

**STEWARDSHIP AS
VICE-CHANCELLOR OF THE UNIVERSITY OF IBADAN
(2015- 2020) :
PARTIAL LISTING OF FUNDAMENTAL ACHIEVEMENTS**

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FOREWORD

Nigeria currently has 197 approved universities (45 federal, 53 state and 99 private; DES, NUC) with several others still at various stages of planning. Nigeria thus has the largest university system in Africa, atop those of Egypt (76; Wikipedia), South Africa (56, Wikipedia) and others where universities were established well before those in Nigeria.

The University of Ibadan (UI) founded in 1948 is not only Nigeria’s premier university, it is also one of the country’s best. Appointment as the vice-chancellor of UI is therefore, generally regarded as a rare privilege and memoirs of such appointees, after they have left office, *must-read* for many in the university system – academics and administrators. It is in this regard consequently, that *My Stewardship As Vice-Chancellor (2015-2020): Partial Listing of Fundamental Achievements*, by Abel Idowu Olayinka, the 13th vice-chancellor of the University of Ibadan (the first 3 were principals of University College, Ibadan) should receive a special welcome. For the university, along with others in its genre has the onerous responsibility of training not just the manpower requirements of the country and beyond but also bringing up capable hands that would teach in and administer the rapidly growing number of universities, including those that would serve as vice-chancellors.

With his scientific background in tow, Professor Abel Idowu Olayinka’s *listing* has literarily covered the entire spectrum of experiences one would expect from such a high profile assignment. He commenced with “Academic Matters”, the *raison d’etre* of all universities and one in which his university excels: the search for, as well as the propagation and exploitation of knowledge for the common good. From the enhancement of *philosophy, logic and critical thinking* as part of General Studies for all students of the university to the creation of new faculties and departments, the author indicated the centrality of the knowledge industry in activities of the university under his watch. Following this, other critical issues and system wide challenges in university management were addressed. They include student and staff welfare, development and management of infrastructure, funding, research, industrial actions and ranking issues. The listing also includes issues on COVID 19 pandemic and its implications for post COVID era.

Thus, Professor Abel Idowu Olayinka’s *listing* regarding his stewardship as the vice-chancellor of the University of Ibadan serves a core resource material and joins a growing portfolio of reading materials by former vice-chancellors which are now available to guide future scholars, researchers and would be university administrators on the difficult path of administrating a university in Nigeria, and by extension, other developing countries.

Nimi Briggs

Professor Emeritus

Former Vice-Chancellor, University of Port Harcourt &

Former Pro-Chancellor and Chairman of Council, Federal University, Lokoja

April 2021

Acknowledgements

I thank the Council and the Senate of the University of Ibadan for the opportunity to serve. I wish to place on record the contributions of all the Principal Officers of the University of Ibadan who served with me. Without their support the desire to make any meaningful impact on the administration would have remained all but a figment of imagination.

All members of staff, students, alumni and friends of the University of Ibadan made significant contributions. As a publicly funded institution, we are very grateful to the Federal Government and its various agencies for support.

I acknowledge the support of my wife, Dr Eyiwumi Bolutito Olayinka and our children, Olakeyede and Olaseeni, for keeping the home front.

I remain indebted to my brother Olaniran Olayinka, for financial support which made the publication of this book possible.

About the Book

The author served as the Vice-Chancellor of the University of Ibadan from December 2015 till November 2020. In applying for the position he had produced a very detailed and incisive account of the growth, development and challenges of the institution since its establishment in 1947/1948 as a constituent College of the University of London. As he has done in his previous administrative positions within the University of Ibadan over the last two decades, either as Head of Department, Dean of the Postgraduate School or as Deputy Vice-Chancellor (Academic) he has always made it a duty to report his modest achievements in office. Consequently, this book is an account of some of the major achievements of the University of Ibadan during the period from 2015-2020, under his watch as the Chief Academic and Administrative Officer.

An account of my stewardship as reported in this publication has not been too difficult as I made a conscious effort to keep a record of the activities of the administration throughout my five-year stint.

About the author

Abel Idowu Olayinka obtained a BSc (Geology) from the University of Ibadan, Nigeria; MSc (Geophysics) from Imperial College of Science, Technology and Medicine, London and PhD (Geophysics) from the University of Birmingham, United Kingdom. He had postdoctoral experience in Germany first at Technical University Braunschweig as a German Academic Exchange Service (DAAD) Visiting Scholar and at Technical University Berlin as an Alexander von Humboldt Research Fellow. He is a Professor of Applied Geophysics at the University of Ibadan where he has had extensive academic and administrative experience, including Head of Department, Dean of the Postgraduate School, Deputy Vice-Chancellor (Academic) and Vice-Chancellor.

He has received significant accolades in his professional career. He is a Fellow of the Nigerian Academy of Science; Fellow, Nigerian Association of Petroleum Explorationists (NAPE); Fellow of the Nigerian Mining and Geosciences Society (NMGS), Fellow Nigerian Association of Hydrogeologists, fellow Nigerian association for Engineering Geology and the Environment, and Fellow and Chartered Geologist of the Geological Society of London. He was awarded the NMGS/Rt. Hon Dr Nnamdi Azikiwe Gold Medal and Plaque 'for consistently promoting and supporting the study of Earth Science subjects'. He won the Grover E. Murray Memorial Distinguished Educator Award from the American Association of Petroleum Geologists (AAPG).

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INTRODUCTION

Bestowed on me in September 2015 was a lifetime opportunity to be the 15th person to lead this great institution - the University of Ibadan- with the first three leaders having served as Principal of the University College Ibadan. We knew that the preferment offered a huge privilege to serve and make a positive difference to a number of issues on which I had been an active participant at least for the previous 15 years with a good understanding of the strengths, weaknesses, opportunities and threats in this citadel of learning. We have had a **road map** which the team we assembled has done its best to implement since the inauguration of my tenure as Vice Chancellor. The overall theme of the **road map** is '*Accelerated Development through Consolidation and Innovation*'. It is trite to state that we have been committed to excellence in teaching, learning and research and to developing leaders across disciplines who will be able to make a difference locally, nationally and globally.

We thank all those stakeholders (the Federal Government and its agencies, especially the National Assembly, the Federal Ministry of Education, the National Universities Commission, the Tertiary Education Trust Fund, the Joint Admissions and Matriculation Board. Also included are the Council, Senate, staff, students, alumni and friends of the University of Ibadan as well as the funding agencies and other relevant stakeholder groups , etc) who have been part of this joint and monumental enterprise in one form or the other.

Our overall guide has been the implementation of the Vision of the University of Ibadan for the 21st Century, to wit, 'To be a world-class institution for academic excellence geared towards meeting societal needs'. As the leader of this community of scholars over the last four years and seven months, one has had the onerous responsibility to manage the vision and dreams of the institution, and set the agenda for development. In all that we tried to do, we have demonstrated competence, commitment and passion for the work at hand in spite of all manners of orchestrated attempts to distract us, we were fair to all, we have been firm but compassionate, consistent and prepared to defend all the actions that we took with the awareness that we had to put the long-term sustainable interest of our great institution on the front burner. We have demonstrated courage and character when it mattered the most

The criteria for evaluating a public officer's stewardship at the end of a tenure in office would naturally include a measurement of his performance in a fair, evidence-based, objective and scientific manner. Leaders should be judged by what they said they would do and not by any

imaginary, arbitrary or whimsical yardsticks. In this regard, the Vision Document I submitted to the Council of the University of Ibadan in May 2015 has been published in a book form (Olayinka, 2015). Other criteria are an evaluation by his/her employer; the satisfaction of the public he/she served; and the hard facts of performance. Akin to the continuous assessment of students, we have intentionally published two interim accounts of our stewardship in July 2019 and July 2020, respectively. While we leave you to judge us on how we have performed, we have tried to outline in the following pages, the third and the last account of our record of service comprising some of our major interventions over the last five years for record purposes and for posterity.

ACADEMIC MATTERS

1. Convinced that critical thinking is increasingly becoming indispensable in a knowledge economy, we expanded the scope and content of the General Studies course on '*Philosophy and Logic*' to emphasize critical thinking. The new course '*Philosophy, Logic and Critical Thinking*' was made 'Required' for all undergraduate students, irrespective of their course of study, as from the 2016/2017 Session.
2. Introduction of **Peer Assisted Study Session (PASS)**.

This is a student-led, student-focused approach to learning support which empowers students to take control of their own learning under the guidance of senior students who have previously and successfully completed the targeted course. Following approval by the Senate, PASS was introduced during the 2016/2017 Session, making the University of Ibadan one of the nearly 1,500 institutions in 30 countries in the world that operate this Scheme. We identified some of the historically difficult courses at the 100 level in the Departments of Chemistry, Mathematics and Physics kick off PASS.

Specific goals of the PASS scheme for University of Ibadan include:

- Helping first year students develop strong academic skills and active learning competencies; cultivating leadership skills and confidence in PASS leaders; and improving understanding of courses.
 - An enhanced learning and feedback system without additional workload for academic staff. This, indeed, is an important consideration in a research-intensive university.
 - An improvement in grades in traditionally difficult courses, thus increasing the number of students graduating with good grades.
 - Evidence of additional guidance and support which is run by students for students and demonstrates commitment to student experience.
 - Evidence of quality, cost-effective student support for subject review or institutional audit.
 - Provision of strong links between year groups which can help develop a more cohesive course culture and increase the level of student involvement in and ownership of learning.
3. The Tertiary Education Trust Fund (TETFund) selected the University of Ibadan for the establishment of a **TETFund Centre of Excellence in Multi-Disciplinary Studies** in

October 2020. An allocation of One Billion Naira (N1,000,000,000.00) was made in November 2020 for the same purpose.

4. **Strengthening of the Policy on Continuous Assessment**

The Federal Government, in the National Policy on Education (1977, now revised severally) made provision for the use of continuous assessment as an integral part of the overall students' assessment. In specific terms, the FGN (2013) made the following provision on continuous assessment. 'Continuous assessment and school examination shall be on a ratio of 40:60 and shall be used as basis for advancement from one class to another in both public and private schools', (p.13). The Senate of the University of Ibadan too, at one of its recent sittings, approved a revised policy on the implementation of continuous assessment and decided that academic units should increase their continuous assessment scores to 40% from the initial 30%. The attention of academic units was drawn to the fact that the principle of continuous assessment stresses the need to give adequate attention to the **three important domains of cognitive, affective and psychomotor**. One implication of this is that it becomes practically impossible for students to score 0% in any course such a student registered for and for which s/he attended lectures for the whole or a reasonable part of a semester. The need to follow best practices in the conduct of continuous assessment is the desire to help students to improve their overall performance and class of degree.

The immediate challenge of the recent decision of senate on the implementation of continuous assessment is the need for all academic units to conform with the decision and ensure that continuous assessment is no longer based on one single test that is often conducted towards the end of the semester as was the practice before. It is also to ensure that continuous assessment test scores are made available to students early enough in the semester. Academic units were expected to, while being flexible in the implementation of the policy, ensure that continuous assessment tests are marked and discussed with students before the semester examination. The advantage of discussing with students is that the feedback will further propel students to do well and work harder before their semester examination.

The University is aware of the fact that it is not all academic units that have fully complied with the new directive of the need to conduct more than one continuous assessment test, avoid waiting until too late in the semester before continuous assessment tests are

administered and give more than one tests in the course of the semester. The implication of this is that the benefit derivable from the continuous assessment by student is lost.

The implication of the above is that students do not fully benefit from the advantages that are derivable from a liberalised continuous assessment practice. The results of most 100 level students across the University now that pass mark is 45% have, once again, drawn the attention of University management to the need to revisit the implementation of continuous assessment and ensure that all academic units conform to the decision of Senate on the exercise. This is with a view to finding out what can be done to address the negative trend without compromising the high academic standard for which the University is known.

Arising from the above, therefore, it became imperative for the Senate to take a second look at the current arrangement in place in academic units and suggest practical steps that will make the implementation of continuous assessment truly liberalised and beneficial to the students.

Senate approved in 2017 that, henceforth, academic units should ensure that:

- i) More than one test or assignment is to be conducted within a given semester;
- ii) Continuous assessment scores should begin at the beginning of the semester and run through the period when such scores are expected to be deposited with Heads of Departments;
- iii) The three domains of cognitive, affective and psychomotor are taken into consideration in the determination of continuous assessment scores in a semester;
- iv) The 40 marks allotted to continuous assessment have to be spread to reflect the totality of what students do in terms of quizzes, conduct in and out of class, theatre, laboratory, etc, class participation, group work, practical/field work, assignments, class attendance, presentations and texts;
- v) One week, ostensibly the sixth or seventh week of every semester, be set aside for the conduct of the major text that constitutes part of the total continuous assessment scores. During this week, such texts are to be conducted, assessed and discussed with students to enable them to use such as a basis for improvement and preparation for the semester examination;
- vi) Heads should ensure that continuous assessment scores in a semester are ready latest by the tenth week of the semester and submitted to departmental

examination officers before the commencement of semester examinations. This is the standard practice in universities in Ghana and some other parts of the world;

- vii) Continuous assessment scores would be expected to be uploaded into the appropriate University bank when the platform is fully ready and deployed for examination in the University;
- viii) Structures must be put in place to ensure that all loopholes in the implementation of continuous assessment in the University are blocked. This will make it impossible for lecturers to violate the guidelines put in place to support the implementation of continuous assessment in the University.

5. Establishment of new Faculties

The following five Faculties were established during the five-year tenure:

4.1 Faculty of Renewable Natural Resources

4.2 Faculty of Economics and Management Sciences

4.3 Faculty of Environmental Design and Management

4.4 Faculty of Multi-Disciplinary Studies, with the following:

4.4.1 Department of Peace, Security and Humanitarian Studies (former Institute for Peace and Strategic Studies)

4.4.2 Department of Sustainability Studies (former Centre for Sustainable Development)

4.4.3 Department of Data and Information Science (former Africa Centre for Information Science)

4.4.4 Department of Mineral, Petroleum, Energy Economics and Law (former Centre for Petroleum, Energy Economics and Law)

4.4.5 Department of Medical Humanities and Bioethics

4.5 **University of Ibadan School of Business** with the following:

4.5.1 School of Business

4.5.2 Department of Business Entrepreneurship and Executive Education

4.5.3 Centre for Entrepreneurship and Innovation

4.5.4 Centre for Intellectual Property and Commercialization

6. The Centre for Educational Media Resource Studies was re-designated Department for School Library and Media Technology, the only one of its type in Sub-Saharan Africa

7. The following new **Institute** was established:

6.1 Institute of Cardiovascular Diseases, Faculty of Clinical Sciences, College of Medicine

8. Establishment of new Academic Departments

S. No	NEW ACADEMIC DEPARTMENTS	REMARKS
1	Architecture	
2	Estate Management	
3	Quantity Surveying	
4	Accounting	
5	Banking and Finance	
6	Marketing and Consumer Studies	
7	Nuclear Medicine	
8	Immunology	
9	Biomedical Engineering	
10	Automotive Engineering	
11	Pharmacology and Toxicology	
12	Wood Products Engineering	
13	Soil Resources Management	Split of the former Department of Agronomy
14	Crop Science and Horticulture	
15	Human Kinetics	Split of the former Department of Human Kinetics and Health Education
16	Health Education	
17	Forest Production and Products	Split of the former Department of Forest Resources Management
18	Social and Environmental Forestry	
19	Early Childhood and Educational Foundations	Split of the former Department of Teacher Education
20	Arts and Social Sciences Education	
21	Science and Technology Education	
22	Veterinary Surgery and Radiology	Split of the former Department of Veterinary Surgery and Reproduction
23	Theriogenology	
24	Veterinary Microbiology	Split of the former Department of Veterinary Microbiology and Parasitology
25	Veterinary Parasitology and Entomology	
26	Veterinary Physiology and Biochemistry	
27	Veterinary Pharmacology and Toxicology	Split of the former Department of Veterinary Physiology, Pharmacology and Biochemistry
28	Business Education and Training	
29	Medical Humanities and Bioethics	

9. Approval/Establishment of new Academic Programmes

- 8.1** B.Sc Biology (Jointly run by the Departments of Botany, Zoology and Microbiology in the Faculty of Science)
- 8.2** Bachelor of Environmental Health Sciences (B.EHS) Programme, Faculty of Public Health.
- 8.3** B.Ed (Educational Technology) programme in the Department of Science and Technology Education.
- 8.4** B.Sc (Education-Computer Science) programme in the Department of Science and Technology Education.
- 8.5** B.Ed (Business Education) programme in the Department of Educational Management.
- 8.6** B.Sc in Urban and Regional Planning
- 8.7** M.Sc in Biomedical Engineering in the Department of Mechanical Engineering
- 8.8** Doctor of Pharmacy (Pharm D) Programme in the Faculty of Pharmacy.
- 8.9** BSc in Automotive Engineering degree option in the Department of Mechanical Engineering (with support from the National Automotive Design and Development Council)
- 8.10** Doctor of Pharmacy (Pharm D) in the Faculty of Pharmacy
- 8.11** BSc in Quantity Surveying Programme.
- 8.12** BSc in Estate Management Programme
- 8.13** M.Sc in Monitoring and Evaluation in the Department of Epidemiology and Medical Statistics.
- 8.14** M.Sc. Agricultural Extension (Rural Sociology).
- 8.15** M.Sc. Agricultural Extension (Human Ecology).
- 8.16.** M.Sc. Agricultural Extension (Rural Development Communication)

10. Approval of the change of name from General Studies Programme to 'Centre for General Studies'.

11. Approval of the proposal for the Establishment of the University of Ibadan Postgraduate School International Conference Travel Grants for Ph.D Students.

12. Approval of the proposal for Master in Paediatrics and International Child Health - M.Sc. Paediatrics and International Child Health M.Sc. (Paediatrics & Institute of Child Health)
13. We ensured the maintenance of an **active academic environment** by giving more professors the opportunity to present their Professorial Inaugural Lecture (PIL). Traditionally, there used to be one inaugural lecture per faculty per session. This sufficed in the past when there were very few professors in the University. In later years, with an increase in the number of professors this template became increasingly inadequate, giving rise to a situation in which many professors were only able to present their inaugural lecture many years after their elevation to that cadre. Moreover, many professors never had opportunity to deliver an inaugural, especially in very big Faculties with so many Professors. With a strong belief that every Professor should have an opportunity to present his/her inaugural, we were determined to change the *staus quo* by simply increasing the number of slots per Faculty per session. This decision was warmly received by all the Faculties and Institutes. Consequently, no less than 119 PILs were delivered during the period February 2016- February 2020. In comparison, 114 inaugural lectures were presented during the decade from 2005-2015.
14. In order to enhance the visibility of the University to the outside world, show case the contribution to learning by our academic staff and improve the relationship between the town and the gown, the Abstract/Executive Summary of each Inaugural Lecture is published on the Univerity Website (<https://ui.edu.ng/inaugural-series>).
15. Some important aspects of inaugural lecture that define its nature, and which must be respected to preserve its integrity were presented to and approved by Senate. These include the Invitation cards/Banners/Posters, mode of dressing, content, length and style of presentation, length of the acknowledgment section, and the Post-Inaugural Lecture Cocktail Reception
16. We provided two reading rooms for **24 hours Library Service** at the Kenneth Dike Library during the 2017/2018 academic session, with a combined seating capacity of 550 students.
17. A **Chat Room** was commissioned at the Kenneth Dike Library, on 31 January, 2019. In contemporary times, it is almost impossible to keep young adults in a library for several hours without talking to one another. Besides, emergence of technology and its application to information delivery and services has not really helped in retaining users in a library building

Rather, it has literarily driven users away from the physical library. In the last decade, academic libraries in the developed countries have evolved means of courting the friendship of library users anew. These include demarcating library spaces into the Quiet and Noisy Zones. The quiet zone(s) is like our Postgraduate reading room, which is meant for serious academic/research work with very minimal interactions amongst readers, while the noisy zones are spaces dedicated to group or collaborative work, socialising and relaxation. Academic libraries, particularly, in the developed world have reawakened to the fact that libraries are about people; how they learn, how they use information and how they participate in the life of a learning community. In short, libraries are now perceived as learning laboratories, an extension of the classrooms, hence, the zoning of library spaces to accommodate new interventions to maintain the interest of our students in the use of the library for various learning activities. Situating the Chat Room next to the Systems Unit is not accidental but intentional. The Wi-Fi signals are strongest on this floor compared to other floors in the Library. It is hoped that this will encourage our students to access available electronic databases or resources in the library.

18. Establishment of a **Career Development and Counselling Centre**. Since its take-off in January 2016, the Centre has been involved with Academic Enhancement Scheme under which students are grouped into three, namely Sharp Droppers; Top Flyers and Students on the Borderline; Counselling Sessions for Sharp Droppers, Recruitment / Placement Drive, Career Sensitization Programme; Online Presence and Counselling for Reabsorbed Students
19. Development of a Policy on Handling of Laboratory Equipment by Students.
20. Approval of Undergraduate Convocation Keynote starting with the November 2018 Convocation.
21. The University acquired a **High Performance Cluster (HPC)** which is the most important equipment for people doing theoretical computations and simulations during the first quarter of 2019. Hitherto, many Nigerian scientists had access to HPC only through foreign institutions such as, the International Centre for Theoretical Physics (ICTP) in Trieste, Italy, and a host of other institutions spread across South Africa and Europe. Apart from the African University of Science and Technology (AUST) in Abuja, we are not aware that any Nigerian university had such an equipment. We have capable scientists, engineers and scholars in related disciplines to make good use of this research facility. A two-week training

was facilitated by experts from the ICTP in April/May 2019 at the University of Ibadan for the optimal utilisation of the HPC. About 100 participants comprising academic staff and postgraduate students took part. Participation was equally extended to a few colleagues from sister Universities. This initiative will assist in no small measures in facilitating teaching and research in Data Science at the University of Ibadan.

22. ADEFSA Grant (96,870.26 Euros) awarded on 2 May 2019 for the establishment of a joint Master degree programme in Big Data and Automatic Language Processing between ARCIS, University of Ibadan and University of Paris, Naterre . The programme will commence in 2019.

23. We related well with parents of our students. An evidence is this beautiful WhatsApp message I received from a parent on 13th May 2020 whose son was offered admission into our B.Sc Architecture programme.

Dear VC,

I need to inform you that my boy has finally been offered admission into UI. His profile has been updated to "Admitted" on UI admission website and we have commenced the registration process.

Sir, I wish to express my profound gratitude to you for all your concerns and physical efforts. In spite of your high and exalted office, you stooped down to give a listening ear, even to our almost inaudible voice, which others of your status would have considered "the ranting of ants". Thanks so much. You have really made me proud of you Sir and this great citadel called UI.

You have demonstrated a very rare spirit and have replaced our hitherto dampened spirit with excitement and joy.

Thanks once again. May the Almighty God reward you handsomely for this.

Remain blessed Sir.

'Fola Odesola.

PEDAGOGICAL LEADERSHIP FOR AFRICA (PEDAL) PROJECT

24. The inadequacy of curriculum to address the 21st century challenges largely accounts for the inability of Higher Education institutions to meet society needs. There is often a mismatch between higher educational institutions' production system technique and the need of the labour market. A major public policy issue is the continuous insistence by employers of labour that our graduates lack the requisite skills employment in the labour market. Though many factors are responsible for this unfortunate development, low pedagogical competence of university teachers also contributes in no small measure. This thus accounts for the relevance of the Pedagogical Leadership (PedaL) for Africa Project.
25. The deficiencies in the contents and management of higher education pedagogy in Africa, aggravated by globalization, galvanized the need for the PedaL Project. In 2017 the University of Ibadan participated in a consortium of five institutions namely, Universities of Dar es Salaam (Tanzania), Egerton (Kenya), Ibadan (Nigeria), University of Ghana (Ghana) and Uganda Martyrs (Uganda) led by the Partnership for African Social Governance Research (PASGR). PASGR won the Department for International Development (DFID) funded project through the British Council, valued at over £3 Million. The University of Ibadan share of the budget is **£310,945**.
26. The PedaL project is a platform to revolutionize the teaching narrative by updating the pedagogical skills of African university teachers. The PedaL integrated model comprises six major components, namely, pedagogical strategies, educational foundations, technology-enhanced teaching and learning, curriculum and learning design, pedagogical leadership practice and assessment. PASGR targets creating a vibrant African social science community that addresses the continent's public policy issues.
27. The University of Ibadan supported the PedaL project geared to improve the pedagogical competencies of university teachers because of its potential to drive our vision to be a world class institution for academic excellence geared towards meeting societal needs. The project involves academic staff's ambidexterity in learner-centred

teaching, multimedia resources deployment for teaching, regular updating of self-knowledge, understanding the impacts of learning philosophies and theories on teaching, appreciation of the roles of mentorship and collaborations in the learning process, and the skills for formative and summative assessments of learning outcomes.

28. Up till date, the University of Ibadan has committed about \$30,000 of its internally generated revenue as counterpart funding to support cascading the training in the university as a demonstration of our commitment and support for the programme. So far, over 300 members of the academic staff across all departments and units of the university have been trained. Also, a number of non-teaching staff have attended different PedaL programmes outside the country to understudy the administrative process.

29. I am glad to say that Ibadan has brought the influence of PedaL to other Nigerian Universities namely Obafemi Awolowo University, Ile-Ife, University of Nigeria, Nsukka, University of Lagos, University of Jos, Federal University of Technology, Akure and Ahmadu Bello University, Zaria by participating in our cascading training. Also, our staff have facilitated PedaL programmes at many other universities namely University of Ilorin, Kano State University and the Committee of Deans and Provosts of Postgraduate Schools of Nigeria. There is, therefore, no doubt that the training ultimately helped to bring the pedagogy skill to other non-participating members of the PedaL consortium.

30. It is exciting to report that pedagogy competence is now entrenched in the academic life of staff of the University of Ibadan. The University of Ibadan implementation committee led by the Vice Chancellor, who is ably represented by the PedaL project site Principal Investigator (PI), Prof. Ayodele Samuel Jegede, established a **Community of Practice Platform (CPP)** where trained members of staff meet virtually on regular basis to interact for sustenance of gains of the programme. With this, I am bold to say that pedagogy is now the teaching model at Ibadan. The programme is now domiciled at the Centre of Excellence in Teaching and Learning for sustainable staff capacity development on pedagogy.

31. In order to make the knowledge available to Nigerians on a sustainable basis we have concluded plan to deploy the PEDAL through the Distance Learning mode. This will help to address the question of quality of teaching in Nigeria from Primary to tertiary level of education.

32. As at the end of 2019, about 400 members of the academic staff of the University of Ibadan had been trained under PedaL. Another Train-the-Trainer Workshop will be extended to another 200 Faculty members as soon as the current lockdown is over.

INFORMATION TECHNOLOGY AND MEDIA SERVICES

The provision of fast and reliable internet facilities is central to various operations in the university in respect of research, teaching, learning and administration. It is a major driver in the quest to transform/innovate our learning environment for exceptional user experiences for all stakeholders. Hence, the University is committed to providing a robust IT infrastructure (including a campus wide internet and intranet coverage), improvement of the work environment and provision of appropriate framework and platforms for innovative learning, seamless communication and information exchange, and timely identification of skill levels and gaps for training. Efforts made in this regard include:

33. Organising Boot Camps for students and youths on Artificial Intelligence; Coding; Robotics; Software development team-services; and patenting.
34. Provision of Standard Operations Manual for all services; Outstanding Open Educational Resource Contents; and Needs assessment and service evaluation (Key Performance Indicators).
35. Enhancement of creativity and innovation through collaboration for innovations and idea incubation.
36. Equipment overhaul at Diamond FM, enhanced training and collaborations; Film Village - Animation, Recording and Editing studios and Three-Dimensional Theatre.
37. Facilitation of enhanced institutional impact and sustainability through Centralised Database Management System – to enhance data integrity; end to end automation of academic processes (admission and registration processes; issuance of transcripts, etc); administrative processes (in the Registry, Bursary, etc); systems and services audit parameters;

38. Staff capacity development through exchange programmes; Research and Development driven contents for television and UI On Air Schools; Emerging Technology suitability /application

Some of our major achievements include:

39. Increasing our internet bandwidth from 310 Mbps (costing N67.7M) to 470 Mbps (at a cost of N63.4M) per annum with a considerable saving in cost. The bandwidth was later increased to 935 Mbps in September 2019.

40. Stronger infrastructural base - design update

41. Audit of I.T equipment and services.

42. Expanded Fibre optic connection to Faculty of Pharmacy offices & library.

43. MacArthur Grants Liaison Office support to Faculty of Technology for 96core X 1.82km fibre – serve 21 to connect departments/units.

44. Server room upgrade stage 1

45. Partnerships for accelerated infrastructural development.

46. Automation of the admission clearance process; result management; and registration system upgrade

47. Students ID card web-based validation

48. Commissioning of the Integrated Database Committee

49. Improvement of University of Ibadan ranking on the Times Higher Education (THE) from 801-1000 to 601-800 (global); emerging economies 141

50. Maintained and improved on global rankings – Webometrics 15 in Africa, 1145 in the world

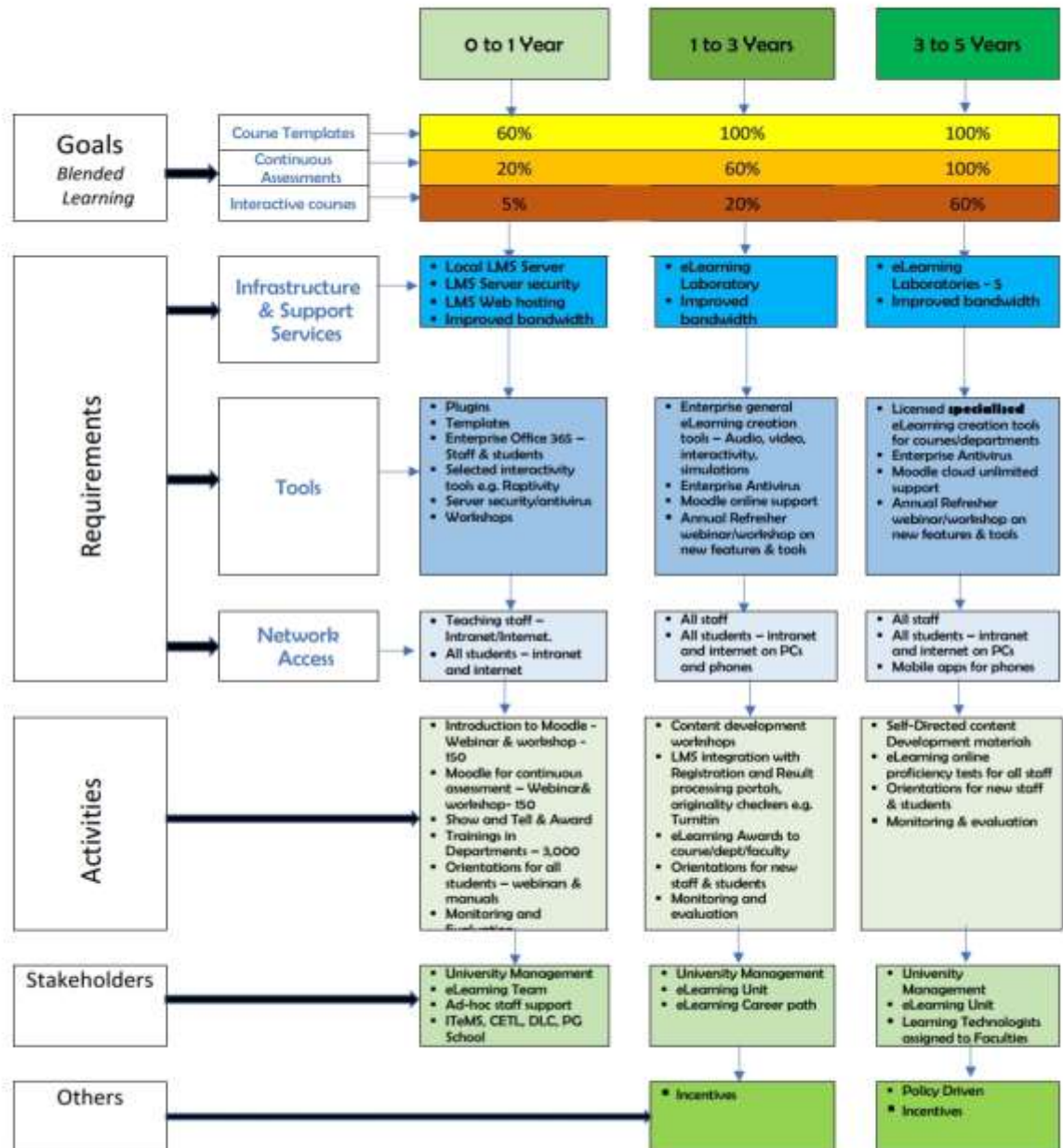
51. Open Educational Resources – Books -22-65; Journals 477-768, Theses 9-600

52. Daimond Radio received awards - BBCC Media Action, *NINAAFEH for Esteem Collaboration; Distinguished Merit Award etc.* for outstanding services through programming.

53. Decentralization of Website – schedule for training published
54. Localized web streaming
55. IT Skill enhancement – over 2,000 students; 6,000 PG students
56. Digital Appreciation
57. Turnitin Antiplagiarism tool has been effectively deployed by the Postgraduate College
58. Effective collaboration with ESRI industrial partners on GIS.
59. Introduction of Orientation Program for the Centre for Petroleum Economics, Energy and Law (CPEEL).
60. Induction programme organised for newly employed Academic Staff and University Technologists by Centre of Excellence in Teaching and Learning (CETeL).
61. Induction programme organised by ITeMs for University Webmasters.
62. Radio Volunteers Programme – Graduate interns and up to 50 Students have benefitted.
63. Auditing of Internet Accounts
64. Establishment of a Service Support/Issue Resolution Desk
65. Staff skill gap survey
66. Improved Staff work environment
67. More effective information flow within ITeMS
68. ITeMS has established a vibrant collaboration with:
 - The Department of Computer Science;
 - The Distance Learning Centre;
 - The Post Graduate College;
 - Directors of ITeMS;
 - The Kenneth Dike Library;
 - Huawei –Training Academy; and
 - Techbridge Robotics;
 - Its Staff is also working on University Journal System
69. Clearing of backlog of certificates of graduands from Affiliated Institutions running into tens of thousands.
70. Color coding of examination answer booklets on a faculty basis to enhance the integrity of our examinations.

71. Ongoing effort to reduce the turn around time for processing students' academic transcript to between twenty four and seventy two hours.
72. We have developed a five-year schema for the deployment of a Learning Management System in the University as a tool for blended learning. A faithful implementation of this will turn around the fortunes of the institution as a digital university in the Post COVID-19 era.

UNIVERSITY OF IBADAN LMS DEPLOYMENT CONCEPT



Information Technology & Media Services, April 2020

STAFF DEVELOPMENT AND WELFARE

‘Salus populi, suprema est lex’
(The welfare of the people is the ultimate law)
Cicero

In terms of staff development and welfare our modest achievements include the following:

73. We devolved and decentralized powers to Faculties to conclude all Part I Promotion cases up to the Senior Lectureship Grade at that level. Approved cases are then forwarded to the University Appointments and Promotions Committee for Academic Staff for Noting, with effect from the 2017 Promotion exercise. This singular measure has greatly complemented other pro-active measures we have taken since 2015 to reduce the volume of paper work considered by the Committee with a salutary effect in a significant reduction in the processing of promotion matters.
74. The Appointments and Promotions Committee for Academic Staff embarked on a comprehensive review of the Regulations and Guidelines of Promotions for Academic Staff which became effective with the 2017 Promotions Exercise. Some of the contentious issues that were discussed exhaustively included the percentage contributions of each candidate in multiple – authored publications. Publication Outlets. Acceptable publications include a refereed book, journal articles, articles in refereed conference proceedings, monographs, technical reports, patents and copyrights. All must possess distinctive academic quality, originality and contribution to knowledge; Percentage of total number of candidate’s entire publications that must have been published within the two years preceding the promotion year. The guideline mandated that a candidate being considered for promotion must have attended, at least, one relevant conference/workshop outside Nigeria **since he/she was last considered for promotion.**
75. A candidate for professorial position is expected to have up to 40% of his/her publications on Google Scholar for international feasibility, thereby contributing to the university’s global ranking.

76. Assessment of Community Service, Administrative Duties and Teaching

Competence became mandatory for all candidates seeking promotion. Candidates are expected to have scored at least 50% of the maximum points for teaching effectiveness.

77. There has been a considerable reduction in the turnaround time for promotion exercise, especially for the professorial promotions which involve the compulsory input of two assessors within Nigeria and one foreign assessor per candidate. The testimony of one of the candidates, Professor Olusanya Elisha Olubusoye, of the Department of Statistics via his email of Monday 4th March 2019 is as follows:

“Dear Sir,

The motivation for writing you is to appreciate the process that made my promotion possible in a seamless and timely manner. I have had two successive promotions to Reader and Professor during your tenure. Frankly speaking, the experiences have been so soothing and devoid of the harrowing experience and long delays that characterized promotion exercises in the past. I feel obliged to thank you profusely and to recognize the hardworking spirit of those involved in the various stages. Thank you Sir and may God continue to guide you as you strive to make UI better. God bless you Sir.”

78. Our commitment to staff welfare has been attested to by several individuals outside the University of Ibadan. Samples include the following electronic mail from one of our external assessors from the University of Jos in February 2019:

ejikeme gray <ejikemegg@yahoo.com>

To: Idowu Olayinka

11 Feb at 03:20

Prof., Good morning, sir. **I will always be proud of you for your prompt responses to academic activities relating to your staff welfare, growth and development.** Thanks for acknowledging the receipt of my email forwarding the report of the assessment of the publications of your staff. May God continue to bless and protect you for being a gift from him to your hard-working staff members. Prof. Gray Goziem Ejikeme. UNIJOS.

79. In the same vein, Professor Olu Obafemi of the University of Ilorin and former President, Nigerian Academy of Letters, in a WhatsApp message he sent to me on 24 May 2018 while inquiring from him about the progress with our request that he should kindly assess the publications of one of our staff wrote thus: ‘I will do my best dear VC. **You show a worthy concern for your staff**’.

80. Similarly, Professor Rotimi Adagunodo of the Department of Computer Engineering, Obafemi Awolowo University, Ile-Ife wrote as follows:

ROTIMI ADAGUNODO eadagun@yahoo.com

To: Vcextass vcextass@ui.edu.ng

Fri, 08 May, 2020 12:08

Dear Sir,

Thank you very much for your mail Sir. It is highly encouraging, commendable and worthy of note that despite the prevailing pandemic and lockdown circumstances that the whole world is going through the Management of the University of Ibadan still remembers to make their External Assessors happy.

Please find attached the required details as presented in the sample template.

Thank you once more and I pray the University will continue to deliver quality intellectual services to humanity for many years to come.

Please continue to stay safe.

Kindly accept the assurance of my highest regards.

Thanks.

Professor E. Rotimi Adagunodo (OAU)

81. Below is comment by another External Assessor, Prof Matthew Ilori of the University of Lagos.

From: "Matthew Ilori" <milor@unilag.edu.ng>

To: "vcextass" <vcextass@ui.edu.ng>, "idowu olayinka" <idowu.olayinka@ui.edu.ng>

Sent: Thursday, 12 December, 2019 01:32:45

Subject: Professorial Assessment - Dr. YYY¹, Department of Microbiology

Dear Sir,

How are you and the entire family. Thanks a lot Sir for the support we received at the 250th birthday celebration symposium of Alexander von Humboldt. Your sparing time to honour us was a great blessing.

I have completed the assessment of the publications of Dr. YYY for promotion to the position of full professor. Attached is the report. **I did not receive any hard copy of the publications but it was sent electronically. That's a great feat Sir.**

Thank you so much for the opportunity.

Best wishes Sir.

--

Matthew Olusoji Ilori *FEnv., FAS*

¹ The name of the candidate has been edited out for confidentiality.

***Professor of Microbial and Environmental Biotechnology,
Director, Institute of Maritime Studies,
University of Lagos, Akoka-Yaba, Lagos, Nigeria.
Tel: +234-8023195170; +234-8035094551
Email: milori@unilag.edu.ng; sojiilori@gmail.com***

82. We have been holding regular meetings of the Appointments and Promotions Committee since the inception of this administration in December 2015. This was a promise I made as a candidate for the position of Vice-Chancellor and to which I am irrevocably committed. In spite of the current lockdown and closure of the university on account of the COVID-19 pandemic, we continue to process the outstanding promotion cases. From December 2019 when the last meeting of the Committee held and till date, we have received completed assessors reports for 70 of our colleagues. We are eager for the Committee to meet as soon as possible in order to make the affected colleagues and their families happy in partial compensation for their consistent hardwork over the years. We are convinced that timely processing of promotion matters is a fundamental aspect of the mission of this administration in promoting staff welfare. On Wednesday, 8th July 2020, a Head of Department from the Faculty of Clinical Sciences narrated to me how one of his junior colleagues with a pending 2016 professorial promotion case has almost gone into depression because of the unintended but protracted delay in announcing his promotion. I am aware this is not an isolated case, for which reason those of us who are privileged to be in any position of authority to positively influence things would always put the interest of our colleagues first, the odds in our way notwithstanding.

83. In this vein, I have advised the Registrar to send out the call for 2020 promotions for Academic Staff latest by 31st July 2020. The Call for 2020 Promotion of Non-Teaching Staff was published on 16th July 2020. The alternative is to postpone things indefinitely while the promotion arrears to the affected staff keep mounting.

84. Nonetheless, it is gratifying that the number of professorial staff in the University of Ibadan has increased by 119% over the last 15 years, from less than 279 in 2003/2004 to 610 in 2018/2019 (Figure 1). This is in spite of the fact that not less than 98 Professors

have left the University over the last five years alone on account of attaining the mandatory retirement age of 70 years and the highly unfortunate incidents of death.

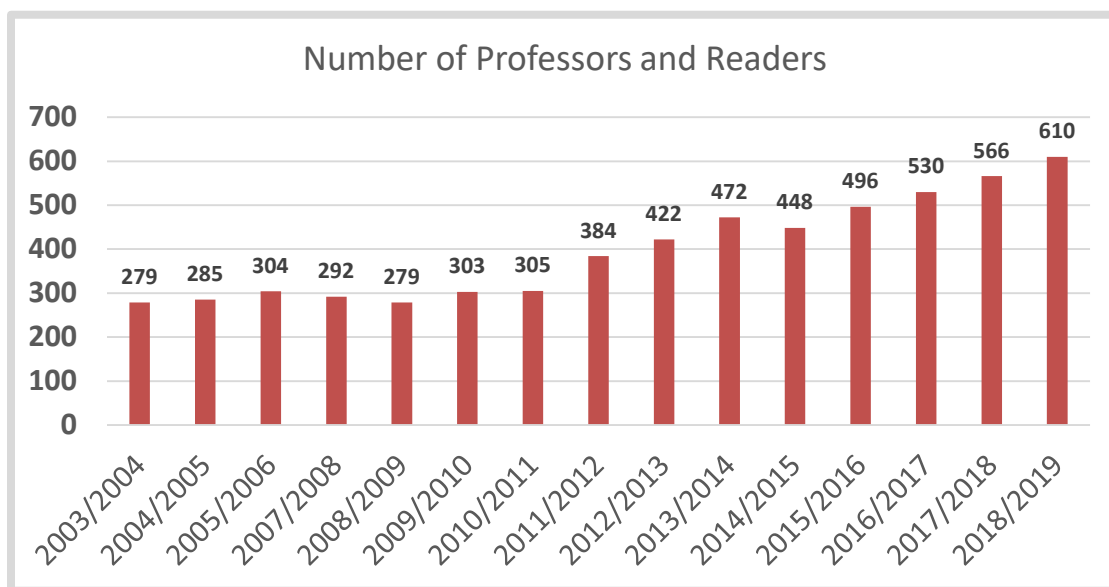


Figure 1 : Number of Professors and Readers at the University of Ibadan, 2003-2019 (Source: Pocket Statistics, Academic Planning Unit, University of Ibadan)

85. We always put in a word for our staff wherever it becomes necessary yo do so. A recent example is the e-mail sent to me on 6th July 2020 by the Director of Veterinary Teaching Hospital, Professor Omolade Oladele, in respect of the allowances of some of her staff.

Appreciation - Salary Scale Adjustment for VTH Staff

Yahoo/Inbox

Omolade Oladele <lade.oladele@gmail.com>

To: Idowu Olayinka

Mon, 6 Jul at 21:17

My Dear Vice Chancellor,

Thank you immensely Sir for acceding to our request to implement the Consolidated Medical Salary Structure and Consolidated Health Salary Structure for the core staff of the Veterinary Teaching Hospital. By this gesture Sir, you have boosted the morale of our personnel which will certainly improve service delivery at the VTH. I left a letter to this effect at your office this morning.

We appreciate you Sir,

Warm regards,

Professor Omolade A. Oladele, DVM., MVSc., Ph.D., FCVSN
(Avian/Poultry Medicine)
Avian Diseases Unit
Department of Veterinary Medicine
University of Ibadan, Ibadan, Nigeria

The University of Ibadan Academic Staff Promotion Portal (ASPP) for Part II Cases

86. In the recent past, the university has witnessed undue delay in the return of the assessment reports and innovative efforts were put in place to identify the causes of these delays and way to address the causative factors. Top on the list of these causative factors includes inadvertent communication gap and/or delays by the Deans of Faculties in getting the list of assessors across to the Vice-Chancellor after the approval of *prima facie* cases; communications with the local and foreign assessors via regular hard copy letter of request for consent and sending of hard copies of candidates publications to assessors. A trial test of sending electronic copies of publications of candidates to assessors over the last two years or so shows a tremendous improvement in the reduction in time taken to complete the assessment of professorial promotion cases.

87. Hence, the Postgraduate College has developed and tested the University Academic Staff Promotion Portal specifically dedicated for Part II cases involving promotion to the grades of Reader and Professor. This is ready for deployment this month, July 2020. It will be of tremendous help in seamless operations of the Office of Director of Special Duties (DSD). The Portal would assist the Vice -Chancellor's office and the Deputy Registrar (Human Resource and Development - Academic Staff) in the effective, efficient and timely processing of already established *prima facie* cases at the Appointment and Promotions Committee.

88. The hosting of the University of Ibadan Academic Staff Promotion Portal will among other things help in maintaining the confidentiality of all Part II promotion cases; Deans of Faculties / Institutes /Academic Centers will be able to monitor the updates of promotion cases; this will reduce and/or eliminate the cost of courier postages incurred in the sending hard copy of consent letters and publications to selected assessors. Moreover, as part of strengthening of e-governance in the University, the office of the Deputy Registrar (Human Resource and Development – Academic Staff) would be empowered to follow promotion cases digitally and reduce the usual huge paper works for the Part II promotion cases.

89. For the records, the ASPP is the product of an initiative and creative higher-order thinking of the Director of Special Duties, Professor Temitayo Ewemoje, for which we are very grateful.

Several programmes and training workshops were carried out to facilitate the development of academic staff. These include:

90. Fostering Improved Visibility of Research Output at The University of Ibadan.

Researchers are no longer assessed by publication numbers but citations and H- index (measure of research impact), while Institutional rankings, are mostly determined by evaluating institutional research output using recognized citation index (e.g, SCOPUS, GOOGLE), amongst other factors.

91. With the above understanding, a comprehensive academic survey to largely prompt signing up with citation index for improved visibility and also to generate information was accomplished.

92. Open Educational Resources (OER) Sensitisation Workshop: This was organized by ITeMS on Wednesday 30 May, 2018 after University of Ibadan ranked 5th of the 50 Universities that participated in the National Universities Commission (NUC) OER ranking in December 2017. This was to ensure that staff release their OER for upload to ensure improved ranking of the University. Post sensitisation Faculty follow up also held from 3-7 September, 2018.

93. Training by professors from Argonne National Laboratory and University of Chicago: Facilitated by Prof. Funmilayo Olopade of University of Chicago and postgraduate College. The workshop was on big data science for outstanding Postgraduate students and junior Academics in Science, Mathematical and Physical Sciences. Collaboration planning meetings on subject matter were also held with relevant units of the University.
94. Masterclass for Principal Officers, Deans and Directors on “Internationalisation and Innovations in Education and Research: Resource Mobilisation for Nigerian Higher Institutions”: was delivered on the 25th and 26th April 2018 with the following focus:
95. ArcGIS software Deployment Training: To encourage the deployment of the ArcGIS software and interdisciplinary collaborative research around geo-informatics, a campus-wide ArcGIS software training facilitated by GIS Konsult Ltd was instituted. Subsequent to an initial interactive session with 34 representatives from 19 Departments identified as relevant units on May 18th 2017, one hundred and ninety-two (192) Heads of Departments and Deans/Directors of Faculties/Institutes, respectively attended another workshop on 28th and 29th of March, 2018.
96. ACU Certificate in University Administrative Practice Workshop: The University hosted the event in collaboration with the Association of Commonwealth Universities from Monday 14 to Friday 18 August 2017, targeted towards university administrators at mid-level in their career (Assistant Registrar, Senior Assistant Registrar or equivalent rank).
97. Arts in Medicine Workshop
98. Sponsorship of members of the academic staff in the Faculty of Pharmacy to pursue the Special Doctor of Pharmacy (Pharm D) Conversion programme at the University of Benin from 2017-2019. This is a condition specified by both the Pharmacists Council of Nigeria and the National Universities Commission in partnership with Nigerian Association of Pharmacists and Pharmaceutical Scientists in America (NAPPSA) to

enable us commence implementation of the Curriculum of the six-year Pharm D programme at the University of Ibadan. The first batch of seven academic staff sponsored by the University of Ibadan participated in the programme during the 2017/2018 session, while the second batch, comprising eight academic staff, took part during the 2018/2019 session. The total cost to the University was about Thirteen Million and Five Hundred Thousand Naira (N13,500,000.00).

99. In addition to the Conference Support in the sum of Twenty Million Naira (N20,000,000.00) which we regularly received from the Tertiary Education Trust Fund annually, we committed at least Eighty Million Naira (N80,000,000.00) of our Internally Generated Revenue (IGR) annually to support the large number of members of staff desirous of attending local and international conferences through the Conference Support Grant programme.

100. Through the Africa Regional Centre for Information Science, the following training workshops were organised:

- Training Course for Conversion of Chief Secretarial Assistants to Data Processing Officers Cadres, July and August 2016.
- Workshop on Natural Language Processing, Organised in Conjunction with IFRA for Academic Staff and Students of Africa Regional Centre for Information Science and Selected Students of the Department of Linguistics and African Languages.

101. To motivate deserving staff for improved productivity and self-actualisation, a lateral conversion of 11 members of staff of the Bursary Department who are professionally qualified as Associates or Fellows of relevant professional accounting bodies from Executive Cadre to the Professional Cadre was undertaken in March 2019.

102. Similarly, a lateral conversion to Administrative Officer of 24 members of staff in the Registry who were on the Executive Cadre was undertaken in April 2019. Out of this number, 20 already possessed higher degrees of Master while three are Barristers and Solicitors of the Supreme Court of Nigeria.

103. We processed the **Lateral Conversion** of three academically and professionally qualified Chartered Accountants who were hitherto Chief Executive Officers to the grade of Chief Accountant in the Bursary Department was concluded in September 2019.
104. Within the period in reference a total of **1,461** junior non-academic staff received promotion (363 in 2015, 735 in 2016, 145 in 2017 and 218 in 2018) while **2,298** senior non-academic staff were promoted (473 in 2015, 572 in 2016, 418 in 2017, 339 in 2018 and 496 in 2019). It is gratifying to note that through our deliberate policy and plan implementation the promotion of non-teaching staff in the university is now up to date.
105. Lateral conversion of 32 qualified staff from the administrative to the academic cadre was effected between 2018 and 2019. Seventeen of these colleagues had completed their Ph.D as at the time of the conversion while the remaining 15 were at different stages of completion of their doctoral research programmes. This was at a period when the University was unable to recruit new academic staff on account of stringent government policies including but not limited to seeking approval from the Federal Character Commission, the Budget Office, the Office of the Accountant General of the Federation and the Office of the Head of Civil Service of the Federation and massive shortfall in the personnel grant received from the Federal Government.
106. Conversion of six disused garages into three no units of one bedroom apartments by the Senior Staff Housing Committee at a cost of 6.7 Million naira. The new staff housing units were commissioned for use on Friday, 12th July 2019. The project was supervised by Direct Labour which helped greatly in saving costs.
107. Eight number other units of one bedroom and two bedroom units were equally remodeled by the Senior Staff Housing Committee.
108. Moreover, a new block of six flats was constructed along Elliot Close by the Senior Staff Housing Committee, thus bringing the total number of new senior staff housing units during the tenure to 17.

109. *Fostering Improved Visibility of Research Output:* In recent times, researchers are no longer assessed by publication numbers but citations and H- index (measure of research impact). Therefore, to improve individual and institutional visibility, on 1st November 2019, academic staff were mandated to sign up with Google scholar citation and ORCID (Open Researcher and Contributor ID) platforms. The analytics from being more visible over time will serve as a metrics for internal growth assessment in terms of citations and H-index.
110. *Fostering Multi-/Inter-disciplinary Research:* With financial support from the postgraduate school, the Multidisciplinary Research Collaboration (MRC) is an initiative to further drive the actualization and sustenance of the vision and mission of the University of Ibadan in consolidation of its reputation as a world-acclaimed university. This is geared towards drawing upon the pool of dynamic and resourceful faculty in the junior and middle-ranking cadres (Lecturer II to Senior Lectureship) to form 30 cohorts of multidisciplinary groups across the university. Each group is constituted by 5 members, making the entire selected population 150 in all. Each group chose both internal and international mentors from a pool which was made available to them and based on their research topics.
111. Besides a preliminary meeting that held a few weeks before, a major workshop for the cohorts held from 29th to the 30th, October 2019. During the workshop, senior academics from the university served as resource persons to explore the fundamentals and potentials of multidisciplinary research collaboration for cutting edge and transformational research. Of the initial 30 cohorts, 18 were able to unveil their research projects during the workshop (Table 1). It was gratifying to note that all the 18 groups had been working closely with their internal and international mentors whose guidance and input were acknowledged during the presentation. On account of the enthusiasm of a few other workshop participants one more cohorts has been constituted, making the functional cohorts nineteen.

As a follow-up to the workshop, the Planning Committee adopted for implementation the suggestion of one of the international mentors that the preliminary research of each cohort should be awarded seed funds by the university.

Table 1: Cohorts in the Multidisciplinary Research Collaboration (MRC)

S/N	Cohort Leader	Disciplines	Mentors (International/internal)	Topic
1	Dr. O. OBI- EGBEDI	Renewable Natural Resources/ Agriculture/ Sociology/ Engineering/Law	Prof. Momoh A. Yakubu /Prof. B.O. Agbeja	Deforestation, Livelihood and Climate Change in Nigeria
2	Dr. Mutiat T. OLADEJO	History/Environmental Design & Management /Computer Science/Law/ LARIS	Prof Chidi Oguamanam/ Prof. R.A. Olaniyi	Housing Culture, Built Heritage and Urban Development in South Western Nigeria Since 1914
3	Dr. Wale OWOSEN	European Studies /Science/ Religious Studies/ Philosophy/ Pharmacy	Prof Pius Fasinu/Prof. Oyedunni Arulogun	Sacrifice, Medicine, And Healing in Yoruba Culture
4	Dr. Y. AKANLE	Anthropology/ Sociology/History/Agric ulture/ Communication and Language Arts	Prof Akin Ogundiran/ Prof. O.C. Adesina	International migration and cross border criminality
5	Dr. D.O. ADENIJI	Classics/ Philosophy/ Computer Science/Law/Religious Studies	Prof. Omolade Adunbi, Prof Delmiro Fernandez- Reyes and Prof. Ikeoluwa Lagunju	An interdisciplinary approach to disability and human diversity
6	Dr. E. J. ISUKU	Arabic and Islamic Studies/Education Management/Engineerin g/Classics	Prof. MBM Avoseh/Prof. Ayobami Ojebode	Digital Entrepreneurship Skill Acquisition for Out-Of- School Youths in Sub- Sahara Africa: A Case for Youth Empowerment in Nigeria
7	Dr Muiyiwa ADIGUN	European Studies/ Clinical Science/ STEM Education/African Studies/Law	Prof. Karin Barber/Prof. Arinpe Adejumo	Educating the girl child in Nigeria: Sexual abuse
8	Dr. B.R.O. OMIDIWURA	Agriculture/Renewable Natural Resources/ Philosophy/English/ Religious Studies	Prof. Adams Bodomo/ Prof. Francis Egbokhare	Role of Social Media in the 21st Century: A Critical Investigation of Religion and Food Security in Nigeria
9	Dr. Adejoke Olukemi AKINYELE	Urban & Regional Planning/Teacher Education/ARCIS/ Forest Production and Products / Sociology	Prof Ezenwa Okoli / Prof. V.O. Oladokun	Knowledge Sharing on Waste Management in A Closed Community
10	Dr. Joshua Oluwatoyin ADELEKE	Institute of Education/ Theatre Art/ Arabic and Islamic Studies /Science/Philosophy	Prof. Mojubaolu O. Okome / Prof. O.E. Olubusoye	Identifying and Strengthening Core and Soft Skills Capacity Among Undergraduate

				Students: A Case Study of University of Ibadan
11	Dr O.O. OMOTOSHO	African Studies /Science/ Veterinary Medicine/Educational Management/CESDEV/ Philosophy	Prof Toyin Falola / Prof. Taiye Fasola	The Traditional Use, Identification and Scientific Evaluation of Indigenous Medicinal Plants Used to Manage Microbial Diseases in Southwest Nigeria
12	Dr. Funmilayo AGBAJE	Guidance and Counselling/Agriculture/ Economics/Public Health/IPSS	Prof Saheed Aderinto / Prof. P.O. Olapegba	Sustainable Technology and Innovation for Human Security and Development in Nigeria
13	Dr. A. M. Adebore	Adult Education/ LARIS/ Science/ Law/Clinical Science	Prof. Oyeronke Oyewumi / Prof. A. S. Jegede	Combating Herdsmen-Farmers Crises in Nigeria: A tripartite role of legal, communication and information Technology
14	Dr. Samuel Olalekan OLAJUYIGBE	Forest Resources Management/CEMRS/ Early Childhood Education/Adult Education/Political Science	Dr Olumayokun Olajide / Prof. E. R. Aiyede	Forest Edge Community-Based Early Childhood Education in Nigeria
15	Dr. Ndid Mercy OFOLE	Adult Education/ Guidance & Counselling /Special Education/ African Studies/Public Health	Prof S.S. Ilesanmi / Prof. A.S. Jegede	An Inclusive Education Model for Students with Special Needs in Institutions of Higher Learning in Nigeria
16	Dr. O. S. OYAMAKIN	Veterinary Medicine/ Renewable Natural Resources/Economics/ Statistics/Engineering	Prof Folorunsho Fasina / Prof. D.O. Oluwayelu	Building A Diseased Free Nation Through Data Acquisition, Analyses and Management of The Incidence Of Rabies and Lassa Viruses in Southwest, Nigeria
17	Dr. Babatunde O. OGUNBOSI	Agriculture/ Pharmacy /Economics/Dentistry/ Clinical Science	Prof Stephen K. Obaro / Prof. Iruka Okeke	Antibiotic Resistance: The One Health Approach
18	Dr. Ibitayo Ayoade ADEBAYO	Early Childhood Education/ Public Health/CEMRS/Science/ Institute of Child Health	Prof Adebayo Oyekan / Professor Ayotola Aremu	The use of Multimedia Technology in promoting healthy food choices among adolescent in Nigeria
19	Dr. Esther O. OYEFESO	Special Education/ ARCIS/Guidance and Counselling /Institute of	Prof. A. A. Olorunnisola / Prof. Kola Babarinde	

112. Collaboration with Organizations within and outside Nigeria for staff development:

- *Leadership Masterclass*: Was delivered by an industry partner (EZ37 Solutions Nig. Ltd) in collaboration with International Coach Federation as a half day event themed “*Coaching for Organisational Efficiency*”. The Masterclass was focused on increasing soft skills in leading and managing positive change for organizational efficiency. The leadership masterclass held on May 2nd, 2019. In attendance were principal officers, provosts, Deans, Directors, Heads of Departments, Deputy Registrars and Deputy Bursars. The discussions centered on “*Who Needs a Coach?*”, “*Coaching as a Leadership Tool*” and “*A Case Study on Impact of Coaching on Organizational Efficiency*”. After which three parallel breakout sessions were held on:
 - i. Emotional Intelligence
 - ii. Decision-Making
 - iii. Problem Solving

113. *Leadership Coaching Sessions for Principal Officers, Deans and Directors*: Leadership coaching has been proven to be an important tool to overhaul leadership style, discover unrecognized strengths, be assertive, build teams, resolve issues, be more skilled in communication and learn other effective strategies to motivate, inspire, thereby improving oneself and the organization, amongst other benefits. In partnership with International Coach Federation Foundation (ICFF) through their programme tagged IGNITE: Engaging Humanity Through Education, Principal Officers, new Deans and Directors were assigned to credentialed coaches for 6 coaching sessions spanning July to December 2019. The signing of the MoU and the meet and greet event between the leadership of UI and their Coaches held on July 1st, 2019.



Figure 2: Signing of the MoU and the meet and greet event between the leadership of UI and their Coaches

114. *Workshop to Increase Expertise Stream on The Enterprise Systems Education for Africa (ESEFA):* Through a multidisciplinary team lead by Prof. Victor Oladokun, largely from Departments of Industrial and Production Engineering, and Computer Science, the University of Ibadan is already involved with SAP University Alliances (SAPUA). The awareness workshop held on 10th July, 2019 in collaboration with SAP University Alliance, South Africa to increase the footprint of ESEFA by encouraging faculty members to undertake the requisite training necessary to educate next generation talents with SAP skills for the intelligent enterprise and the experience economy, engage with SAP events, build industry partnerships, launch graduates in the SAP ecosystem, and inspire young thinkers. Fifty-two academic staff were in attendance.

115. *ArcGIS software Deployment Trainings:* Anchored on the ESRI grant, which consists of lots of GIS software and online education resources for location intelligence.; these trainings are intended to optimize the usage of the ESI donation by actively encouraging students and lecturers of the University to adopt the GIS technology. Staff and students' trainings are ongoing, most recently at UI School of Business, Department of Computer Science, Department of Industrial and Production Engineering and open to any interested Department.



Figure 3: Presentation to MBA Entrepreneurship Class of Ibadan School of Business by our Industry Partner, Mr Tolu Afolayan of GIS Konsult Ltd

116. Hosting of Workshops, Conferences and other events for Academic and non-Academic Staff:

- *Association of Commonwealth Universities (ACU) and the University of Ibadan “Developing the Next Generation of Researchers” Workshop*: The Association of Commonwealth Universities (ACU) and the University of Ibadan (UI) from Tuesday, 2nd to Thursday 4th April 2019 collaborated to develop Next Generation of Researchers in a 3-day international workshop. The workshop had two hundred and fifty-two (252) registered participants.
- *Hosting of the 34th Conference of Association of Vice-Chancellors of Nigerian Universities (AVCNU)*: The conference themed “*Prioritizing Quality Assurance: Teaching, Research and Professional Conduct*” held from August 25th-27th 2019. The conference had in attendance 76 Vice Chancellors, 22 Spouses of Vice Chancellors, 76 Delegates and others, 6 Resource Persons, 18 Deans and Directors of University of Ibadan (who attended the welcome reception and opening ceremony).



Figure 4: The opening ceremony and cross-section of Participants at the 34th AVCNU Conference

- Hosting of Women in Data Science Conference: Held in collaboration with Women in Data science, Stanford University on April 27, 2019. Women in Data Science conference was aimed at enlightening business leaders, technology enthusiasts, statistics professionals, government agencies and students on the current trends of data science and its huge potential to help transform businesses and the entire Nigerian economy. Two hundred and fifty participants were in attendance.
- Hosting of Africa 2050 Summit: The summit themed “*Who Will Fix Nigeria?*” was hosted in collaboration with the Circle Media Plus and African Voice Newspaper UK. The summit was an intellectual gathering of concerned political leaders, industry leaders, media giants, erudite and youth from different institutions across Nigeria. The event held on 17th August 2019 with Prof. E. R. Aiyede of the Department of Political Science and Dr Muyiwa Adigun of the Faculty of Law being keynote speakers, among other individuals.

117. Connecting staff with Town to increase University of Ibadan’s Societal Impact:

- *University of Ibadan-Nigerian Airforce Collaboration:* With the intention of ensuring collaborative research and other linkage; a team from the Nigerian Airforce visited the University on 21st January 2020. The following concept notes were presented for possible exploration:
 - i.** Mathematical Simulation of Military Operations
 - ii.** Development of Combat ration from locally available foods for the Nigerian Air Force
 - iii.** Internet of Warfare Things (IoQT) for Effective Implementation of War Strategies
 - iv.** Development of methodologies for enhancing the resilience of critical operational systems

Arising from this visit, researchers from the University of Ibadan have been invited to deliver lectures at the Air Force War Course 6/2020 on 15 June 2020. Additionally, preliminary surveys are ongoing to take some of the concept note forward to execution.



Figure 5: Delegates from Nigerian Airforce LED BY Air Vice Marshall Paul Jemitola

118. World Bank Sponsored Ibadan Urban Flood Management Project (IUFMP)/UI Collaboration: The inception meeting with the University of Ibadan, IUFMP and the World Bank delegates held on the 17th June 2019 with the following terms of engagement:

- i. The University of Ibadan team will develop continuing education certificate courses/modules to improve the expertise of the staff of MDAs implementing the findings and solutions from the IUFMP.
- ii. The University of Ibadan team will incorporate the City, Flood and Drainage Master Plans geo-database into graduate level multidisciplinary research projects. This will involve IUFMP providing research problems backed by seed grants, which will be competitively allotted to postgraduate students.
- iii. To foster capacity development, knowledge exchange and long-term project sustainability, annually, IUFMP team will provide a list of available internship positions with short job descriptions, which will also be competitively assigned to postgraduate students in relevant discipline.
- iv. Partner with the University of Ibadan to organize geo-hackathon Season 2 by providing funding for the programme and the “problem statements” and “design challenges” that align with the objectives of the project and around the IUFMP objectives.
- v. Hold a Partnership Forum for Stakeholders (Private Sector, Academia, NGOs, Government, and other counterparts) at UI International Conference Center to discuss urban resilience challenges. This is expected to be facilitated and organized by UI team and IUFMP while the funding will be provided by IUFMP.

119. The University has set up a committee to work with IUFMP on how to operationalize the training, research and internship components of the proposed

collaboration. The University has sent a draft Memorandum of Understanding to IUFMP/Oyo State Government for consideration. The MoU is to serve as a framework for the partnership and a guide for delivering our respective responsibilities within the collaboration. We are aware that the draft is receiving the attention/input of the State ministry of Justice towards further processing.

120. Grant Application: Improved access to Grants RFAs by staff and numbers of annual grants application attempts. From March 2017 to date, over 60 grants RFAs have been identified and forwarded to academic staff to facilitate application with an interdisciplinary and collaborative approach.

121. Grant Attraction: From the available database, presented in Table 2 are the grants attracted into the University from 2019 till date (Multi-year grants that spilled into 2019 are also captured). I am certain this table does not capture all grants, drawing attention to the fact that it is important that all grants are reported to the Research Management Office for proper records.

STUDENT MATTERS

122. The following number of students have been admitted into our various academic programmes between 2015 and 2019:

- 2015/2016 Session – 4006 (1860 females, 2164 males: 1842 in Arts based programmes and 2164 in Science based programmes)
- 2016/2017 Session – 3536 (1816 females, 1720 males: 1268 in Arts-based disciplines and 2268 in Science-based disciplines)
- 2017/2018 Session – 3730 (1727 females, 2003 males: in Arts-based disciplines and in Science-based disciplines)
- 2018/2019 Session – 3997 (1838 females, 2159 males: 1741 in Arts-based disciplines and 2236 in Science-based disciplines)
- Below is the data for Postgraduate admission:

SESSION	SCIENCES		HUMANITIES		TOTAL
	MALE	FEMALE	MALE	FEMALE	
2014/2015	4223	2901	7811	5798	20733
2015/2016	2971	2106	2439	2159	9675
2016/2017	3013	2290	2533	2532	10368
2017/2018	4515	3239	3887	3638	15279
TOTAL	14722	10536	16670	14127	56055

123. Below is the data in respect of graduation for 2015/2016 and 2016/2017 session. Data for 2017/2018 is being collated:

2015/2016 ACADEMIC SESSION

No of graduands	-	5,629
No of graduands with First Class	-	186

Table 1: Breakdown of Graduands with First Class by Faculty/Affiliated Institutions/DLC

S/N	Programme	No
1.	Arts	16
2.	Science	25
3.	Clinical Sciences (Nursing)	6
4.	Basic Medical Sciences	1
5.	Public Health	--
6.	Agriculture and Forestry	29
7.	Social Sciences	10
8.	Education	8
9.	Veterinary Medicine	-
10.	Technology	28
11.	Law	11
12.	Pharmacy	-
13.	Distance Learning Centre	9
14.	Affiliated Institutions	43
	Total	186

2016/2017 ACADEMIC SESSION

No of graduands	-	9,661
No of graduands with First Class	-	189

Table 2: Breakdown of Graduands with First Class by Faculty/Affiliated institutions/DLC

S/N	Programme	No
1.	Arts	19
2.	Science	37
3.	Clinical Sciences (Nursing)	1
4.	Basic Medical Sciences	1
5.	Public Health	2
6.	Agriculture and Forestry	8
7.	Social Sciences	1
8.	Education	7
9.	Veterinary Medicine	-
10.	Technology	37
11.	Law	21
12.	Pharmacy	-
13.	Distance Learning Centre	22
14.	Affiliated Institutions	33
	Total	189

124. The quality of undergraduate students admitted into the University of Ibadan has increased considerably over the last 15 years with the introduction of Post-UTME screening of the admission seekers. Through a continuous strengthening of the screening process, the proportion of students advised to withdraw from the University after their first year of registration has dropped from about 12% to as low as less than 2%, with the notable exception of those admitted during the 2016/2017 session during which there was no Post-UTME screening following a policy shift by the then leadership of the Joint Admissions and Matriculation Board. The withdrawal rate for that session was very high at 11% (Figure 2).

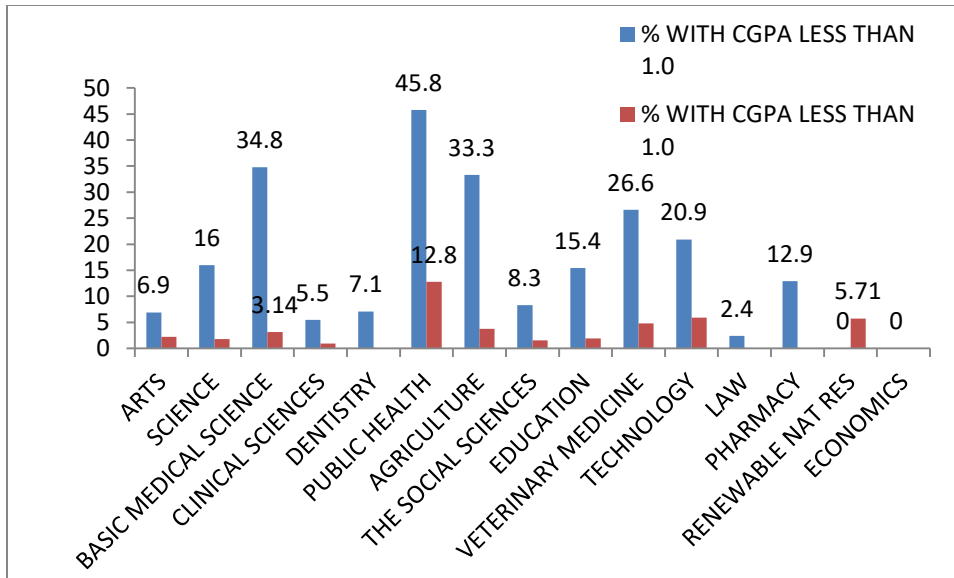


Figure 2: Comparison of the withdrawal rate at the 100 level for 2016/2017 and 2017/2018 academic sessions

125. It has been shown that for admission into the Innovative Enterprises Institution, the minimum level of performance was 22.5% at the UTME in 2019. This has been increased to 25% for the 2020 admission exercise. The minimum level of performance for the other institutions are as indicated in Figure 3 .

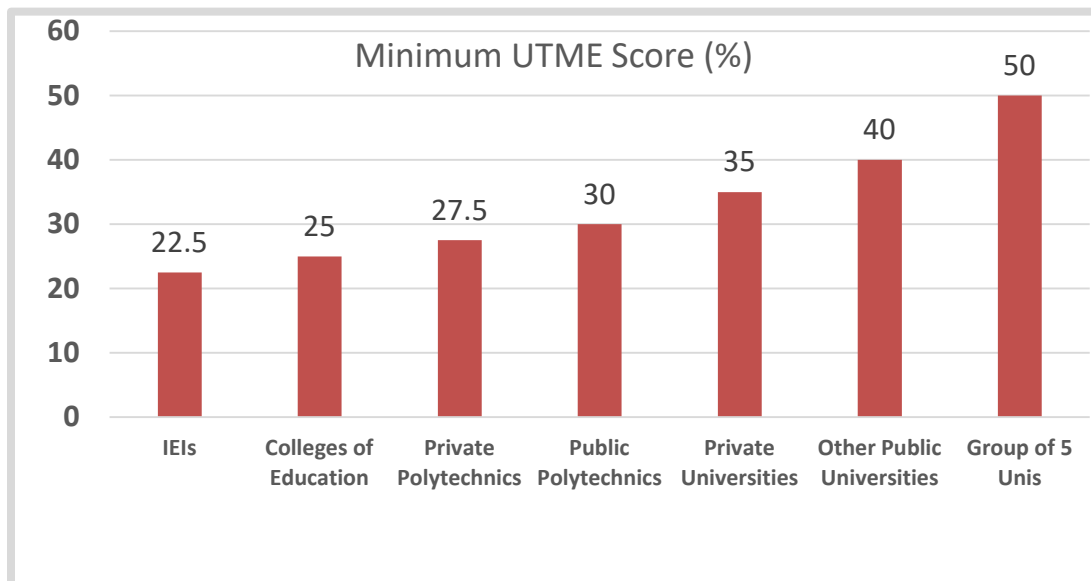


Figure 3 : Minimum UTME Score required for admission into various higher educational institutions in 2019 (Source: JAMB)

The best performers in this respect are the Group of 5 Universities for which the minimum level of performance has historically been 50% which translates to 200 marks out of the maximum of 400. In this elite group are the University of Ibadan, University of Lagos, Obafemi Awolowo University Ile-Ife, University of Nigeria Nsukka and the University of Benin.

126. In Figure 4, it can be observed that the University of Ilorin had the largest number of applicants for the 2019 admission exercise, with 108,912 candidates. The University of Ibadan came 7th with 63,378 applicants. The figures for the other top 10 universities are as indicated.

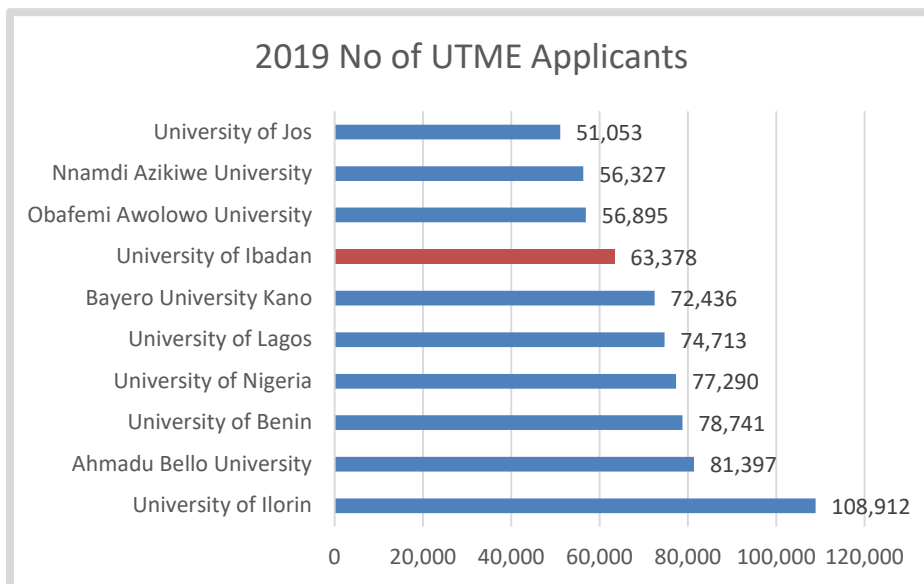


Figure 4: Number of First Choice Applications into various Universities in 2019

127. The University of Ibadan does not feature among the top 10 universities in terms of the total number of UTME candidates admitted for the 2019 exercise. As shown in Figure 5, we admitted only 4,122 candidates which is very small in comparison to a total of 12,523 for the University of Ilorin (Figure 5).

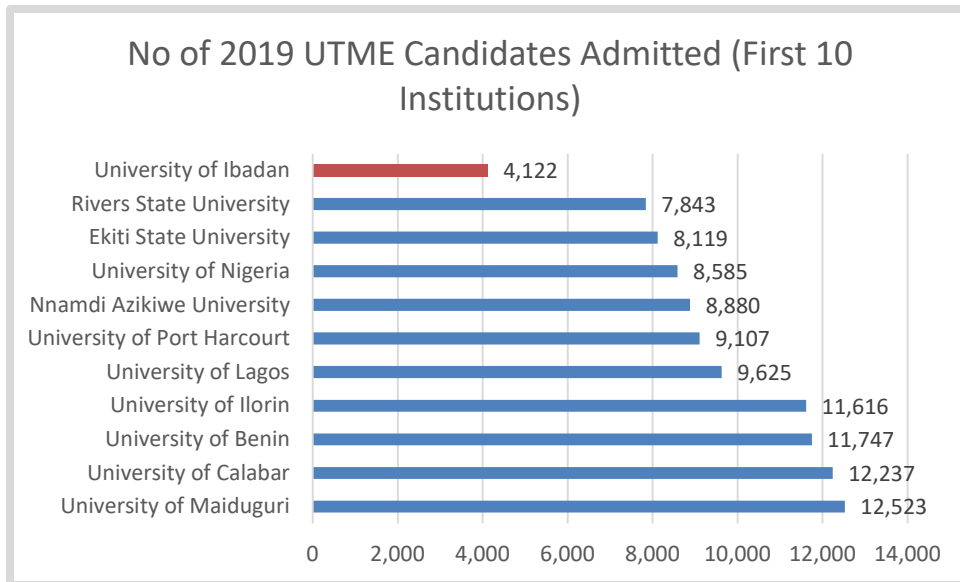


Figure 5: Number of UTME candidates admitted by the Top 10 Universities (The figure for University of Ibadan shown for comparison).

However, when we interrogate the competitiveness of the admission into these Nigerian Universities, Ibadan is clearly at the number 1 spot. As shown in Figure 6, only 6.5% of the UTME candidates who chose the University of Ibadan in 2019 was admitted. This represents 1 out of every 15 candidates. In comparison, for the University of Ilorin which placed second, it is 10.7%, representing 1 out of every 9 candidates. The corresponding values for the others are University of Nigeria 11.1% (1 out of every 9), the University of Lagos 12.88% (1 out of every 8), the University of Benin 14.9% (1 out of every 7) and the Nnamdi Azikiwe University Awka 15.8% (1 out of every 6), respectively.

It is a deliberate policy of the University of Ibadan to be a research/postgraduate university and to that extent the undergraduate admission cohort is usually relatively small, in spite of the pressure from admission seekers. Small is beautiful in this respect as it translates to manageable Staff: Student ratio, and in the final analysis improvement in the quality.

If it is from Ibadan, it must be of outstanding quality.

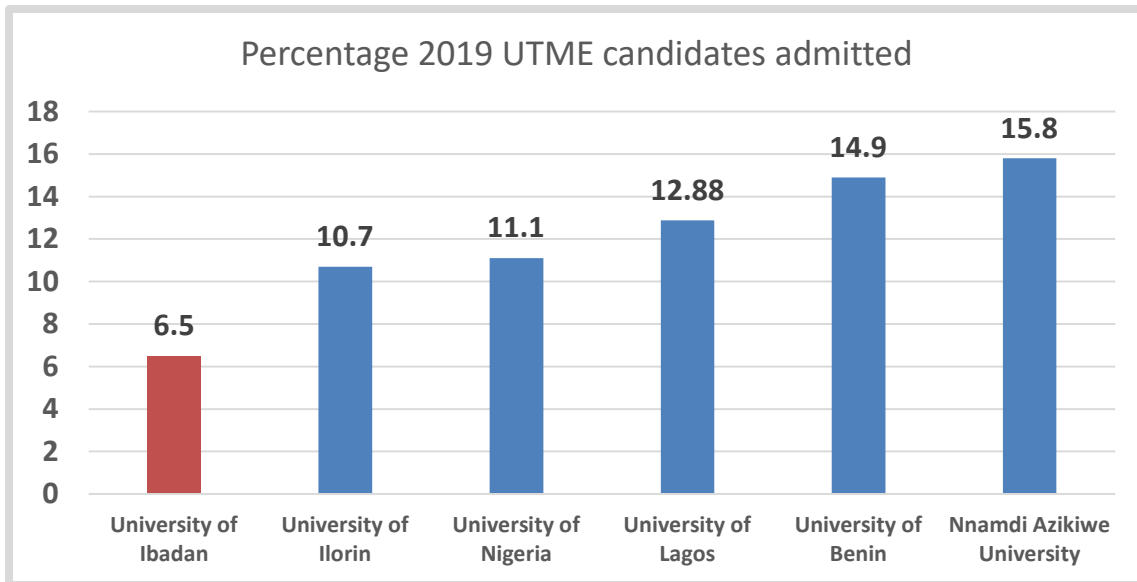


Figure 6: The degree of competitiveness of UTME admission in selected Universities in 2019

128. Moreover, there has been a significant increase in the number of students who graduate with First Class Honours at the end of their undergraduate studies over the past 20 years. The figure has risen from less than 50 in year 2000 to 106 in 2011 to an all-time high of 214 in 2019.

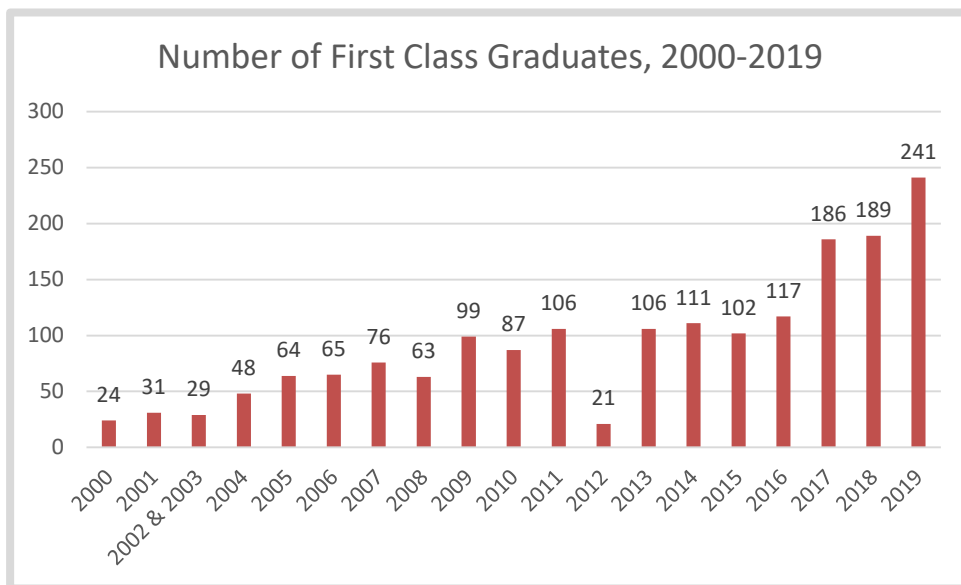


Figure 7: Number of First Class graduates at the University of Ibadan, 2000-2019

129. UI produced 26 First Class Graduates at the Law School Final Bar Examinations for 2019, out of a small cohort of 150. (See <https://thenigerialawyer.com/just-in->

[nigerian-law-school-releases-august-2019-bar-finals-result-as-147-students-bag-first-class-894-fail/](#)).

130. I celebrated this achievement on my Facebook page on 6th November 2019 in the following words:

We have never had it so good. Congratulations Dean Olatunbosun, Professor Yemisi Bamgbose SAN, Professor Simisola Akintola and all the Lecturers that produced these lawyers. We thank you for your efforts and hard work. We congratulate all the ex-students and their parents.

Achievement is like gold.

This is what you expect when you have a very rigorous and transparent admission process and outstanding Faculty complemented with excellent facilities.

We have never been so pleased. If it is from Ibadan it must as of necessity be of outstanding quality.

Congratulations all.

131. Our Law graduates similarly put up a superlative performance at the Final Bar Examinations of the Nigerian Law School released on 4th July 2020, with three of them graduating in the First Class category out of the five First Class candidates in that cohort. All the other UI graduates who sat for the Final Bar Examinations equally did very well and we are ever proud of them as worthy ambassadors of their alma mater.

132. Bumper harvest as Ibadan Graduates shone brilliantly at the Nigerian Law School, winning 28 out of the total 38 prizes

The University of Ibadan community is highly pleased with the outstanding performance of her law graduates who won 28 out of the 38 prizes at the Bar Final Examinations January 2020 as approved by the Council of Legal Education, Bwari, Abuja. The information was published by the Director General of the Nigerian Law School, Professor Isa Hayatu Chiroma, SAN, on Tuesday, 15th September 2020.

We received the news with much joy in our hearts, coming barely two weeks after our great University was ranked the best in West Africa, number 7 in Africa and among the top 500 universities in the world. We will continue to post superior performance in the years ahead. We congratulate our students, knowing full well that in the words of our University Anthem, this is “*Greatness won with honest toil*”. We acknowledge with gratitude the persistence, hardwork, innovation and perseverance of the members of the Faculty. The University Management will continue to support you as we appreciate that Law is one of our flagship programmes.

It is worth noting that the University of Ibadan produced the Overall best graduating student, in the person of Olalere Yusuf Asamu, who won a total of 12 prizes. Adebayo, Deborah IbukunOluwa emerged the Best Overall Female Student of the Year, in addition to her winning four other prizes. Madu, Kelechi Chris-Angelo; Ayeku, Adeyemi Kehinde and Udeh, Kosisochukwu Chukwunonso won two prizes each, while Anyaeji, Ohizoba Theodora; Adebayo, Temilade Jumoke; Adewole Enifeoluwa Philip; Banjo, Afolasade Omobowale and Ojini. Ese Isioma won one prize each.

The prizes won by the Ibadan trained lawyers are in Property Law Practice; Civil Litigation; Criminal Litigation; Corporate Law Practice; Professional Ethics and Skills; Best Overall Male Student of the Year; Best Female Student in Civil Litigation; Best Female Student in Civil and Criminal Litigation; Best Student of the Year (1st Prize); Best Overall Male Student; Most Promising Student; Prize for 1st Class Students and the Council of Legal Education Star Prize. The complete list is presented in table 1.

It is trite to state that we have never been so pleased.

In the words of Professor Oluyemisi Adefunke Bamgbose, SAN, former Dean of Law and member of the Governing Council:

The outstanding performance of our students at the Nigerian Law School year 2020 is a consequence of a combination of the following: faithfulness of God; Uncompromising and supportive University Management; and first class and committed faculty staff and intelligent and diligent students.

The Dean of Law, Professor Simisola Olutoyin Akintola was extremely happy and pleased with the outstanding performance of the UI students. She said that since nearly all the prize winners are UI students that she was just looking for the very few on the list who are not Ibadan products.

To Professor Israel Adeniyi Olatunbosun, the immediate Past Dean of Law and currently the Acting Vice-Chancellor KolaDaisi University, Ibadan:

Our admission policy has been an added advantage and contribution to outstanding performances we have been recording at the Nigerian Law School. Once again, UI law graduates have done the University proud at the 2020 Call to Bar ceremony with outstanding records carting away 28 out of 38 prizes and awards, including the star prize by Yusuf Olalere. Remarkably UI graduates have proven consistently superlative records of high quality and attest to our maxim that certainly if it must be from UI, it must be of outstanding quality.

Dr John Akintayo a Reader in Law, Quondam Head of Department and one of the first generation of students of Law at the University of Ibadan in the 1980s

Praise the Lord Jesus. God has done it again for us. I have asked a colleague to identify all our graduates so that I don't leave anyone out. Madu, Ayeku are UI

Graduates. Congratulations sir. Thank you for your support sir. My VC sir, we are quite excited. This has proved to the whole world that Ibadan is the best place to study Law in Nigeria.

Dr Afolasade Adewumi, a Senior Lecturer in Law and a member of the University Senate said, Greatest Uites won almost all the Law School Prizes; Uites won 28 out of 38 prizes. Thank you very much Sir. You have done excellently well for all of us. You provided the conducive environment for us to work in.

We once again congratulate these great ambassadors of the University of Ibadan for doing their alma mater proud and wish you and all your other colleagues who were also called to the Bar today greater successes in their career. Having received the best legal training at Ibadan and Abuja, the world is now under your feet. Higher still.

Thank you.

A handwritten signature in blue ink, appearing to read 'Idowu Olayinka', with a horizontal line underneath.

Idowu Olayinka

Vice-Chancellor

University of Ibadan, Ibadan, NIGERIA

#1 in Nigeria; #7 in Africa

Top 500 in the Times Higher Education World Universities Rankings 2021

Tuesday, 15th September 2020



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Chief O C J Okocha SAN, MFR, Chairman, Body of Benchers presenting prizes to Yusuf Asamu OLALERE, 2020 Nigerian Law School Overall Best Student on 15 September, 2020

Table: List of UI Law Graduates who are Prize winners at the Nigerian Law School 2020

Subject of Award	Names of Donor	Names of Donee
Property Law Practice	Sir Darnley Alexander, KBE 1 st Prize	Olalere Yusuf Asamu
	Chief Rotimi Williams, CFR, SAN. 2 nd Prize	
	Chief Ernest Shonekan, GCFR. 3 rd Prize	Madu, Kelechi Chris-Angelo
Civil Litigation	Justice Olujide Shomolu. 1 st Prize	Olalere Yusuf Asamu
Criminal Litigation	Sir Lionel Brett, KBE. 1 st Prize	Olalere Yusuf Asamu
	Babatunde Abiodun Ibronke, SAN (Former Director-General, Nigerian Law School). 1 st Prize	Olalere Yusuf Asamu
Corporate Law Practice	Justice J. O. Shofolahan (Former Director-General, Nigerian Law School). 1st Prize	Ayeku, Adeyemi Kehinde
	Justice Ayo Irikefe, GCON	Banjo, Afolasade Omobowale
	Dr. Nebo Graham-Douglas, CFR, SAN. 2 nd Prize	Adewole Enifeoluwa Philip
	Chief Adegboyega Awomolo, SAN. 3 rd Prize	Adebayo, Deborah IbukunOluwa
Professional Ethics and Skills	Hon. Justice Kayode Eso, CFR. 1 st Prize	Udeh, Kosisochukwu Chukwunonso
	The Body of Benchers. 1 st Prize	Udeh, Kosisochukwu Chukwunoso
	Mr. Mohammed Bello Adoke, CFR, SAN. 2 nd Prize	Adebayo, Deborah IbukunOluwa
	Mr. Damian D. Dodo, OFR, SAN. 3 rd Prize	Ayeku, Adeyemi Kehinde
Best Overall Female Student of the Year	National Association of Women Judges Boinime Jackson Lott Foundation	Adebayo Deborah IbukunOluwa
Best Overall Male Student of the Year	Mallam Yusuf Olaolu Alli, SAN	Olalere, Yusuf Asamu
Best Female Student in Civil Litigation	Hon. Justice Aloma Mariam Muktar, GCON	Anyaeji, Ohizoba Theodora
Best Female Student in Civil and Criminal Litigation	Chief J. K. Gadzama, OFR, MFR, SAN	Adebayo, Temilade Jumoke
Best Overall female Student	Nigerian Bar Association	Adebayo, Deborah Ibukunoluwa
Best Overall Male Student	Nigerian Bar Association	Olalere, Yusuf Asamu
Best Student of the Year (1 st Prize)	Sir Adetokunbo Ademola, KBE, GCON	Olalere, Yusuf Asamu
	Dr. Taslim Elias, GCON, SAN	Olalere, Yusuf Asamu

	Justice Atanda Fatai-Williams, GCON	Olalere, Yusuf Asamu
Best Student of the Year (3 rd Prize)	Chief T. O. S. Benson, CFR, SAN	Ojini. Ese Isioma
Most Promising Student	Donated by Hon. Justice Silvanus Ayere Ajuyah, OFR	Olalere, Yusuf Asamu
Prize for 1 st Class Students	Director-General, Nigerian Law School	Adebayo, Deborah IbukunOluwa
		Madu, Kelechi Chris-Angelo
		Olalere, Yusuf Asamu
Council of Legal Education Star Prize	Donated by the Council of Legal Education	Olalere Yusuf Asamu

File: Law School Prizes September 2020

133. The clinical skills laboratory at the College of Medicine has helped the the practical experience of Nursing students to have simulated practical experiences that have enabled them in gaining clinical nursing skills and knowledge. Thanks to the seasoned teachers and clinical instructors, the Department of Nursing presented students for Registered nurse professional examinations with the Nursing and Midwifery Council of Nigeria, and the results were brilliant. Same with Midwifery students. We had 100% in the following years: May 2018, November 2018, and May 2019 and 92.1% in November 2019.

134. With the aforementioned impressive results in professional exams, the Department of Nursing was awarded in 2018 by the Nursing and Midwifery Council of Nigeria, the Overall Best Performing Department Award (N&MCN, 2019).

135. The Department of Nursing was appointed a Centre for adaptation of foreign trained nurses in 2019. The programme for **Foreign Trained Nurses** (FTNs) commenced in the Department of Nursing, in May, 2018 with a total of 17 students. With another series of impressive (100%) results and based on other criteria, we got the Departmental Outstanding performance award.

136. To enhance better relationship between the University and parents/guardians of our students and to facilitate an effective communication channel between the two, the

University established the **Parents-Students/Management Stakeholders Forum**. It held on

- May 2016
- Tuesday, 10 April, 2018
- Thursday, 23 May, 2019

137. The Centre for Social Orientation continues to hold its Anti-Cultism Campaign at every orientation programme for fresh students and every semester across faculties and halls of residence. The campaign was extended to the Abadina community, Abadina Junior School and Abadina College Senior School in July and October 2018. In addition, the centre continues to hold the CenSO half hour programme on Diamond FM (UI Radio) between 1.30pm and 2.00pm every Wednesday. Also, various social media platforms are regularly deployed to publish sensitization messages on various social ills that are common among youths.

138. A *National Workshop/Conference on Acceptable Social Behaviour and Campus Safety* was organised by CenSO between 29 and 31 March 2016.

139. The **Career Development and Counselling Centre** in its commitment to student welfare holds the following counselling sessions for students:

- Day to Day Counselling Sessions on various issues and challenges of life and those peculiar to academics.
- Counselling Sessions for Sharp Droppers (those whose CGPA are observed to have dropped sharply).
- Counselling Sessions for Reabsorbed Students. These are students that have completed serving their disciplinary terms. About 55 students have benefitted from this service between 2016 and date.
- Counselling Sessions for Borderliners. These are students who are likely to be advised to withdraw from the University.

Other services provided by the Centre since January 2016 include the following:

- Career projection Support
- Study Skill aCounselling and Training

- Anger Management
- STI/HIV? aids Prevention Counselling
- Career Decision-Making Training
- Career Choice Support
- Career Assessment and Interpretation
- Job search Strategies
- Marital Decision-Making Support
- Grief Management
- Relationship Building
- Paren-Child Conflict Resolution
- Family Issues
- Ethnic/Cultural Issues
- Techniques of Interview/Work Assessment
- Retirement Related Issues
- Time Management Technique Training
- Interpersonal/Relationship Techniques Difficulties/Loneliness Training
- Emotional Intelligence Programming
- Self-Concept Grooming
- Interpersonal Relationship at Work
- Alcohol and Drug Use Addiction Control
- Cigarette Smoking Cessation Programme
- Stress Management
- Job Analysis and Evaluation
- Resiliency and Competency Promotion Programmes
- Parenting and Competency Promotion Programmes
- Sexuality Issues
- Parenting and Adolescent Management
- Eating Disorder/Body Image
- Trauma/Assault Control
- Career Placement Support

- Room-mate Conflict Resolution
- Work-Family Conflict Resolution

To **enrich the learning experience of our students**, the following student-oriented programmes were organised:

140. **GIS Boot Camp:** The event was organised for both undergraduate and postgraduate students to undergo free GIS Software, Training and Certification between September 22nd and 29th 2018.
141. **Tell Your Story Online Competition:** In partnership with GIS Konsult Ltd, HITACHI, Ibadan Urban Flood Management project (IUFMP) and other organisations, another stage in the Geohackathon series- “Tell Your Story Online Competition” ran from 14th of January to March 2019. Participants who won prizes were recognized for their outstanding contribution to the sustainable development of Africa at the Geohackathon event that held 1st week in April 2019.
142. **Beyond Smarts Masterclass for UI Students:** The beyond smarts masterclass programme was to provoke excellence in students. Final year students with First Class, Distinction and the student with the highest CGPA in the Second Class Upper (Honours) division from each Department were targeted. The programme was structured to provide students with key life requirements. It held between 29 and 30 June 2018.
143. **Emerging Young Entrepreneur Africa Business Plan Competition Training:** The programme included training, mentoring, prototyping, technology transfer, incubation and funding, meant to produce a new generation of young entrepreneurs. It held on 29 and 30 June 2018.
144. **Young Professional Bootcamp:** This facilitated the attendance of 10 UI students at a fully funded 5-day in-residence program for high potential 20-25 year olds delivered by an NGO (Covenant Christian Centre) towards world class practical training to inspire

innovation and drive success in the marketplace. The programme centered on entrepreneurship, leadership and corporate career training.

145. **The 234 Project Challenge:** The team listened to six Start-up Business Pitches to stimulate entrepreneurship and innovative thinking. The #250,000 business pitch prize was won by a 600 level Veterinary Medical student (Ruona Onothoja). This programme was coordinated by CEI in partnership with CAMPUSLABS, a youth based NGO.
146. **Africa Fintech Festival:** The festival had in attendance ten outstanding final year Students of the University of Ibadan from the Departments of Computer Science, Electrical Engineering and Geology between 3 - 7 December, 2018. The students got an opportunity to interact with Africa's largest financial institutions, best FinTech startups, Technology Companies and industry experts. The event showcased numerous indigenous African creativity and innovation at addressing peculiar African challenges while focusing on entrepreneurial opportunities for fintechs adoption, innovation, job creation and ICT contributions to the growth of the economy. Strategic roadmap for key subjects of global interest such as Financial Inclusion, Regulatory Technology - Regtech, Cybersecurity, Blockchain Technology, Data Security, Artificial Intelligence, Machine Learning and Robotics, and Startup Scale-Up.
147. **Hutzpa Excellence and Leadership Programme (HELP) Award:** The fellowship by the Hutzpa Center for Innovation and Development is a fully sponsored four-month leadership immersion programme in innovation management. For 2018, it was awarded to overall best students from College of Medicine, Faculty of Technology and Faculty of Science.
148. **UI-First Bank Career Fair:** This was designed to aid graduating students through the recruitment, application, and networking processes. Career fairs and training expos are held all over the world in academic institutions. This is an ingenious way to meet the needs of both employers and potential employees (our students). The first ever Career Fair in UI was organized in Partnership with First Bank Nigeria Ltd. Conceived to increase the employability potential of UI students it featured 35 potential employers

across different disciplines and major Human Resource Consulting Companies. It held on 6th November 2018. The 2019 edition held on 28th November 2019, with 600 students of the University of Ibadan participating as well as about 60 firms.

149. **Students Impact Programme:** Held on 8 November 2018, on the second day of the UIRESDEV Fair. Participating organizations that mounted floats were Nigerian Bottling Company (NBC) Ltd and Fidelity Bank PLC. Some of the benefits were: a. One-On-One career advice sessions for students and interactions with key employees of NBC and Fidelity Bank

b. Virtual / Interactive Games

c. Branded space where students could find out more about NBC and Fidelity Bank
d. Mini educative competitions where students won branded items

150. **Emerging Young Entrepreneur (EYE) Initiative Agripreneurial training for Students:** The training was designed to foster interest in Agribusiness in the minds of students and create a network of young Agripreneurs who will build the foundation for an emerging capitalist Africa. The Memorandum of Understanding brokered between EYE and the University of Ibadan makes UI a host location of the EYE initiative. The First training was conducted between 21 February and 23 February with 15 Students in attendance. The enrollees went through trainings on entrepreneurial mindsets, motivations and behaviours, industry status and conditions as well as macroeconomic changes and the opportunities they present. To round up the idea generation phase, value innovation and the business model canvas was also taught.

151. **Internship Opportunity with Stanbic IBTC PLC:** The CEO of Stanbic IBTC PLC who was invited to Chair the Opening Ceremony of the 2017 University of Ibadan Research and Development Fair graciously granted that UI students with CGPA of First Class Honours and 2nd Class Honours (Upper Division) may apply for internship with Stanbic IBTC PLC and can be subsequently employed after graduation.

152. *GeoHackathon Events for Students of the University of Ibadan*: Geohackathon competition is aimed at utilizing innovative geo-spatial technologies to proffer solutions for sustainable development. This is season one of the Geohackathon series and participants guided by SDGs two, three, nine, 11, 12 and 13 have developed and submitted solutions in some categories. The categories included Application/Product/Prototype, Innovative Industrial Research and Online StoryMap Journal.

153. In partnership with GIS Konsult Ltd and with the sponsorship of HITACHI, Ibadan Urban Flood Management project (IUFMP) and other organisations, another stage in the Geohackathon series- “*Tell Your Story Online Competition*” ran from 14th of January till March 2019. Participants who won prizes were recognized for their outstanding contribution to the sustainable development of Africa at the Geohackathon award ceremony.



Figure 6: Winners from the three categories (Journal, Application/Product/ Prototype and Innovative Industrial Research) with the Academic and Industry Mentoring Partners

154. *Geohackathon Application/Product/ Prototype Competition and Award Ceremony*: Held on 24th of June 2019. Presentations were made for the geohackathon Application/Product/ Prototype category with 1st-3rd position winners emerging after the panelists assessed and score the products. Another major highlight of the Geohackathon Season 1 Award ceremony was the appreciation of industry partners. Further

information on the geohackathon project can be found on the following URL-
<https://www.gisknigeria.com/geography-green/>.



Figure 7: Grand Finale of season 1 Geohackathon Competition

155. *2nd Edition of Beyond Smarts Masterclass for UI Students:* The Beyond Smart Masterclass programme was to provoke excellence in students, targeting final year students with First Class, Distinction and a student with the highest CGPA in the Second Class Upper (Honour) division from each Department. It was structured to empower outstanding UI students with employability, workplace readiness, entrepreneurial skills and be proficient in all the processes leading to securing their dream job. The 2-day programme held from Saturday 9th and Sunday 10th November 2019. Some of the topics taken are as follows:

- i. Developing Habits of Emotionally Intelligent People.
- ii. Employability and Workplace Readiness Skills.
- iii. Foundations of Self-Transformation: Developing Self, Developing Skill and Knowledge.
- iv. Foundations of Self-Transformation: Developing Career Awareness
- v. Leadership Competencies – What Makes A Successful Leader.
- vi. Getting Your First Job.
- vii. Developing Multiple Streams of Income.
- viii. Passion2Profit: Building Personal Brand and Becoming Your Own Boss
- ix. Passion2Profit: How to Start your own Passion Business
- x. Effective Communication & Business Writing.
- xi. Career Transitioning and future of Work.



Figure 8: Some students at the Masterclass held on Saturday 9th and Sunday 10th November 2019

156. *University Based Tech Workshop and Hackathon Series*: The University is an associate member of Fintech Association of Nigeria (FinTechNGR) and also has a Memorandum of Understanding with Fintech Associates Limited (FAL). One of the integral parts of the MoU is Tech Workshop and Hackathon Series. The maiden edition held on UI Campus on Saturday August 3rd, 2019 with 201 students in attendance. Participants were drawn from students who had been involved in geohackathon, disability hackathon, etc. Stakeholders present at the event were Inlaks (Technical Partner), EFINA (Enhancing Financial Innovation and Access), FintechNGR (Fintech Association of Nigeria), SmartTeller (Startup), Esusu.Africa (Startup), University of Ibadan Representatives, The Fintech Team.



Figure 9: Fintech Association of Nigeria (FinTechNGR) Tech Workshop and Hackathon Series

157. *Hutzpa Excellence and Leadership Programme (HELP) Award*: The fellowship by the Hutzpa Center for Innovation and Development is a fully sponsored four-month leadership

immersion programme in innovation management. For 2019, the award was given to the following outstanding students after further application process:

- Ogunfowora, Lawal Adewale, Department of Computer Science
- Afolaranmi, Olusegun, Medicine and Surgery, College of Medicine.
- Ikwunne, Boluwatife N., Medicine and Surgery, College of Medicine.
- Ojagbemi, Olubukola Ogheneovo, Dentistry, College of Medicine.

The students will utilize full scholarship to participate in Hutzpa’s Young Innovation Leaders Fellowship from May to August 2020 - a programme that rigorously trains young professionals on innovation management. They will enjoy mentorship from a global community and acquire first-hand experience working on solving global challenges through innovative processes.

158. *FBN/UI MasterClass at First Academy, Iganmu, Lagos:* As part of the MoU with First Bank Nigeria Limited, the first 60 students to arrive at the “Beyond Smart Masterclass” were rewarded with a fully sponsored weekend-long in-residence training programme at First Academy, Iganmu, Lagos from December 4th-7th 2019. Sessions were facilitated by reputable individuals in the industry. The topics taught were Digital Transformation and New thinking; Entrepreneurship versus Employability; Pros and Cons; Business Communication and elocution; and Branding and Personal Excellence; each scheduled within the four days the students were at the academy. Also, extra-curricular activities like aerobics and games; team bonding, TGIF Get Together culminated in the success of the four-day event.



Figure 10: Students at FBN/UI MasterClass at First Academy, Iganmu, Lagos

159. *Google Digital Skills Programme*: There is a digital skills gap in the African labour Market, against this backdrop, the University of Ibadan entered into an MoU with Entrepreneurial Empowerment Initiative Africa to supplement this skill gap for interested final year students of the University of Ibadan on an on-going basis. EEI invited Ziqora – a partner of Google to the University of Ibadan to deliver the first training on 11th December 2019 with 281 students in attendance. The training covered Digital Marketing, Web Design, SEO, Entrepreneurial skills, Business Writing and other skills necessary in the workplace.



Figure 11: Participants at the *Google Digital Skills Programme* on December 11th, 2019

160. *TensorFlow World Extend Training*: TensorFlow is a computational framework developed by Google as part of its contribution to the Artificial Intelligence ecosystem. It is used for building machine learning models. Since being open sourced in 2015, TensorFlow has had a significant impact on many industries. The training midwifed by Mr Ahmed Olanrewaju of ITeMs unit was organized on 16th November 2019 to empower students with TensorFlow training as well as to make them understand that Artificial Intelligence (AI) is multidisciplinary in application, especially because AI and Big Data is taking over from:

- Computer Vision (Images and Video Processing)
- Decision making systems
- Natural Language Processing
- Speech Recognition and other domains.



Figure 12: Volunteers and Participants at the TensorFlow World Extend Training

161. *Discover Next Workshop*: This was delivered to over 200 students on 16th April 2019 by Techbridge, an industry partner of the University of Ibadan with co-location facility on campus. The workshop was designed to open the minds of students to possibilities beyond regular white-collar jobs. Discussion topics included Digital Marketing, graphics design, leading softwares for graphic designers, the perks of graphics design, career and opportunities in graphics design and learning resources for graphics designing, coding and programming, animations and it's applicability to sales, engineering, education, advertising, medicine and corporate organizations.

162. *2nd Edition of UI-First Bank Career Fair*: The overall intention of the career fair is to present an employment platform to final year students and alumni of the University of Ibadan, where they would be able to interact and engage with renowned organisations spanning diverse industries and sectors for job placement. The second annual career fair held on 28th November 2019 and was organized in Partnership with First Bank Nigeria Ltd based on a subsisting 3-year MoU. The career fair featured 30 potential employers across different disciplines and major Human Resource Consulting Companies. 536 candidates were expected to participate in the career fair. However, the attendance record showed that 361 current students and 91 alumni registered their names at the fair making a total of 452 candidates. From the feedback form given to employers, the following information was gathered:

- i. An average of 65 candidates was interviewed by each employer.
- ii. An average of 17 candidates was shortlisted as potential hires by each employer.

- iii. 65% of the candidates were shortlisted as potential hires by the employers.
- iv. Employers' found the career fair useful and beneficial to their organization



Figure 13: The second annual career fair held on 28th November 2019

The following strategic partnerships have been brokered on behalf of the University:

- 163. *First Bank of Nigeria Limited:* Being a three-year partnership to primarily organize an annual Career Fair for final year students of UI, amongst other benefits, which is couched in a detailed MoU. The second annual career fair held on 28th November 2019.
- 164. *Partnership with Prince Abiodun Lufadeju On The Book Titled “From School To Work”:* The purpose of the MoU is to collaborate to promote a book on developing Entrepreneurial mindset for students in Secondary and Tertiary Institutions titled “*From School To Work*” within and outside the University. Aside from the IGR at the event, reviewers recommended that the book would enrich the employability of students of the University of Ibadan and could therefore be adopted for use on our GES 301 course. The book was launched on November 27th, 2019.



Figure 14: At the book Launch on 27 November, 2019

165. *ARCGIS software donation renewal*: The renewal of the ARCGIS software donation by ESRI to the University of Ibadan was secured in November 2019 till November 2020 by facilitating the use of the GIS Software for innovation and sustainable development in Partnership with GIS Konsult Limited, making a total of 5 years (October 2014 till date) Of having ESRI software donation at the University of Ibadan.

166. *Universal Diplomats Consultancy Nigeria Limited*: University of Ibadan School of Business (UISB) will be their Nigerian Partner in facilitating the Gateway Executive Programme to Florida International University with the aim of expanding the frontiers of management, entrepreneur and global business practice. Apart from the opportunity to UISB students, the University will be able to generate IGR through this arrangement.

167. *Merck Pharmaceutical and Life Sciences Limited*: The University entered a Memorandum of Understanding (MoU) in retaining an institutional account with Merck to ensure procurement of high-quality healthcare, life science products, chemicals and equipment at discounted prices from Merck or other authorized channel partners. Other collaborative venture includes:

- Research and development collaboration.
- Knowledge and technology sharing.
- Scientist/technologist capacity building and training.

168. *Chartered Institute of Personnel Management of Nigeria*: The scope of partnership includes but is not limited to the following:

- Professional membership for undergraduate and post graduate students in the cognate Department.
- Professional Membership programme Academia, Non-Academia (Admin cadre).
- Curriculum alignment programme.
- Professional development opportunities for Academia and Admin cadre/Management.
- Establishment of B.Sc. and Post-graduate degree in Human Resource Management.
- Research collaboration with the Institute with contribution from the academic units.

169. *Media for Community Change, Blue Luxury Investments*: The scope of collaboration includes the following:

- Cooperation on academic programmes.
- The development of joint research activities.
- Student training and development.
- Student exchange and/or visiting programmes.
- The exchange of information, including the results of teaching and research collaboration.
- Any other activities viewed to be mutually beneficial.

170. *Entrepreneurial Empowerment Initiative (EEI Africa)*: Memorandum of Understanding (MoU) for partnership with Entrepreneurial Empowerment Initiative “EEI AFRICA” is for curating a series of events and programs targeted at students, including:

- Entrepreneurial Skills for ladies.
- Tech fair for technical entrepreneurs.
- Idea generation and clarification programmes for aspiring entrepreneurs.
- Digital skills training and enhancement.
- Training on business development, pitching, and accessing funds for business owners.
- Students hackathon for programmers

171. *Techbridge Consulting Limited*: The purpose of the MoU is to enable the Parties to collaborate in order to provide professional competency opportunities to undergraduate students of the University and other interested members of the general public who are desirous of participating in the Program and achieving certification in Robotics, Technology, Engineering design and STEM Education.

Students free access to Coursera e-learning resources

172. Before the lockdown of the institution on account of the COVID-19 pandemic in March 2020, the University of Ibadan had already gotten to an advanced stage in our plans to improve our students' learning experience by deploying a Learning Management System. The prevailing situation only further strengthens our resolve to complete the process already started.

173. However, since the last academic session has not yet been officially concluded, learning resources that are tailored to students' course enrolment will have to wait until the commencement of the new session. Nonetheless, we are committed to supporting student development during this period.

174. Hence, the University recently subscribed to over 3,800 courses in 400 specialisations. Most of these courses ordinarily attract subscription fees but are now offered free as part of the efforts of the giant online training company - Coursera - to impact the world at this time.

175. Learning resources for incoming 2019/2020 Undergraduate freshers on the UI LMS

- Invitations sent by bulk SMS in April and published on the website
- Follow up invitation via email in May
- Total users created – 4,162
- 1st set of users logged on – April 27, 2020
- Total unique users to date: 2,431

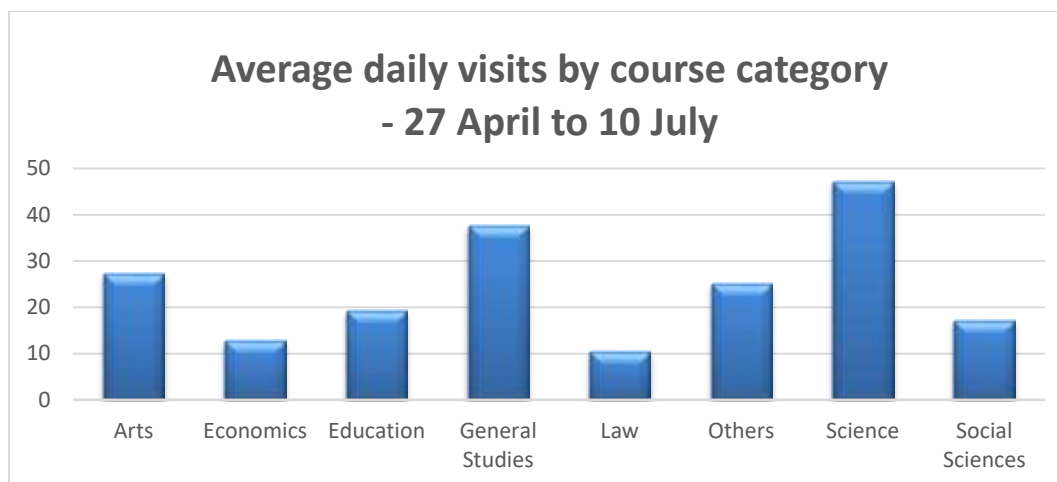


Figure 1. Average daily visits by course category - 27 April to 10 July (Source: Information Technology and Media Services Unit)

176. **Coursera Learning resources for current UG and PG students**

- Invitations sent to all Undergraduate and Postgraduate students via email and on the website
- 1st set of users logged on – June 20, 2020
- Total unique users to date: 308
- Available user licenses: 5,000 (Yet to be used 4,692)
- Courses enrolled: 1,081
- Feedback: Very good
- Next step: Send to staff. Resend to students

RETROFITTING STUDENTS' HALLS OF RESIDENCE

177. We believe that our students are entitled to decent accommodation, conducive to healthy living and effective learning. There are currently 12 Halls of Residence with a total optimum capacity of about 8,500. Only one out of every three students can be accommodated. The oldest of the Halls, Mellanby, was formally opened on 17 November 1952 while the newest, Abdul-Salam Abubakar, was opened in 2000.

Eight to 10 students now use rooms officially allocated to three or four students. The end result is that the facilities are overstretched; students live in such squalor living conditions that are not conducive to learning. Power outages, irregular supply of water and dilapidated infrastructures in the halls of residence constitute serious health hazards.

178. To upgrade facilities, we designed the **2019 Benchmark for Hall Infrastructure**.

It has the following components:

- Plumbing and water supply: Water should flow on all floors and in all water closets. Toilets should flush.
- Painting (internal and external).
- Building of incinerators, particularly in female halls, but recommended for all.
- Refurbishing inverters with the assistance of the Equipment Maintenance Centre.
- Regular Fumigation.
- Other projects according to the peculiarities of each hall.

In carrying out the above:

- We are determined to be prudent in expenditure, opting for highest quality materials at the cheapest cost, after the Ransome Kuti Hall model.
- Direct labour is preferred to reduce cost.
- As end-users, we should pay close attention to the quality of installations and fittings. We should not brook shoddiness.
- Decisions on Hall projects should be in consultation with student leaders and each hall warden should ensure that plans to improve infrastructure are communicated to the generality of Hall residents.
- A Task Force headed by the Deputy Vice-Chancellor (Administration) was established on the benchmarks and to negotiate bureaucratic bottlenecks with the Maintenance Unit and the Bursary.

179. Attempts have been made by the respective Hall Management Committees to upgrade Hall facilities, including water and electricity supply, carry out general repair works which included fixing broken doors and louvres, deforestation and fumigation. Internal and external painting is on-going and many of the Halls now wear a new look. The University Management ensured prudent deployment of the funds so that there would be value for money. The Students as end users were part of the process.

180. The deliverables on completion of the retrofitting program include water flowing on all floors, painting (internal and external), functional incinerators and inverters. Our aim is to have good quality facilities at the cheapest possible price.

Student Unionism

181. There was a massive student demonstration in April 2016 following which the University was closed down for about six weeks before students were recalled the following month. As if to mark the first anniversary of this unfortunate incident, there was another Students Crisis in May 2017, following which the University was again closed down. Senate then suspended student union activities with effect from 30 May 2017. In spite of this the student union leaders went on a campaign of calumny against the University authorities.

182. Nonetheless, after a period of interregnum, Senate at its regular meeting of Friday, 30 August, 2019 considered and approved the proposal from Management to lift the suspension of the University of Ibadan Student Union. To avert the recurrence of vicious confrontation by the students and to engender a purposive Students' Union, the Senate set up a Prof. Kassey Garba led Ad Hoc Committee to develop a university-wide leadership training programme similar to the one currently running in the Faculty of the Social Sciences.

183. The Ad-Hoc Committee was charged to design a students' leadership programme for the University with a view to imbuing the generality of students with leadership qualities and the ability to discern and elect credible leaders, and To develop a specific plan for the pre-election workshop for aspirants to Student Union Executive positions and post-election retreat for elected leaders.

184. The Ad-Hoc Committee made the following recommendations which were approved by Senate:

- 167.1 The university-wide SLDP should be managed by a Committee comprising personnel from the Student affairs Division, the Students Welfare Board, SLDP staff coordinators and student volunteers from every faculty/school/college.
- 167.2 Facilitators should be drawn from within and outside the University on the basis of expertise in specific subject matter. These will include role model Alumni.
- 167.3 Students would take charge of the programmes, while the SLDP Committee domiciled at the Student Affairs Division will facilitate. However, the capacity of students should first be built to lead the programme. The Committee would anchor the programme until such a time that the students can take charge.
- 167.4 The Committee should work to harmonize the activities of the SLDP with those of other bodies with similar programmes and activities in the University.
- 167.5 Each Faculty/School/College should have a highly dynamic SLDP, operated by the faculty/school/college appointed committee as well as carefully selected students' volunteers. The SLDP programmes would commence at the Faculty level and culminate at the University level under the University SLDP Committee and students volunteers.
- 167.6 A specific day and period should be set aside at the faculty level and also at the University level for the SLDP, which should hold thrice every semester. It could be Fridays before Jumat service.
- 167.7 Relevant NGOs and private companies could be invited to contribute to the programme as part of their Corporate Social Responsibilities.
- 167.8 Speakers such as successful Entrepreneurs, Respected Community Leaders, Teachers, Politicians, Farmers, Nollywood Artists who are of proven sound character should be invited to give special talks to the students.

167.9 Administration: As earlier recommended, The SLDP will be domiciled at the Student Affairs Division. However, the SLDP Committee should comprise of the Dean of Students and his Deputy, the Student Welfare Board of the Senate, and the SLDP coordinators and selected students' volunteers of faculties/schools/colleges.

167.10 Volunteers: Student volunteers for the SLDP should be drawn from Faculties/Schools/Colleges. Each Faculty would have its own set of volunteers, one of whom would represent the Faculty in the Central Committee. In other words, it is suggested that a volunteer who has proven himself/herself a responsible leader at the faculties/school/college levels should represent the faculty/school/college at the Central Committee. Also, students should only be eligible as from 200level. The Office of the Dean of Students should be present at the selection of student volunteers at the Faculty/School/College levels. As a mark of recognition and to motivate them, SLDP student volunteers could be given branded T-Shirts of their faculty colours that they would wear during the programmes.

167.11 Awards and Prizes: There should be awards given to participating students who excel at the various activities, to encourage all students to participate. Such awards could include Good Governance Award, the Best Debater Award and The Most Peace-Making Student Award, etc.

167.12 Books and cash prizes should be given to winners. Books could be solicited for in form of donations from members of the University community. Members of Senate and Council should also be approached to endow prizes or make donations. Profs. Kasey P. Garba and I. O. Albert have already committed themselves to give prizes at the SLDP debates and/or symposium.

167.13 Specifically, a plaque with University inscriptions or a trophy was recommended to be given to student(s) (winner(s)) at the final stage of the SLDP competition – the symposium. Only those who emerge at the level of faculties/schools/colleges should compete at the higher University level.

167.14 Souvenirs and Entertainment: There should be some incentives like jotters, pen etc. given to students who are present at SLDP programmes. Refreshment should also be provided at the grand finale.

167.15 Publicity: The SLDP should be aggressively publicized on traditional and new media platforms.

167.16 Financial Responsibility for the SLDP: Senate should mandate each Faculty/School/College to make the SLDP a line item in their budget, to cover the cost of running the SLDP at the Faculty/School/College level. The University should bear the cost of running the programme at the University level. In addition, the Committee should look into possible collaboration with Corporate Organizations for sponsorship and prizes. It was noted that the students, working with the Students Affairs Office could drive the appeal for sponsorship with their much needed vigour.

Eligibility for Nomination to Student Leadership:

167.17 The following criteria were drawn up in line with the commitment of Senate to raise the bar of eligibility to hold Student Union positions:

167.18 Nominees for positions of student leadership at the University level should not be in 100 level or final year. Those who aspire to the post of the president must be at the penultimate year of their respective programmes.

167.19 Aspirants must also be on a CGPA score of 3.0 (i.e. 2¹ division) and above as at the time of nomination. Those in programmes not operating the CGPA will have their scores prorated to CGPA for the purpose of the election.

167.20 Aspirants must be of unscathed record, not having been convicted by the police, rusticated or expelled from any institution, ejected from a hall of residence or

indulging in substance abuse. They must be persons proven to abide by the rule of Law.

167.21 Aspirants should be of sound mind.

Pre-Election Workshop for Aspirants and Post-Election Retreats for Student Union Leaders

167.22 The University Management, especially the Vice Chancellor should be present at the pre-election workshop and post-election retreat.

167.23 Attendance of the pre-election workshop and post-election retreat would be prerequisite for standing for election and taking the oath of office.

167.24 The retreat will take the form of a town hall meeting with an elaborate cocktail party at the end, during which University Management and student leaders will get the opportunity to initiate some bonding.

167.25 The following workshop/retreat topics were decided on:

- i. Background and way forward with the Student Union (pre & post)
- ii. Conflict Dynamics (pre & post)
- iii. Emotional Intelligence (pre&post)
- iv. University Rules and Regulations
- v. Financial Probity and Management (post)
- vi. Community Service and Collaboration (pre&post)
- vii. Effective Communication, Correspondence and Due Process (post)
- viii. It was recommended that a periodic leadership retreat should be organized for members of Senate and the University Administration focusing on topics listed above as this will build the participants capacity to build and nurture more cordial relationship with the students.

185. It is gratifying that the Student Affairs subsequently arranged an election into the Students' Union (SU) Executive and the Students' Representative Council (SRC) for the 2018/2019 session. These held on 7th and 14th December, 2019, respectively. A new Students' Union Executive led by Olusegun Akeju a student of the Faculty of Law and a

Student Representative Council led by Oluwaferanmi Omitoyin, a Medical Student in the Faculty of Clinical Sciences were subsequently elected and inaugurated.

Student Disciplinary Matters

186. Allegations of disrupting a dinner party organized by residents of Queen Idia Hall (a female Hall of Residence) on Saturday 15th November 2015 was made against a male student, Olatinwo, Phillip Opeyemi. He appeared before the Students' Disciplinary Committee of the University of Ibadan and he was found guilty of the allegations. Based on the unacceptable way he comported himself before the Committee he was expelled from the University. He took the matter to the Federal High Court, Ibadan Division, on the basis that he was not allowed to call his own witnesses who knew that he was not one of those who disrupted the dinner party on the said date. The Honourable Court found the story of the University more credible and weightier than that of the Plaintiff. The Judge, Honourable Justice J. I. Abdulmalik delivered a judgement in favour of the University of Ibadan on Friday, 24th July 2020; he found the plaintiff to be arrogant and insolent and found the Vice-Chancellor to be in order to have expelled the Plaintiff from the University. Consequently, the case was dismissed and the sum of Two Hundred Thousand Naira (N200,000.00) was awarded to the University against the plaintiff. In all of these, it is important to stress that University degrees are awarded to students who have been found worthy in character and learning. Hence, the need for students to be of good character cannot be overemphasized.

THE UNIVERSITY OF IBADAN LIBRARY SYSTEM

To enhance, its capacity to provide information and other library services to our students and other users:

187. The Kenneth Dike Library (KDL) acquired 850 books and journals in 2017; 3,169 in 2018 and 2,443 between January and May 2019.

188. The KDL subscribes to over 15 data bases including the following; Emerald Insight, Law Pavilion, Science Direct, HINARI, E-Brary, Proquest, OARE. Other free access databases subscribed to include: African Journals Online, Bookboon, Biomed Central and Pub Med. Through these databases, Library users have access to full text journal articles and e-books within or outside the physical confines of the KDL.

189. The University of Ibadan Library Management Software (UI-ILS) is deployed on a high-end Gen-8 server that makes the Library easily accessible locally and globally.

190. The contents of the Institutional Repository is managed using the D-Space software and its contents have grown in between 2018 and 2019 to over 4110 entire of digitized full text articles, books, conference proceedings, thesis, University Lectures and Inaugural Lectures.

191. An additional 140 computer systems were acquired in 2016 and made accessible to users between 8.00am and 4.00 pm daily.

192. To secure library materials, Radio Frequency Identification (RFID) security doors were installed. Books were also tagged with RFID chips to prevent unauthorized removal of texts from the Library. This has significantly reduce the incidence of book theft in the Library.

193. With the re-introduction of the 24/7 library services since mid 2017, additional surveillance cameras have been installed round the Library premises.

194. The main 24/7 reading room was commissioned on 5 July 2018. It sits 285 users while the extension which can seat 270 users was also opened a few months later.

195. A new unit was created in 2016. Called the Nigerian Unit, it stacks over 10,000 volumes of books written by Nigerian authors on the Nigerian situation.

GOVERNANCE ISSUES

196. We devolved and decentralized powers to Faculties to conclude all Part I Promotion cases up to the Senior Lectureship Grade at that level. Approved cases are then forwarded to the University Appointments and Promotions Committee for Academic Staff for Noting, with effect from the 2017 Promotion exercise. This singular measure has greatly complemented other pro-active measures we have deliberately taken since 2015 to reduce the volume of paper work considered by the Committee with a salutary effect in a significant reduction in the processing of promotion matters.

197. We established a new office of **Deputy Vice-Chancellor (Research, Innovation and Strategic Partnerships)- DVC (RISP)**. Apart from serving on 10 Statutory Boards and Committees, and Chairing 15 others on behalf of the Vice-Chancellor, other major remit of the new office as approved by Senate include the following:

- Facilitating and maintaining local and international linkage and exchange programmes.
- Evolving innovative need-driven university-wide academic and research projects.
- Aggressive fund generation by attracting aids, grants, endowments, etc, and through the provision of the relevant services and products to the general public.
- Networking with relevant governmental, non-governmental and private sector organisations.
- Cooperating with the Alumni Association to enhance the overall development of the university.
- Performing other duties and assignments as may be delegated by the Vice-Chancellor.

198. The pioneer DVC (RISP) took office in March 2017. It is gratifying to note that two months later the National Universities Commission organized a Retreat for all Pro-Chancellors and Principal Officers of Federal Universities and one of the major recommendations was that each Federal University be encouraged to establish the

position of Deputy Vice-Chancellor (Research). It is rather exciting that we had taken the bull by the horn earlier.

199. We undertook a transformation of the Postgraduate School into a **Postgraduate College** headed by a Provost and two Deputy Provosts. Postgraduate teaching and research has been an integral part of the University of Ibadan since the establishment of the institution, with the first Ph.D degree of the University earned by Prof Sanya Dojo Onabamiro in 1951, under the supervision of the first Principal of University College Ibadan, Dr Kenneth Mellanby. Prof Onabamiro became the first person to earn a PhD degree in any British Colonial University. The formal management of postgraduate matters in the University had been transformed over the years as follows: Higher Degrees Committee -1963; Board of Postgraduate Studies - 1970; School of Postgraduate Studies -1976; Postgraduate School -1978.

200. The idea of transforming the Postgraduate School, University of Ibadan, into a Postgraduate College was first conceived in the early 1990s. Thereafter, the Committee of Deans and Provosts of the Postgraduate Schools in Nigerian Universities (CDPGS) had requested for the transformation of all Postgraduate Schools to Colleges. The National Universities Commission (NUC) had also advised that Postgraduate Schools should move towards becoming Colleges.

The Board of the Postgraduate School by its responsibilities handles functions that cut across Faculties, Departments, Institutes and Centres. Thus, it deserves a level of elevation and a measure of autonomy in administrative, academic and financial matters. Therefore, transforming into a College would be most beneficial.

On the recommendation of the Board of the Postgraduate School, both the Senate and Council approved the transformation of the former Postgraduate School into a Postgraduate College headed by a Provost in 2018 in order to promote efficiency and effectiveness in handling postgraduate matters in the University of Ibadan. The then incumbent Dean of the Postgraduate School, Professor Bamiji Babalola, FAS, was inaugurated as the pioneer Provost of the Postgraduate College.

201. Establishment of the **Directorate of Affiliated Institutions.**

A Directorate of Affiliated Institutions was established in 2017. The following considerations constituted the justification for the establishment of this Directorate:

- The responsibilities associated with the day-to-day running of the affairs of affiliated institutions are diverse, extremely demanding and quite difficult to combine with the responsibilities of a Dean or Director of Institute. It involves constant interaction with all the affiliated institutions and colleagues across relevant faculties and departments.
- It is often required to embark upon visitation trips to affiliated colleges.
- The University had, as at 2017, sixteen active affiliate institutions and all the affiliated institutions running multiple programmes had a Director or Coordinator for the affiliated degree programmes.
- The number of affiliated institutions was increasing.
- A Directorate would enhance efficiency in the administration of affiliated institutions matters as the Director would be more devoted to the affairs relating to affiliation.
- The proposed Directorate would facilitate better administration of affiliated institutions as it gives the Vice Chancellor the opportunity to appoint individuals with an understanding of issues relating to affiliation as Director.
- Better administration should transform into higher revenue generation for the University. The Directorate would not place any financial burden on the University as it will not only be self-sustaining but also profit making for the University.

202. The Directorate of Affiliated Institutions took off effective 1 August 2017, with Professor M. K. Akinsola, a Professor of Mathematics Education and Former Dean Faculty of Education as the Pioneer Director.

203. The Directorate of Logistics and Project Management was merged with the Physical Planning Unit to form a Directorate of Physical Planning and Project Management in March 2019. This was done to ensure efficient, cost-effective conception, design and delivery of all construction projects in the University thus producing world-class facilities for teaching, learning and research; to maintain an accurate database on all construction projects for effective accountability and decision

making; to facilitate easy access to funds for physical development by making relevant information and logistics available to relevant government agencies and other benefactors; and to ensure proper planning and execution of all preliminary works on new projects, including siting, surveying of sites and supervision of the University Master Plan implementation and updating.

204. Composition of a Board in the Management Structure of the Centre for Drug Discovery, Development and Production in the Faculty of Pharmacy.

205. With the continued increase in both the Academic and Non-Academic positions in our University, it became expedient to develop a **Responsibility Manual** that documents, in a single publication, the roles and responsibilities of each officer in the University starting from the Vice-Chancellor to the most junior officer. The document, prepared by a committee inaugurated in 2017, under the chairmanship of the then Deputy Vice-Chancellor (Academic), was approved at the Senate Meeting of 22 May 2019.

206. Development of a **Code of Ethics in Teaching and Service Delivery**. This ethical guideline provides an adequate foundation for self-regulation and self-accountability and promotes ethical best practice, mindfulness, self-reflection and informed decision-making in service delivery (teaching, research, innovation, community service and administration) by all cadres of staff of the University of Ibadan. This code of ethics is based on the core values of the University of Ibadan as set out in the vision and mission statement - **integrity, respect and responsibility**.

207. The Code of Conduct, which formalises what is already common practice for teaching, research, innovation, business and service delivery in the university, seeks to:

- Promote the transmission of positive cultural values and functional learning behaviour through adherence to the values of work ethics that will enhance effective service delivery (teaching, research, innovation,

community service and administration) by all cadres of staff and allied service providers.

- Provide a set of principles to guide members of staff of the university in their everyday conduct and assist them to solve ethical dilemmas in the course of service delivery.
- Affirm the public accountability of service delivery across all cadres of staff and allied service providers.
- Promote public confidence in the service delivery of all cadres of staff and allied service providers.

208. Development of a University of Ibadan Policy on The Status of Principal Officers at the Completion of Tenure (Registrar, Bursar and Librarian). Both Sections 6(4) and 6(5) of the Universities (Miscellaneous Provisions) Act No.11 of 1993 (as amended) clearly indicate that these three principal officers are expected to remain in the services of the University if they are not due for retirement at the completion of their tenure. However, there was no explicit statement at the University of Ibadan as to where to place such principal officers on the completion of their tenures and this had generated a lot of controversy and stress in the system. To address this lacuna, we developed a policy to guide or specify the positions such principal officers may be assigned at the completion of their tenures. **The recommendation that such officers be placed on the Directorship grade in their respective departments was presented to the Council in March 2019 and it was approved.**

209. Revision of the Staff Information Handbook

210. Revision of the Condition of Service

211. The Academic Division of the Registry was split into two units in 2018 with each of the units headed by a Deputy Registrar as follows:

- a. Deputy Registrar (Senate, Admissions and Affiliated Institutions)
- b. Deputy Registrar Academic (Examinations, Records, and Data Processing Unit)

212. An additional position of Deputy Registrar was created in the new Postgraduate College in order to reposition the College. The Deputy Registrar positions are designated as follows:
- a. Deputy Registrar (Admission and General Administration)
 - b. Deputy Registrar (Examinations and Records).
213. With the new initiatives in 2018, the number of Deputy Registrar in the University increased from 10 to 17. The Registry has never had it so good.
214. Workshop for new Deans and Heads of Departments, 2nd and 3rd August 2016. Keynote Speaker: Professor Peter Okebukola, Lagos State University and former Executive Secretary, National Universities Commission, Abuja.
215. Workshop for new Deans and Heads of Departments, 1st and 2nd August 2017. Keynote Speaker, Dr Paul Effah, President of the Radford University College at East Legon, Accra, Ghana and former Executive Secretary of the National Council for Tertiary Education (Ghana).
216. Monitoring and Evaluation Workshop on 1st and 2nd August 2018 with the Theme: *Tracking the 2015-2020 Strategic Plan: Engaging Global Challenges of Innovation, Competitiveness and Excellence for a Post-70 Year University of Ibadan*. Keynote Speaker: Professor Ademola Ariyo, Department of Economics, University of Ibadan.
217. One Day Retreat for Deans, Directors and Heads of Departments on 9th August 2019, with the Theme: *University Administration and Institutional Challenges in Contemporary Nigeria*. Keynote Speaker: Professor Benjamin Ozumba, Immediate Past Vice-Chancellor, University of Nigeria, Nsukka.
218. Induction Programme for new Provost, Deans, Directors and Heads of Departments on 20th August 2020. This was a Virtual Meeting via Zoom on account of the COVID-19 pandemic. The Keynote was delivered by Professor Michael Faborode,

Professor of Agricultural and Environmental Engineering, Former Vice-Chancellor Obafemi Awolowo University Ile-Ife and Former Secretary-General, Association of Vice-Chancellors of Nigerian Universities/Committee of Pro-Chancellors (CPC) on the topic: *Perspectives on University Administration*.

219. We redefined and clarified the eligibility for membership of Congregation after consideration of the expansion of Section 6(i) (c) of the Second Schedule of the University of Ibadan Act. In particular, it was approved that those senior members of non-academic staff who have Master degree (though they may possess HND as the first qualification) are eligible to become members of the University Congregation.

220. In a bid to douse the recurring tension between academic and non-academic staff often occasioned by the struggle to have the two members to be elected as Congregation Representatives in Council from either side of the divide, we proposed an amendment of Congregation Representative in Council by allotting one congregation representative in Council to the academic staff and one seat to the non-academic staff. This was approved at the meeting of Congregation held on 22 June 2018.

221. Review of the University of Ibadan Gender Policy: The original policy was approved by Senate in August of 2012. To operationalize the gender equality manifesto of the Vice-Chancellor, a committee was set up to review and revise the gender policy to make it effective. The revised Policy document has since been approved by Senate.

222. We have been strategically implementing a **Gender Equality Manifesto** by actively encouraging and promoting suitably qualified women to top positions of responsibility. For the past two years and nine months, there are three female Principal Officers, out of a total of seven, this representing 42.7%. For the first time ever in the 40 years history of the College of Medicine, a female Professor emerged as the Provost, in person of Professor Olayinka O. Omigbodun, who is also Nigeria's first female Professor of Psychiatry. Four of our 17 Deans of Faculties are female, namely Professor Catherine Chovwen (The Social Sciences), Professor Oluwatoyin O. Odeku (Pharmacy), Professor Simisola O. Akintola (Law), and Professor Juliana Taiwo (Dentistry).

223. Review of the University Research Policy to foster the synchronization of research management at the University of Ibadan and the College of Medicine. The revised policy has been approved by Senate. Furthermore, Senate constituted a committee charged with synchronizing and consolidating research management activities at the University of Ibadan.
224. Review of Guidelines for The Appointment of Emeriti Professor. The revised report has been approved by Senate and it was deployed in the 2018 appointment of Emeriti Professors.
225. Commissioning of the Policy guiding professional, ethical and moral conducts at the University of Ibadan. The report has since been approved by Senate.
226. Gift Solicitation and Acceptance Policy. The policy has been approved by Senate.
227. Commissioning of the University of Ibadan Institutional Repository (UIIR) and Open Educational Resources (OER) Policy: Institutional Repository (IR) and Open Educational Resources (OER) are core mechanisms meant to support Teaching, Learning and Research activities in pursuance of the university's internationalization, vision and mission.

INFRASTRUCTURAL DEVELOPMENT AND LEGACY PROJECTS

228. Construction of the Faculty of Arts Extension. As at October 2014, 24 of the about 160 members of the academic staff in the Faculty of Arts had no office accommodation. Hence, construction of the six-storey Faculty of Arts Extension Building was a top priority and our entire 2015/2016 TETFund Intervention for Capital Projects was devoted to this project, in the sum of ₦665,410,00.00. This facility include 47 Lecturers' offices, 1 No 200 Capacity Lecture Hall, 3 No 150 Capacity Lecture Halls, 2 No 99 Capacity Lecture Halls, among others.
229. Termination of the original contract following the abandonment of site and re-award of the contract to a new company for the Construction of a new Faculty of Education Building.
230. Termination of the original contract following the abandonment of site and re-award of the contract to a new company for the Construction of a new Department of Statistics Building.
231. Construction of the International Postgraduate House at Ajibode.
232. Construction of the Agribusiness Incubation Centre by the Federal Ministry of Agriculture and Rural Development.
233. Construction of Mini ICT Squares for Research & Development funded by the Nigeria Communication Commission (NCC).
234. Construction of a new Faculty of Law Lecture Theatre.
235. Completion of the new Faculty of Science Auditorium.
236. Completion of the Department of Agricultural and Environmental Engineering/Wood Product Engineering Building.

237. Construction of Workshop for the Departments of Agricultural and Environmental Engineering, and Wood Products Engineering.
238. Completion of the Centre for Educational and Media Resource Studies Building (Now Department of School Library and Media Technology).
239. Resurfacing of Appleton Road.
240. Resurfacing of Sokoto Crescent
241. Asphaltting of Gongola Road
242. Resurfacing of Liard Road (The UI-Polytechnic Road).
243. Resurfacing of Crowther Lane (Off Amina Way, towards Anatomy).
244. Regular patching of potholes on Campus roads.
245. Allocation of 7 hectares of land for the proposed Veterinary Teaching Hospital Complex on 25 January, 2019.
246. Refurbishment and Upgrading of ARCIS Library
247. Faculty of Science Multipurpose Centre comprising Students' Reading Room, laboratories for Biological, Earth, Physical Sciences and e-library. (Foundation/Turning of the sod on 15th July 2020)- Funded by Special Zonal Intervention of TETFund).
248. Incubation Centre at the UI Research Foundation, Olajuwon Olayide Extension (Foundation/Turning of the sod on 16th July 2020- Funded by Special Zonal Intervention of TETFund).

249. The Ministerial Tenders Board, Federal Ministry of Education, has on 7th July 2020 approved contract for the Construction of Lecture Theatre for the Distance Learning Centre.

250. Find in the Appendix some of the projects carried out to enhance municipal services within the Iniversity.

FUNDING AND FUND MANAGEMENT

251. The University of Ibadan Microfinance Bank Ltd was incorporated in December 2012 while full operation began the following month, we have ensured that the UI Microfinance Bank is on a sound financial and managerial footing, in my capacity as the Chairman of the Board. The profitability level has been increasing and this has been ploughed back in order to improve future higher earnings for the bank.
252. The clientele base has continued to increase and it currently stands at 563 out of which about 80% are members of staff of the University.
253. To boost the welfare of staff of the University, the interest rate charged on concessionary loan facility to staff by the bank is 2% while the repayment period is 18 months instead of the normal 10 months.
254. The UI Microfinance Bank Ltd. was the only Microfinance bank in Oyo State that was selected to disburse and administer the Small and Medium Enterprise Development Agency of Nigeria (SMEDAN) Revolving Micro Credit Scheme for Small Scale Enterprises in 2019.
255. Two new companies were incorporated with the Corporate Affairs Commission in September 2019. These are Platinum UI Commercial Enterprises Ltd and UISHOPWELL.

STRATEGIES FOR SAVING COSTS: TAMING ECONOMIC RECESSION

Very early in the life of the administration and in the face of daunting financial constraints at a time when the national economy of our great country was sliding into a recession, we had to consciously embark on some cost-saving measures in the university. These measures were retained even after the national economy started improving. By our conservative estimate, the University must have saved about Two Hundred Million Naira (N200,000,000.00) on account of these measures aimed at prudent management of our scarce resources.

Some of the specific cost saving measures include:

256. Gradual introduction of paperless meetings.
257. Non-publication of 2016 Calendar which saved the University at least ~~₦~~60 Million for the entire tenure.
258. Non-publication of paid advertorials for Professorial Inaugural Lectures series in national newspapers which saved the University at least ~~₦~~15 Million. In spite of this, each of the numerous frequently held Inaugural Lectures was well attended, with the lecturers and Faculties/Institutes making effective use of new technologies especially the social media to mobilise attendees.
259. Migration to Electronic Bulletin of the UI Bulletin instead of hard copies, on my first day in office by proclamation as an Executive Order saves the University at least ~~₦~~40 Million per annum. This is an integral part of the introduction of e-governance in the University.
260. Electronic copies of publications are sent to external assessors rather than the paper copies, starting with foreign assessors. This saves us up to ~~₦~~50 Million in the traditional way of courier postages.
261. Development of an In-House software for sorting/scrambling of Post-UTME Questions starting from the 2016/17 admission exercise; an external vendor had charged us ~~₦~~3 Million.
262. On numerous occasions, various international agencies sponsored me to workshops and seminars outside the country on an economy class flight ticket. Since I was entitled to travel with business class, I was at liberty to ask the University's travel agent to upgrade my e-ticket to business class. I did not request for this, thus saving the University at least Twenty Million Naira (N20,000,000.00).

MAJOR BENEFACTIONS RECEIVED BY THE UNIVERSITY

263. The Bode Amao Creche, Nursery and Primary School Building, funded by Dr Bode Amao, our esteemed father and long standing friend of the University of Ibadan, a business mogul and a traditional title holder, the Asiwaju of Ibadanland.
264. The Aliko Dangote Building in the School of Business, funded by Alhaji Aliko Dangote, the foremost industrialist and entrepreneur.
265. The Headquarter Building of the University of Ibadan Research Foundation (at Ajibode), funded by Rt. Hon. Dr. Chevalier Justus Itsueli (UI Alumnus 1966).
266. The Centre for Physiological and Pharmacological Research Centre donated by the Nathaniel Idowu Foundation (Facilitated by the Provost, College of Medicine, Professor E. Oluwabunmi Olopade-Olaopa).
267. The General Arogbofa Building at the Institute of Peace and Strategic Studies.
268. Dr Oladimeji Olabanji building at the Institute of Peace and Strategic Studies.
269. The Alumni Postgraduate Hall, built by the University of Ibadan Alumni Association (UIAA) Worldwide.
270. Donation of Three Hundred and Twenty Four Million Naira to the Akinkugbe Kidney Centre by **General T Y Danjuma**, GCON.
271. The Kessington Adebukola Adebutu Foundation (KAAF) Auditorium in the Department of Human Nutrition and Dietetics endowed by **Odole Oodua Sir Adebutu Kessington**.
272. The Mosobalaje Oyawoye Building incorporating e-library and Aret Adams Professorial Chair offices in the Department of Geology; funded by the **Association of**

Ibadan University Geologists (Ibadan Geologists') and Niger Delta Petroleum Exploration and Development Company Limited. The estimated cost on completion is Two Hundred and Forty Million Naira.

273. Donation of Ten Million Naira (N10,000,000) to the Department of Economics by the Central Bank of Nigeria as part of activities marking 60 years of the founding of the Department.

274. Extensive and Periodic Renovation of Alexander Brown Hall by the main body of **Ibadan College of Medicine Alumni Association (ICOMAA)** Worldwide and various Medical and Dental Class Sets.

275. Award of a total of 10 undergraduate scholarships per academic session by **Bovas Foundation** to students drawn from seven participating faculties in the University namely: Science, Technology, Veterinary Medicine, Basic Medical Sciences, Clinical Sciences, Dentistry and Pharmacy. Each scholarship is worth between One Hundred and Twenty Thousand Naira (N120,000.00) and One Hundred and Fifty Thousand Naira (N150,000) and is awarded to selected 200 level students. Once awarded, the beneficiary continues to receive the award till he/she completes the degree programme. The first set of awards were made during the 2014/2015 academic session.

276. Donation of Twenty Five Million Naira (N25,000,000) by the then Governor-Elect of Oyo State, Engr Seyi Makinde, FNSE, in March 2019.

277. Donation of a bus to the Faculty of Law and Vertical Extension of the Bola Ige Building at the Dr Michael Omolayole Complex of UIAA Worldwide by **Barrister Allen Onyema**, Alumnus 1983, Chairman Air Peace.

278. The UI Faculty of Pharmacy Alumni Association donated a Toyota Sienna Mini-Bus to the Faculty in July 2020.

279. Donation of a multipurpose event centre to UIAA Worldwide by **His Excellency Dr. (Senator) Ifeanyi Okowa**, Governor Delta State (Alumnus 1980).
280. Donation of Forty Million Naira by **His Excellency Dr Umar Ganduje**, Governor Kano State (Alumnus).
281. Donation of Ten Million Naira to the Department of Architecture for the purchase of a bus by **Pastor Enoch Adeboye**, General Overseer, Redeemed Christian Church of God. This was facilitated by the pioneer Head of Architecture, Professor Cordelia Osasona, then a Visiting Professor of Architecture from Obafemi Awolowo University, Ile-Ife.
282. Class of 1978 of the College of Medicine donated the sum of ₦10.6M for the upgrade of the College website, the repository and upgrade of ICT facilities at the pre-clinical school and the Alexander Brown Hall.
283. General renovation of buildings in the Departments of Biochemistry, Pharmacology and Therapeutics, Physiology and Anatomy.
284. Revamping of D Block in Alexander Brown Hall (ABH) to the tune of ₦20,425,317.25 College of Medicine, University of Ibadan 1981 set.
285. Provision of industrial borehole in Alexander Brown Hall by 1992 set.
286. Renovation of students hostel at Igbo-Ora by the class of 1998.
287. Refurbishing of Alexander Brown Hall, including new water distribution and electrical systems and renovation of Blocks A&C by classes of 1976, 1982, 1984, 1986 &1994.

288. Provision of a Sienna van for Community Dentistry by Dr. Kenny Ajede (Class 2003).
289. Revamping of the inverter and ventilation systems and purchase of furniture for the E. Latunde Odeku Medical Library by the Class of 1976.
290. SEEDING LABS USA Equipment for the University of Ibadan
The University received donation of a High Performance Liquid Chromatography equipment with accessories, consumables and glass/plasticwares. The donation includes Freeze-Dryers, Floor Centrifuge, Haemocytometer, Carbon dioxide incubator, Real Time-Polymerase Chain Reactor, Spectrophotometer, Rotary evaporator, Water purification systems and Freezers (-86 degrees Celsius, -20 degrees Celsius).
291. The current market value of the items donated is about One Hundred and Fifty Thousand US Dollars (\$150,000). This is equivalent to Fifty Eight Million and One Hundred and Twenty Five Thousand Naira (N58,125,000).
292. The University of Ibadan paid the counterpart fund of Twenty Six Thousand and Five Hundred US Dollars (\$26,500) to Seeding Labs, USA, which covered the cost of shipment to Apapa Wharf Port, Lagos. The University was also responsible for clearing and custom duties, transportation from Lagos to the University of Ibadan and part of the installation cost to the tune of Five Million and Four Hundred Thousand Naira.
293. The equipment donation was facilitated by Dr Olayinka Oridupa, a Senior Lecturer in the Department of Veterinary Pharmacology and Toxicology, Faculty of Veterinary Medicine.
294. Grateful acknowledgment is extended to Seeding Labs, Boston, USA, for the donation. The University of Ibadan will put the equipment into good use to aid research by the postgraduate students and Faculty.

PUBLIC PRIVATE PARTNERSHIP (PPP) INITIATIVES

The University recognizes that it must be adequately empowered to provide high quality educational services and learning environment conducive to development of the type of human capital the nation needs for achieving a developed polity. It also realizes that Public-Private Partnership (PPP) is a potent tool for assisting the University towards an **enduring** successful pursuit of its mandate. Hence, the administration encouraged the PPP initiative, which in this context refers to a structured collaborative framework that enables effective mobilization and efficient utilization of public and private sectors' resources and services for sustainable development. It may be pointed out that the administration came into office at a period when the national economy went into economic recession. This made it more imperative to innovatively exploit the PPP option for the good of the University.

We are convinced that PPP initiative can assist us to enhance the quantum and frontiers of resources available for financing needs-based, development-oriented programmes, projects and activities. It can also help to promote more intensive application of private sector processes and managerial expertise towards a significantly improved, effective, efficient, open and accountable implementation of (public sector) programmes, projects and activities.

The following projects have since been approved under the PPP arrangement.

295. Construction of CMF Angels Hostel with 324 bed spaces
296. Construction of Olatunde Runsewe Hostel **with 84 bed spaces**
297. Construction of AOO Hostel with 74 bed spaces
298. Construction of Palms 77 Hostel (on-going)
299. Construction of 500 Rooms/1500 Bed Space Student Apartment Complex Phase 1 by Grace Land Properties, Soka Ibadan.
300. Groundbreaking of the **Primus Mall Ibadan** held on 30th October 2020. This is owned by Primus 1948 Limited, a property development company formed specifically to develop the Primus Mall Ibadan. The company is a partnership between Angular Mall Limited, VGS Homeland Nigeria Limited (Promoters), the University of Ibadan and a number of other private investors. When completed Primus Mall Ibadan will have four cinemas, about 350 parking spaces, two Family Entertainment Service and over 48

stores, covering 7,000 square metres. The estimated completion period is eighteen months.

RESEARCH, INNOVATION AND STRATEGIC PARTNERSHIPS

301. Annual Research and Development Fair in November 2016, November 2017, November 2018, and November 2019, respectively (in collaboration with the Development Agenda for Western Nigeria (DAWN) Commission) as part of Pre-Convocation events.
302. Career Fair in November 2018 (with sponsorship from the First Bank of Nigeria PLC)
303. Endowment of The **George Coumantaros Distinguished Professor** and Equipping the Flour Mills Food Research Centre in the Department of Food Technology by Flour Mills Nigeria PLC. Prof O.C. Aworh (Fellow, International Academy of Food Science and Technology (FIAFoST)) was appointed the Pioneer Chair holder in April 2018.
304. Endowment of the **Aret Adams Professorial Chair** in the Department of Geology by Niger Delta Petroleum Exploration and Development Company Limited.

Research Grants

305. The University continues to attract key grants through its academic staff across diverse discipline. Table 3 presents a summary of some of the grants won between 2017 and May 2019:

Table 3: A summary of some of the grants won between 2017 and May 2019:

Project Name	Principal Investigator's Name	Principal Investigator's Department	Funding Agency	Total Project Amount/Currency	Project Amount/Currency Domiciled at UI	Duration (in years)	Take off date
Reduction in mango and tomato losses in Nigeria and Kenya	Robyn McConchie /Prof. K. O. Falade	Deputy Director Sydney Institute of Agriculture Director ARC ITTC Food Safety in Fresh Produce /Food Technology	Australia - African University Network	AUS\$20,000	AUS\$4,240	1 year	2017
Increasing fruit and vegetable intake of low-income urban populations in Nigeria and Vietnam through food system innovations	Dr. Folake O. Samuel	Human Nutrition	Bill and Melinda Gates Foundation	US\$2,931,542.00	US\$747,827.00	3 years	15 June 2018
Improving Health In Slums In Africa & Asia	Prof. Akinyinka Omigbodun	Obstetrics and Gynaecology	NIHR/ Global Health Research Unit	Information unavailable	Information unavailable	Information unavailable	March 2018
Evonik Nutrition & Care Project	Dr O.A. Ogunwole	Animal Science	Evonik Nutrition & Care GmbH	Information unavailable	Information unavailable	Information unavailable	May 2018
Grand Challenges Canada	A. A. Adeyemo	Institute of Child Health	Grand Challenges Canada	Information unavailable	Information unavailable	Information unavailable	June 2018

GHRU Genomic Surveillance Of Antimicrobial Resistance	Dr. David Aanensen /Prof. Iruka N. Okeke	WTSI, Cambridge /Pharmaceutical Microbiology	UK National Institute for Health Research NIHR project	6,863,371 GBP	550,961.02 GBP	(2021) 4 Years	1 August 2017
African Journal of Laboratory Medicine: Special issue on the role in African laboratories in AMR surveillance	Prof. Iruka N. Okeke	Pharmaceutical Microbiology	African Journal of Laboratory Medicine	39,997.00 USD	39,997.00 USD	2018	2017
Anti-adhesins with therapeutic potential for enteroaggregative <i>Escherichia coli</i> diarrhoea	Iruka N. Okeke	Pharmaceutical Microbiology	Alliance for Accelerating Excellence in Science in Africa (AESIA)	99,765 USD	99,765 USD	2 Years	TBD (Estimate March 2019, if Awarded)
Minimal genomics lab for AMR surveillance and diagnostics in provincial low-income settings	Iruka N. Okeke	Pharmaceutical Microbiology	Bill and Melinda Gates Foundation	199,681.90 USD	114,432 USD	2 Years	TBD (Estimate April 2019, if Awarded)
Health Policy Training And Research Programme (HPTRP)	Prof. Olanrewaju Olaniyan	Economics	UNDP	Information unavailable	Information unavailable	Information unavailable	Nov 2017

Women encountering mob justice: Manifestation of security challenges in Nigeria	Dr. Sharon Adetutu Omotoso (Project Lead), Dr. Mutiat Oladejo and Mrs Temitope Bello	Institute of African studies, Department of History, Institute for Peace and Strategic Studies	CODESRIA's 2018/19 Meaning-making Research Initiatives (MRI) competitions	USD 35,000	USD 35,000	1 year	2019
Intra-Africa Mobility Scheme	Prof. Adenikinju	CPEEL	2017 EU-AU Intra-Africa Mobility Scheme Grants (Round 5)	1,379,550 Euro	Information unavailable	Information unavailable	2017
Remanufacture: A Strategy to Enable Affordable Quality Healthcare in Developing Countries	Prof A.O. Coker/Dr. Winifred Ijomah of University of Strathclyde, Glasgow, UK.	Civil Engineering	The Royal Society/ Global Challenge Research Fund (GCRF)	223,653.33 GBP	Not yet determined. The recently - sent contract is being worked on at UI Legal Office.	3 Years (Dec, 2021)	3 December 2018
Developing Innovative Interdisciplinary Biomedical Engineering Programs in Africa	Prof A.O. Coker/Prof . Robert Murphy of Northwestern University, Illinois, USA.	Civil Engineering	National Institute of Health, Fogarty International Center	1,351,617.00 USD	120,149.32 USD	5 Years (August 2018)	25 Sept., 2013

The Center for Innovation in Point-of-Care Technologies for HIV/ AIDS at Northwestern University (C-THAN)	Prof. A.O. Coker/ Professors Robert Murphy and Sally McFall of Northwestern University, Illinois, USA	Civil Engineering	National Institute of Health Biomedical Imaging and Bioengineering	7,525,939.00 USD	Not yet determined as we had the Grant inaugural workshop in January 2019 at Cape Town.	5 Years (September 2023)	1 Oct., 2018
Newborn Essential Solutions and Technologies (NEST) 360 – Scaling up a Neonatal Intervention Package	Prof. A.O. Coker/ Professors Rebecca Richard-Kortum and Maria Oden of Rice University, Houston, USA	Civil Engineering	MacArthur, Gates and Children Investment Fund Foundations and ELMA Philanthropies	64,600,000.00 USD	Not yet determined as recently - sent contract is being worked upon by Office of the UI Research Management Office	5 Years (January 2024)	22 Jan., 2019
Enhancing Election Participation in Nigeria	Dr O.E. Olubusoye	Statistics	University of Colorado, Boulder, USA	57,200 USD	57,200 USD	3 Years (2021)	September, 2018
Development of a Harmonized Research Compliance and Integrity Document for the University of Ibadan	Abiodun T. Akindele	Principal Assistant Registrar, IAMRT	IREX University Administration Support Program (UASP)	3,479.19 USD	3,479.19 USD	1 year	May 2018
H3ABioNet: informatics solutions for H3 Africa	Nicola Mulder/Dr Angela Makolo	Computer Science	National Institute of Health	2,503, 671 USD	21,543 USD	June 2018	September 2017

George S. Coumantaros distinguished Professorial Chair	Prof O.C. Aworh	Food Technology	Flour Mills of Nigeria PLC	8.000.000 naira/Annunum	8.000.000 naira/Annunum	Information unavailable	2018
Addressing NCDs in Nigeria through Enhanced International Partnership and Interdisciplinary Research Training	Prof. Chinedum P. Babalola	Pharmaceutical Chemistry	Fogarty International Centre	49,424.00 USD	49,424.00 USD	1 year	2017
Multidisciplinary NeuroAIDS Training Program	Dr. Babafemi Taiwo/Prof Chinedum P. Babalola	North Western University, Chicago, USA /Pharmaceutical Chemistry	NIH/Fogarty D43	1,200,000.00 USD	Information unavailable	3 Years (2020)	2017
Kids Nutrition and Health Survey (KNHS) in Ibadan, Nigeria.	Dr. Rasaki Ajani SANUSI	Human Nutrition	Nestec S. A./ Nestle Research center, Lausanne, Switzerland.	200,000.00 Swiss Francs	200,000.00 Swiss Francs	1 year	March 2019

Table 2: Summary of Grants Attracted into the University from 2019 till date (Multi-year grants that spilled into 2019 are also captured) ***

Project Name	Principal Investigator's Name	Principal Investigator's Department	Funding Agency	Total Project Amount/Currency	Project Amount/Currency Domiciled at UI	Duration (in years)	Take off date
Increasing fruit and vegetable intake of low-income urban populations in Nigeria and Vietnam through food system innovations	Dr. Folake O. Samuel	Human Nutrition	Bill and Melinda Gates Foundation	US\$2,931,542.00	US\$747,827.00	3 years	15 June 2018
GHRU Genomic Surveillance Of Antimicrobial Resistance	Dr. David Aanensen /Prof. Iruka N. Okeke	WTSI, Cambridge /Pharmaceutical Microbiology	UK National Institute for Health Research NIHR project	6,863,371 GBP	550,961.02 GBP	(2021) 4 Years	1 August 2017
Anti-adhesins with therapeutic potential for enteroaggregative <i>Escherichia coli</i> diarrhoea	Iruka N.Okeke	Pharmaceutical Microbiology	Alliance for Accelerating Excellence in Science in Africa (AESA)	99,765 USD	99,765 USD	2 Years	TBD (Estimate March 2019, if Awarded)
Minimal genomics lab for AMR surveillance and diagnostics in provincial low-income settings	Iruka N.Okeke	Pharmaceutical Microbiology	Bill and Melinda Gates Foundation	199,681.90 USD	114,432 USD	2 Years	TBD (Estimate April 2019, if Awarded)
Women encountering mob justice: Manifestation of security challenges in Nigeria	Dr. Sharon Adetutu Omotoso (Project Lead), Dr. Mutiat Oladejo and Mrs Temitope Bello	Institute of African studies, Department of History, Institute for Peace and Strategic Studies	CODESRIA's 2018/19 Meaning-making Research Initiatives (MRI) competitions	USD 35,000	USD 35,000	1 year	2019
Intra-Africa Mobility Scheme	Prof. Adenikinju	CPEEL	2017 EU-AU Intra-Africa Mobility Scheme Grants (Round 5)	1,379,550 Euro	Information unavailable	3 years	2017
Remanufacture: A Strategy to Enable Affordable Quality Healthcare in Developing Countries	Prof A.O. Coker/Dr. Winifred Ijomah of University of Strathclyde, Glasgow, UK.	Civil Engineering	The Royal Society/Global Challenge Research Fund (GCRF)	223,653.33 GBP	55,138.87 GBP for 2019 and 2020	3 Years (Dec 2021)	3 December 2018

The Center for Innovation in Point-of-Care Technologies for HIV/ AIDS at Northwestern University (C-THAN)	Prof. A.O. Coker/ Professors Robert Murphy and Sally McFall of Northwestern University, Illinois, USA	Civil Engineering	National Institutes of Health Biomedical Imaging and Bioengineering	7,525,939.00 USD	117,628.00 USD for 2019 and 2020	5 Years (September 2023)	1 Oct., 2018
Newborn Essential Solutions and Technologies (NEST) 360 – Scaling up a Neonatal Intervention Package	Prof. A.O. Coker/ Professors Rebecca Richard-Kortum and Maria Oden of Rice University, Houston, USA	Civil Engineering	MacArthur, Gates and Children Investment Fund Foundations and ELMA Philanthropies	64,600,000.00 USD	393,458 USD	5 Years (January 2024)	22 Jan., 2019
Enhancing Election Participation in Nigeria	Dr O.E. Olubusoye	Statistics	University of Colorado, Boulder, USA	57,200 USD	57,200 USD	3 Years (2021)	September, 2018
H3ABioNet: informatics solutions for H3 Africa	Nicola Mulder/Dr Angela Makolo	Computer Science	National Institutes of Health	2,503, 671 USD	21,543 USD	June 2018	September 2017
George S. Coumantaros distinguished Professorial Chair	Prof O.C. Aworh	Food Technology	Flour Mills of Nigeria PLC	8.000.000 naira/Annum	8.000.000 naira/Annum	Information not available	2018
Addressing NCDs in Nigeria through Enhanced International Partnership and Interdisciplinary Research Training	Prof. O. Ojengbede /Chinedum P. Babalola	Obstetrics and Gynaecology /Pharmaceutical Chemistry	NIH/Fogarty	49,424.00 USD	49,424.00 USD	2017-2019	2018
Multidisciplinary NeuroAIDS Training Program	Dr. Babafemi Taiwo/Prof Chinedum P. Babalola	North Western University, Chicago, USA /Pharmaceutical Chemistry	NIH/Fogarty D43	1,200,000.00 USD	Information unavailable	3 Years (2020)	2017
Kids Nutrition and Health Survey (KNHS) in Ibadan, Nigeria.	Dr. Rasaki Ajani SANUSI	Human Nutrition	Nestec S. A./ Nestle Research center, Lausanne, Switzerland.	200,000.00 Swiss Francs	200,000.00 Swiss Francs	1 year	March 2019

No longer bugged by feed costs: Farming insects as sustainable and scalable aquaculture feedstock to improve catfish (Claridae) producers' and consumers' livelihoods towards food security in Nigeria	Prof. B.T. Omonona	Agricultural Economics	USAID	400,000USD	200,000USD	3 Years	Feb-2020
Pedagogical Leadership for Africa (PedaL) Project	Prof. A.S. Jegede	Sociology	DFID	Not Applicable	310,945 GBP	3 Years & 6 Months	Apr-2018
Climate Impacts Research Capacity and Leadership Enhancement (CIRCLE) Programme	Prof. A.S. Jegede	Sociology	ACU/DFID	Not Applicable	3,344 USD	2 Years	Aug-2019
Expanded Multidisciplinary NeuroAIDS Research Training to Improve HIV Outcomes in Nigeria	Prof. Adesola Ogunniyi	Medicine	NIH/FIC	Not Available	237,221 USD	5 Years	May-2018
Development and Implementation of a Pragmatic University Mental Health Services Model in Southwest Nigeria	Dr. J.O. Abdulmalik	Psychiatry	TETFund	Not Applicable	35,431,028 Naira	2 Years	Jan-2020
Evaluation of Instructional Dynamics in Nigerian Universities and Development of Teaching Quality Policy	Prof. C.O. Onocha	Institute of Education	TETFund	Not Applicable	38,500,000 Naira	2 Years	Jan-2020
An Investigation of Social - Cognitive and Biomedical Mechanisms for Prevention of Doping in Sport: A Mixed-Research Narrative in Nigeria	Prof. O.A. Adegbesan	Human Kinetics & Health Education	TETFund	Not Applicable	32,000,000 Naira	2 Years	Jan-2020
Molecular Epidemiology of Multidrug Resistant Organism Invasive Disease in Children at the University College Hospital, Ibadan	Prof. Regina E. Oladokun	Paediatrics	TETFund	Not Applicable	16,142,000 Naira	2 Years	Jan-2020

Ethnobotanical Approaches to Combat Metabolic Syndrome: A Study of two botanicals	Dr. Idayat Titilayo Gbadamosi	Botany	TETFund	Not Applicable	38,155,284 Naira	2 Years	Jan-2020
Garment Sizing System for Nigerian Fashion, Fabrics and Styles: A Strategy to Mass Customisation of Nigerian Adult Clothing	Prof. O.E. Charles-Owaba	Industrial & Production Engr	TETFund	Not Applicable	31,913,540 Naira	2 Years	Jan-2020
Microplastics in the Aquatics Environment: Characterization of Food Safety, Biota and Human Health Implications of their Occurrence	Prof. Aina O. Adeogun	Zoology	TETFund	Not Applicable	34,250,000 Naira	2 Years	Jan-2020
Developing Standards for Monitoring, Assessment and Evaluation of Peace and Conflict Management Projects in Nigeria	Prof. T.A. Akanji	Adult Education	TETFund	Not Applicable	31,000,000 Naira	2 Years	Jan-2020
Development of Package to Improve Hypertension Control in Nigeria	Prof. Ikeoluwapo O. Ajayi	Epidemiology and Medical Statistics	TETFund	Not Applicable	43,163,340 Naira	2 Years	Jan-2020
Artemisinin Resistance-PFATP6 Molecular Profile of Plasmodium Falciparum Isolates in Nigeria	Prof Catherine O. Falade	Institute of Advanced Medical research and Training	TETFund	Not applicable	31,000,000 Naira	2 Years	Jan. 2020
Identification of Potentially Effective Local Therapies	Prof. Chinedum P. Babalola	Pharmaceutical Chemistry	TETFund	Not applicable	13,755,000	2 Years	July 2020
Development of Simple Affordable PCR Technique, Immunology and Molecular Characterisation of SARS-CoV-2 (COVID-19) in Nigeria.	Prof David O. Olaleye	Virology	TETFund		49,749,000 Naira	18 months	July 2020

Improving Biosecurity: A Science-based Approach to Manage Fish Disease Risks and Increase the Socio-economic Contribution of the Nigerian Catfish and Tilapia Industries	Prof. Olanike K. Adeyemo	Veterinary Public Health and Preventive Medicine	USAID	600,000 USD	250,000 USD	3 Years	February 2020
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Simply put, a strategic partnership is any relationship with another organization or individual that is aimed helping both organizations achieve more success. The following strategic partnerships have been brokered on behalf of the University:

306. **First Bank of Nigeria Limited:** An MoU is being processed for five-year collaboration between the two parties to organize an annual Career Fair for final year students of UI, amongst other benefits. The first edition of the collaborative career fair held on 6 November 2018.

307. **Fintech Associates Limited:** The University of Ibadan is an Associate Member of FinTech Association of Nigeria (FintechNGR) and has an MoU with Fintech Associates Limited for co-implementation of a University based Incubation and Accelerator Program (FUBIAP) for students to promote a new breed of innovators leading to commercialization of such innovative ideas through improved access to resources, technology, mentorship and funding.

308. **ARCGIS Software Donation Renewal:** The renewal of the ARCGIS software donation by ESRI to the University of Ibadan was secured in November 2018 till November 2019 by facilitating the use of the GIS Software for innovation and sustainable development in Partnership with GIS Konsult Limited.

309. **Premium Times Centre for Investigative Journalism:** UI signed an MoU with Premium Times Centre for Investigative Journalism to promote, develop and disseminate ideas, contents and innovations relating to the practice of data-driven journalism, data warehousing and new journalism business models.

310. **Schneider Electric Nigeria Ltd:** Partnership with this business entity is designed to support the initiative of the University in teaching electricity and automation as part of Schneider Electric's "Access to Energy" initiative. The partnership involves donation of equipment and training support.
311. **Beatdrone Academy Programme:** This collaboration is to enable collaboration in order to provide drone technology competency opportunities to undergraduate students of the University and other interested members of the general public who are desirous of participating in the program and achieving certification in drone technology. Revenue will be generated for the University in the process.
312. **Techbridge Consulting Ltd:** The University operates a co-location partnership model to offer students and members of the general public an opportunity to achieve professional competency, skill and certification in Robotics and Engineering designs, while generating revenue for the University in the process.
313. **EZ37 Solutions Limited:** This is a leading Human Resources and Management Consulting Firm, It is collaborating with UI to both enrich student's learning and employability as well as facilitate the University of Ibadan Career Fair. They served as the consultants who organized the November 2018 Career Fair in partnership with First Bank and the Career Fair Committee of the University.
314. **First Academy (First Bank of Nigeria)/UI Masterclass Programme.** The program is a fully residential training program that allow for exhibition and development of interaction, collaboration and innovative abilities at desired levels. The delegates are expected to live on the FirstAcademy Campus, Lagos during the entire program. The program comprised Digital Transformation and New Thinking; Entrepreneurship vs Employability: Pros and Cons; My Career Journey: From UI to FirstBank – FirstBank Management Associates; Business Communication and Elocution; Team Bonding; Branding and Personal Excellence
315. **National Defence College (NDC):** Memorandum of Understanding that would engender a stronger partnership was signed between UI and NDC. It includes co-supervision and online tutoring in line with globalbest practices. The MoU was signed in December 2017.

316. **GIS Konsult Limited:** The University has an Innovation Partnership agreement with GIS Konsult Limited to organize annual Geo-Hackathon event for staff and students of the University of Ibadan.
317. **Emerging Young Entrepreneur (EYE) Initiative:** A Memorandum of Understanding has been signed between UI and the EYE Initiative. The MoU makes UI a host location of the EYE initiative, which is a nonprofit organisation that seeks to identify young aspiring Agripreneurs across African universities with the intention of running agribusiness competition including training, mentoring and prototyping support for the benefit of 300-400 level students.
318. **Launching of African Digital Health Library (ADHL-UI)** at the Medical Library, College of Medicine on 2 July 2019.

SOME RECENT MAJOR GRANTS TO THE UNIVERSITY

The following are some recent major grants from which the University will derive a lot of revenue in terms of the indirect cost as well as capacity building for staff and students.

319. USP-PQM+ project by USAID

The University of Ibadan was selected as part of the USP-PQM+ project by USAID to strengthen systems that improve the quality of medical products in low- and middle-income countries.

The U.S. Agency for International Development (USAID) has awarded a five-year, (2019-2024) **\$160 million Cooperative Agreement** to the United States Pharmacopeia (USP) to sustainably strengthen medical product quality assurance systems in low- and middle-income countries, addressing the proliferation of poor-quality medical products that put millions of people at increased risk of illness or death and waste precious health system resources. The program termed “**Promoting the Quality of Medicines Plus (PQM+)**” builds on the successes of predecessor programs while adopting cutting-edge approaches to support countries worldwide in responding to an evolving pharmaceutical landscape.

The Consortium includes global partners and core-flex partners. University of Ibadan was chosen as one of six Core-Flex partners representing West Africa. Others are Muhimbili University of Health and allied Sciences, Tanzania; University of Addis Ababa, Ethiopia; Mahidol University Thailand; Ecumenical Pharmaceutical Network, Kenya; Association of Southeast Asian Nations Network for Drugs, Diagnostics and Vaccines Innovation (ASEAN-NDI), Singapore.

Successful performance on this PQM+ project will qualify the University of Ibadan to be a direct beneficiary and applicant to USAIDS directly.

The USP-PQM+ project was announced in October 2019 but was launched on 24th February 2020 at Rockville, Maryland, USA.

Prof. Chinedum Babalola, former Dean of Pharmacy and currently on leave of absence as Vice-Chancellor of Chrisland University, Abeokuta, who is the focal person on this project was in attendance for the project launch and after-launch workshops.

The University under my leadership as Vice-Chancellor will support this major grant by providing laboratory space and other necessary logistic support.

320. **Mastercard Foundation Scholars Program Grant**

The University of Ibadan, at the end of 2019, won a Mastercard Foundation Scholars Program grant worth over Nine Million Dollars (\$9,280,951.87). The only other university in Nigeria that won the grant in 2019 is the Pan-Atlantic University. The grant will provide scholarship to 500 students in the University of Ibadan over an average period of four years at the rate of \$4,640 per scholar per annum. The grant specifies that of the 500 students to be supported by the grant, 360 will be female and 140 will be refugees and /or displaced youths (90 of this 140 are expected to be youths with disability).

The Mastercard Foundation Scholars Program was launched in 2018. Its strategy aims to enable 30 million young Africans, especially young women, to access dignified and fulfilling work by 2030. As part of this strategy, the Foundation seeks to expand the scope of its scholars' programme by providing an additional 15000 scholarships in the areas of STEM, Health, Agriculture, Governance and Gender. Priority is to be given to such marginalised groups as young women, displaced youths, and youths with disabilities.

321. **DAAD In-Country/In-Region Scholarship Programme**

The DAAD In Country/In-Region Scholarship Programme award was approved in June 2019 for the University of Ibadan as a host institution. The following are note worthy about the Scholarship:

- Scholarships are generally granted for development-related Master or doctoral studies for individuals who plan to pursue a career in teaching and/or research at a higher education institution in their home region or in their home country.
- DAAD Scholarships are awarded for (post)graduate studies at the host institution that is affiliated with the programme.
- The host institution will receive a maximum quota of scholarships for (post)graduates programmes or individual doctorates.
- The scholarships are administrated by DAAD. The host institution receives the university/institute/network fees. If necessary, the host institution disburses the scholarship payments for the DAAD.

- The University of Ibadan, as a host institution is affiliated with the programme for 3 intakes from 2020/2021 to 2022/2023. Afterwards it is possible to reapply for participation.
- The scholarships are awarded for the following (post)graduate programmes in our University:

Programme	Duration	Start-End
MSc. Fisheries Management	1.5 years	September-August
MSc. Energy Studies	1.5 years	September-August

- Through funds provided by the German Federal Ministry for Economic Cooperation and Development (BMZ), the DAAD awards the University of Ibadan as host institution for each intake a maximum amount of up to 5 In-Country scholarships/ up to 10 In-Region scholarships in total for the Master programmes.
- The awarded amount of scholarships will be subject to the provision of funds by the German Federal Ministry for Economic Cooperation and Development.

322. African Centre for Career Enhancement & Skills Support (ACCESS)

The University of Ibadan has been selected as one of the hosting institutions for the African Centre for Career Enhancement & Skills Support (ACCESS). This is a five-year project spearheaded by Leipzig University, Germany, jointly implemented by a consortium of six African universities in Benin, Ghana, Kenya, Nigeria, Rwanda and Tunisia. ACCESS seeks to address the paradox of improved formal education systems in Africa and rising unemployment rates among African university graduates.

323. Within the project framework, new interdisciplinary concepts will be developed and piloted to contribute to promoting the employability of students and graduates of African universities. With the benefit from existing collaborations between Leipzig University and its African partner universities, ACCESS seeks to create a practice-oriented interface for African Higher Educational Institutions (HEIs), development cooperation partners, business

associations and agencies in the Global South. The project will be based on four pillars: Capacity Building, University Business Linkages, Employability Research and African German Entrepreneurship Academy.

324. The UI team consists of Prof. A. B. Ekanola, Deputy Vice Chancellor, Academic (as the UI team lead and UI investigator in the Employability Research Pillar), Prof. Olutayo Adesina, Head, Department of History (UI investigator in the Capacity Building Pillar), Prof. Olawale Ogunkola, Head, Department of Economics (UI investigator in the University Linkage Pillar), Dr Oladapo Okareh, Head, Department of Environmental Health Sciences (UI investigator in the African German Entrepreneurship Pillar) and Dr Ademola Lawal, Department of Philosophy (UI project coordinator).

325. ACCESS is funded by the German Academic Exchange Service (DAAD) in the programme "University Excellence in Development Cooperation". The e-launch event of the programme held on Monday, 29 June 2020. The Vice-Chancellor, Prof. A. I. Olayinka; Deputy Vice-Chancellor (Academic), Professor Adebola Ekanola; the Head, Department of History Professor Olutayo Adesina, the Head, Department of Economics, Professor Olawale Ogunkola; and the Dean of Pharmacy, Professor Oluwatoyin Odeku; were among the participants.

326. The ACCESS Project will give a fillip to our other initiatives in entrenching enterpreneurship into our curriculum thereby improving the employability of our graduates.

327. The University of Ibadan has been awarded a full Fabrication Laboratory (Fablab) Through the Research and Innovation in Adapting to Climate Change Adaptation (AIRACC) Nigeria Project of the Embassy of France in Nigeria, with a special focus on projects related to climate change. Given the COVID-19 pandemic, the equipment and consumables would allow our engineers and scientists to work on related prototypes, if

necessary. The Project is facilitated by the Counsellor for Cooperation and Cultural Affairs of the Embassy of France in Nigeria, Abuja.

328. The laboratory is under the full responsibility of the Faculty of Technology, University of Ibadan. The Faculty has already identified the space to house the facility, but it would be open to all researchers, technologists, and postgraduate students across the University and beyond. In addition, the Faculty of Technology would offer as best as it can, special guidance to researchers planning to work on climate change or COVID-19 projects. Professor Adebola Ekanola the Deputy Vice-Chancellor (Academic), will oversee the administration of the project for its implementation phase and the first two years of its operation.
329. The UniIbadan Fablab:Hub for Innovation and Creativity was commissioned by the French Ambassador to Nigeria on Tuesday, 13th October 2020.
330. In the framework of a cooperation programme launched by the French Ministry of Foreign Affairs for the development of the French language teaching in Nigeria, the French Embassy is wishing to assist some universities in developing French Language Centres. The University of Ibadan is among the six universities that will benefit from this programme.
331. The French Resource Centre will allow the students and teachers to get access to specific resources in matters of didactics for French as a foreign language.
332. The Director of the Centre for French Teaching and Documentation (CFTD) and Alliance Francaise in Ibadan will provide his expertise by choosing the appropriate pedagogical resources and equipment for this Centre.
333. Moreover, a pedagogical workshop will be organised before 15th December 2020 in order to enhance the use of this Centre.

CAPACITY BUILDING WORKSHOPS

334. The University hosted a Workshop on Developing the next Generation of researchers (Next Gen) in collaboration with the Association of Commonwealth Universities from 2 to 4 April 2019. The Workshop attracted over 200 early career academics from 34 institutions. Next Gen provides an opportunity for emerging researchers to explore innovative approaches to professional development and support them to take the next step in their careers. Over three days, delegates learnt about international good practices in career and professional development planning for early career researchers. This includes how global best practices are being applied within Nigeria and hearing first-hand from rising academic stars from across the country about how they are forging ahead in their research careers. The Workshop also covered the benefits of professional development as a researcher, making the most of mentoring, research cooperation for early career researchers, professional development planning, research uptake - getting research into use, the mobile researcher in a global research environment and preparing to be an effective research leader.

PUBLICATIONS

335. Milestones of the Premier University, 2018. Ibadan: Media Choice Ltd. 310 pages.
336. Annual Reports 2016
337. Annual Reports 2017
338. Annual Reports 2018
339. Annual Reports 2019
340. The University of Ibadan Library Journal (UI-JLIS) which was floated in 2018
341. The University of Ibadan Library System : The Journey Continues

INTERNATIONALISATION

By fostering collaborations with foreign universities, embassies, high commission and international organizations, the University has been enhancing its international profile and network. Scope of collaboration with higher education institutions include staff development/exchange, collaborative grant writing, joint teaching/twinning of courses and Joint conferences, etc.

Find below some of our collaboration and linkages with international institutions and organizations:

342. **Michigan State University (MSU), East Lansing, Michigan:** Several linkage brokering meetings with the leadership and faculties of different units of MSU between 23 and 25 January 2019. Several linkages are being fostered between staff of University of Ibadan and Faculty at MSU as a result of this visit.
343. **Wake Forest University (WFU), Winston-Salem, North Carolina:** Collaboration is in process between UI and WFU in the area of joint research. In this regard, a trip was undertaken by the DVC (RISP) in the company of Prof. O. C. Adesina, FNAL, Head, Department of History to WFU, Winston-Salem, North Carolina from 26 February to 2 March 2019. A team from Wake Forest University team will visit UI later in this year.
344. **Johns Hopkins University, Baltimore, Maryland:** A collaborative visit was made to the division of Health Sciences Informatics on 12 January 2018 to foster collaboration in respect of the establishment of a Center for Genetics, Genomics and Informatics at the University of Ibadan. Both institutions are preparing a joint grant application which will ensure the establishment of the proposed Centre. The application is due in September 2019.

Linkages

345. This entails fostering collaborations with foreign universities, Embassies, High Commission and international organizations to enhance the international profile and network of the University and facilitate its internationalization plan. Scope of collaboration with higher institutions of learning include staff development/exchange, collaborative grant writing, joint/twinning of courses and Joint conferences etc.
346. Collaboration and linkages with Institutions and Organizations:
 - a. *Michigan State University (MSU), East Lansing, Michigan:* Arising from the

partnership visit to Michigan State University in January 2019; a team was pulled together to jointly apply for a USAID grant to drive the partnership. The UI team led by Prof. B.T. Omonona, which also include Prof. O.B. Adedeji and Dr. Eniola Agbeja won the USAID grant for a project titled “*No longer bugged by feed costs: Farming insects as sustainable and scalable aquaculture feedstock to improve catfish (Claridae) producers’ and consumers’ livelihoods towards food security in Nigeria*” The total grant sum is \$400,000 to be shared equally between UI and MSU.

347. Wake Forest University, Winston-Salem, North Carolina: As a follow-up to a visit to Wake Forest University from 27th February to March 2nd, 2019, the following progress has been achieved:

- i. On 15th August, 2019, Professor S.S. Ilesanmi (Washington M. Wingate Professor of Religion, Department for the Study of Religions; Wake Forest University) visited and held meetings with Departments of History, Religious Studies, Archaeology and Anthropology, and the Institute of African Studies for discussions on collaborative opportunities, including, joint conference organization, grant writing, students and staff exchange. He also gave a seminar to early- to mid- career lecturers in the Arts and Humanities on the topic of “*The Culture of Academic Excellency*”.
- ii. A delegate of three lead by Professor J. Kline Harrison, Associate Vice President and Associate Provost for Global Affairs, Wake Forest University, Winston Salem, North Carolina, USA will be making a collaborative visit to the University from 15th-18th April 2020. Others on the team are Professor S.S. Ilesanmi (Washington M. Wingate Professor of Religion, Department for the Study of Religions; Wake Forest University) and Dr. Andrew Gurstelle (Academic Director, Wake Forest University Museum of Anthropology). During their visit, they will be further exploring and clarifying nature and dimensions of institutional partnership between UI and WFU.

348. *Landmark University, Omu-Aran*: A delegate of four lead by Professor A.M. Shittu, Chairman, Landmark University-Industry Linkage Committee made a collaborative visit to the University on Thursday, 30 January 2020. During their visit, they interacted with units relevant to University-Industry linkage, Research and Grant Management, Office of International Programmes, Industrial Training Coordinating Centre.

349. *Afe Babalola University, Ado Ekiti (ABUAD)*: A delegate from Afe Babalola University led by Prof. Damilola S. Olawuyi, the Deputy Vice Chancellor (Academics, Research, Innovation and Strategic Partnerships) visited on Wednesday 4th December 2019 to solicit partnership with the University of Ibadan. Given the focus of ABUAD on agriculture, energy and health, they met with stakeholders from, Teaching and Research Farm, Veterinary Teaching Hospital, CPEEL, and other relevant stakeholders in allied fields.

UNIVERSITY OF IBADAN, IBADAN, NIGERIA



Figure 15: Delegates from Afe Babalola University, Ado Ekiti (ABUAD)

350. *University of the Western Cape, South Africa:* I visited UWC in the company of Prof. Joel Babalola of our Faculty of Education, South Africa from April 1 – 3, 2019 to broker partnership in the first instance between the Faculties of Education of both institutions. I also had an opportunity to present a seminar to introduce the University of Ibadan as well as present a paper titled “*Higher Education: The Past, Present, And Future*”. The lecture was well received and generated lots of discussions, especially around decolonization of teaching. Arising from this partnership visit, the following action plan were executed:

- i. Introduction of Prof. Ansie Kitching, UWC to Professors D.A. Adeyemo, Ajibola Falaye and Dr. Chioma Asuzu
- ii. Introduction of Prof. Madeyandile Mbelani, UWC to Professor Esther A. Odu-Olowu, Dr I.A. Salami for the possibility of a short-term visiting appointment between July and August 2019.
- iii. Linking Dr Moira Bladergoen to Professor Oyesoji Aremu to determine how to go forward with the jointly authored paper relating to Post Traumatic Stress Disorder.
- iv. Dr Moira Bladergoen to apply for a grant to invite Dr Sharon Omotoso of WORDOC and Prof. Stella Odebode of Gender Mainstreaming Office to a writing workshop.
- v. Dr Neetha Ravjee to write AAU to reaffirm the interest of UWC to host the leadership workshop and also communicate the intent to co-host with the University of Ibadan.
- vi. Prof. Paul Oye Taiwo, Director, Yoruba Language Center was invited to be one of the keynote speakers at the 2019 September Early Childhood Literacy Development Conference at UWC, South Africa.



Figure 16: With Prof. Joel Babalola and the leadership of Faculty of Education and Director, International programmes, UWC, South Africa

INNOVATION

351. *University of Ibadan Research Communication Café*: Research communication is the public communication of research-related topics to non-experts. Research communication is essential to ensure research uptake; the use of research evidence by researchers, policymakers, implementers or practitioners to inform policy or practice. The UI research Communication Café was introduced with the intent of having an innovative way of bringing outstanding research findings to the attention of the general public to increase uptake, while keeping the University of Ibadan in the news.
352. *Entrenching Mentoring: Pilot Model starting with Female Academic Staff*: The Committee charged with operationalizing this model was inaugurated on 15th July 2019 with the following Terms of Reference:
- a. Propose a mentoring model based on best practices.
 - b. Deploy technology to facilitate operationalization of the mentoring process.
 - c. Other cross-cutting issues, including
 - i. Set key mentoring goals (e.g, career advancement, work-life balance, grant attraction, etc)
 - ii. Identify and solicit mentors,
 - iii. Recruit mentees,
 - iv. Process monitoring and evaluation procedure, etc
353. Deploying technology in automating teaching quality assurance assessment: In collaboration with the Directorate of Quality Assurance, in October 2019, a technical *ad hoc* Committee was inaugurated towards establishing the platform for paperless online teaching assessment for every staff/course to enable annual objective feedback to all staff, thereby ensuring progressive improvement in teaching effectiveness. This will also afford the students to provide other quality related information anonymously, without fear of being victimized.

354. University of Ibadan-SME Summit: In the realization of the centrality of small and medium enterprises (SMEs) as drivers of economic growth in Nigeria and to foster cooperative research and development (R&D) support for SMEs, the University of Ibadan has been working hard to practically ensure that a structure is put in place to foster the said collaboration. This summit serves an opportunity to discuss the progress made so far at the University of Ibadan and brainstorm on how to co-ideate the way forward by all stakeholders including University of Ibadan researchers, representatives of Manufacturers Association of Nigeria, Banks, Small and Medium Scale Enterprises, Industrial Trust Fund, government MDAs and other relevant stakeholders. The first ever, UI-SME Summit held on Thursday, 7th November 2019. Papers presented at the event were: “*Rationale for UI-SME Summit*” by Deputy Vice Chancellor (Research, Innovation & Strategic Partnerships), “*Deploying Internet of Things in Poultry production*” by Dr. O.O. Olakanmi, “*Fidelity Bank, SMEs and Higher Education Engagement*” (Fidelity bank), “*The Role of the Bank of Industry in SME and Academia Partnership*” (Bank of the Industry), “*SME and University Relationship: Industrial Expectations*” (Manufacturers Association of Nigeria) and “*Impact of SIWES on Academia-Industry relationship*” (Industrial Training Fund).

355. The follow-up plan of action is to ensure that this interaction evolves into an annual Fair event and that an e-platform is effectively set-up for continuous robust interaction. The E-platform domiciled at the Postgraduate College will facilitate submission of research questions by SMEs which can be allotted to Postgraduate students as their research project and if extensive enough, as a Ph.D. thesis.



Figure 17: Stakeholders at the First UI-SME Summit

356. *The University of Ibadan research and Development Fair*: The 2019 edition of UIRESDEV Fair (UI-Town Connect 2019), themed: “*Societal Need-driven Research for National Development*” held in conjunction with Development Agenda for Western Nigeria (DAWN) Commission from 5th-6th November 2019. The UIRESDEV Fair Committee is domiciled under the office of DVC (RISP) while the Chairmanship of the UIRESDEV Fair Committee was officially handed over to Professor Francis Offor of the Department of Philosophy.



Figure 18: At the official opening ceremony of the 2019 UIRESDEV Fair

357. *Continuous Training (physical and webinars) for Technologists:* will be delivered by Merck Pharmaceutical and Life Sciences Limited intermittently throughout the year. Identified Areas of training needs include:

- General Laboratory Safety
- Advanced Analytics
- Advanced Analytics 2
- Molecular Biology Techniques (DNA & RNA Isolation), Agarose Gel Electrophoresis
- PCR & Bioinformatics
- IHC, Haematology Techniques, Histology, Parasitology, Basic Microscopy and Imaging Techniques
- Biosafety in Biological, Clinical and microbiology Procedures
- Protein Detection and Quantification
- Lab Water Purification
- Tissue Culture
- Lab. Specialty Chemicals & Research Reagents
- Lab Separation and Workflow Tools
- Microbiology & Biomonitoring

358. **International Scholars and Students:** Between 2016 January and May 2019 the University hosted:

- 194 international visiting scholars from Sweden, UK, USA, Kenya, Cameroon, Germany, Zimbabwe, Ghana, Zambia, Sierra Leone, Eritea, South Korea,

Jamaica, Israel, France, China, Swaziland, South Africa, Rwanda, Brazil, Jamaica, Lithuania, Malaysia, Canada, Norway, Russia, Denmark, Switzerland, Cote d'Ivoire, Egypt, Netherlands, India, Mexico, Scotland, Benin Republic and Iceland.

- 74 international students on short term research visits from UK, USA, Japan, Finland, Germany, Cameroon, Canada, and China.
- 900 international students from Benin Republic, Cameroon, Liberia, Niger, Chad, Rwanda, South Africa, Guinea Conakry, Zambia, Tanzania, Ethiopia, Somalia, Uganda, Kenya, Tanzania, Swaziland, Botswana, Sudan, Tanzania, Mali, Rwanda, Kenya, Togo, Ghana, Liberia, Togo, Egypt, Djibouti, Sierra Leone, Zimbabwe,
- Madagascar, Congo Democratic Republic, Eritrea, Burundi, Senegal and Chad.

359. The following workshops, conferences and other programmes were organised by the University, through the Office of International Programmes to enhance the internationalisation agenda of the University:

- Workshop on '**Building Award-Winning Fulbright Application Package**' on Wednesday, 20 April, 2016. Organised in conjunction with UI Branch of the Fulbright Alumni Association.
- The first International Students Week held between Friday, 23 to Thursday 29 September 2016. The week was tagged The University: A Model of Global Integration in the 21st- Century. It aimed at fostering cultural Exchange, promote social integration and build social and academic networks.
- The Fourth International Students' forum held on July 21, 2017.
- The Centre for General Studies in collaboration with the Office of International Programmes organised an international conference on "***Tax Havens and the Developing World: The Global Dimension***" from 2 to Friday, 4 August 2017.
- The International Students' Week was organized by the OIP 02 and 03 October 2018.
- The Office of International Programmes facilitated the International Earth Day's Speech delivered by the US Ambassador to Nigeria, Mr. W. Stuart on 16 April 2018.

- OIP facilitated the donation of 42 cartons of books on American Studies by the US Consulate General, Lagos, to UI.
- OIP Initiated the process of establishing a Centre for American Studies in conjunction with the Department of Philosophy, UI.
- Summer School on Nigerian Cultures. Participants attended from U.K, USA, China and Nigeria. 13-26 August 2018.
- Publication of LINKS magazine.
- Farewell reception for DAAD representative in UI. 4 March 2019
- Workshop on “Preparing an Award-Winning Fulbright Fellowship Application” 11 March 2019.

360. **JOINT MASTER DEGREE BETWEEN ARCIS AND UNIVERSITY OF PARIS, NANTERRE**

Today, rapid and global developments in information science and technology continue to expand the global demand for human resources possessing ready-to-use practical skills in big-data related fields including business intelligence, data analytics, data mining, Natural Language Processing, data science, machine learning, and artificial intelligence. These fields are all oriented towards enhancing the harnessing and use of data, information and knowledge for improved decision making and action organizations and society.

In keeping up with these global trends, in March 2019, the University through the Africa Regional Centre for Information Science, one of the university’s centres of excellence signed a Five-Year Memorandum of Understanding (MOU) with the University of Paris, Nanterre, France. The MOU covers exchanges of teachers and researchers, student exchanges, exploring the collaboration between teachers, collaboration in scientific research and publications.

The MOU put paid to the submission of a joint proposal between ARCIS, University of Ibadan and University of Paris, Nanterre to the French Ministry of Foreign Affairs to fund the establishment of a joint postgraduate diploma in Natural Language Processing and master’s degree programme in Big Data Analytics. The programmes, which are to be domiciled in the University of Ibadan, aim at catering for the human resource gap in the two sub fields in Africa,

support the development of French higher education in West and Central Africa and foster the exchange of faculty and students between the two universities.

The project proposal was approved by the French Ministry of Foreign Affairs and is being funded through the Support for the Development of French Higher Education in Africa (ADESFA) Grant. The approval of the project forms one of the reasons for which His Excellency, the Ambassador of France to Nigeria and ECOWAS, Mr. PASQUIER JEROME visited this university on 22 May, 2019. Seed fund (€39,812) was approved for the curriculum design by faculty of ARCIS-UI, University of Paris, Nanterre, University of Paris, Nouvelle Sobourne and National Institute for Oriental Languages and Civilizations (INALCO) Paris, France. The fund was released to University of Paris, Nanterre with the expectation that UI portion will be sent.

In furtherance of the cause of the collaboration, ARCIS, in July 2019 hosted the delegates from University of Nanterre who visited to hold meetings for discussions and working out of modalities for the proposed programme in Natural Language Processing. At the meeting representing ARCIS were: Director of ARCIS, Prof. W. M. Olatokun, Prof. M. A. Tiamiyu and Dr. Kemi Ogunsola; Representing University of Paris, Nanterre were: Prof. Sylvain Kahane, Université Paris Nanterre (Team Leader), Dr. Kim Gerdes and Marine Courtin, Université de la Sorbonne Nouvelle Paris 3, Paris, Dr. Slavomir Ceplo Austrian Academy of Sciences, and Dr. Elodie Apard, Director IFRA Nigeria in attendance. At the meeting, the two teams agreed on the content, structure and modalities of the proposed programme.

ARCIS Team visited University of Nanterre between 27 September and 7 October, 2019 to develop curricula for the programmes. On return from the visit, series of curriculum design meetings were held with representatives of the University's Department of Linguistics and African Languages between December 2019 and January 2020. Currently, the curricula for the Postgraduate Diploma Natural Language Processing and Master of Science (Big Data Analytics) have been developed and awaiting approval by the Faculty of Multidisciplinary Studies, Postgraduate College and Senate. The PGD-NLP programme is proposed to commence in the

2019/2020 session to be jointly delivered by ARCIS and Department of Linguistics and African Languages.

361. Number of International Students and Diversity (Number of Countries)

As shown in Figure 8, there has been a general increase in the number of international students who come to study at the University of Ibadan and an increase in the nationality of the students.

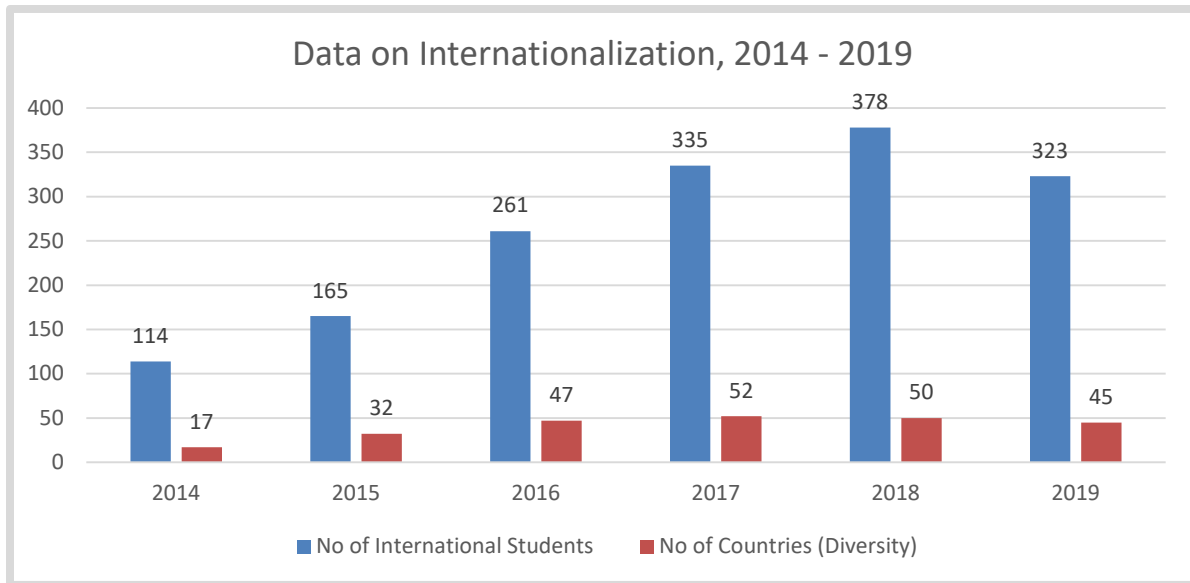


Figure 8: Number of International Students and the number of countries (Diversity), 2014 – 2019

HONORARY DEGREES AND FELLOWSHPS

On the recommendation of the Senate and the approval of the Council, we awarded honorary degrees and fellowships to a number of respected individuals. This list comprised four iconic and eminent women who are role models. It may be noted that only four women had earlier received honorary degrees of the University of Ibadan from 1963 till 2017, namely Mrs Funmilayo Ransome-Kuti (LLD, 1968), Professor Phyllis Jean Kanki (D,Sc, 2008), Chief Folake Solanke, SAN (D.Lit., 2011) and Professor Adetowun Omolara Ogunsheye (D.Lit., 2012).

The Council/Senate Joint Committee on Honorary Degrees and Fellowships at its meeting of Friday 30 October 2020 approved a scoring template which will be useful in assessing nominated candidates for honours and awards, henceforth.

In all, 22 honorary degrees and fellowships were made during the five years tenure. About one-half went to eminent scholars and academics, including three former Vice-Chancellors of the University of Ibadan while the other half were made to outstanding entrepreneurs and friends of the university.

2016

- 362. Professor Niyi Osundare (UI Alumnus 1966);
- 363. Chief Bode Amao (friend and benefactor);
- 364. Alhaji Aliko Dangote, GCON (friend and benefactor).

2017

- 365. Emeritus Professor Ayo Bamgbose, NNOM (UCI/UI Alumnus 1957);
- 366. Dr Emmanuel Egbogah (Alumnus; Former Lecturer and benefactor);
- 367. Rt Hon Dr. Chevalier Justus Itsueli (Alumnus 1966 and benefactor);
- 368. **Professor Allen Bankole Oladunmoye Oyediran (former UI Vice-Chancellor)**

2018

- 369. Sir (Chief) Bode Akindele, OFR (friend and benefactor);
- 370. Professor Alake Bolanle Awe, OFR (Retired UI Professor);
- 371. Professor Olufunmilayo Olopade, OON (UI Alumna 1975);
- 372. Professor Grace Awani-Alele Williams (UCI/UI Alumna 1949);

373. Professor Akinlawon Ladipo Mabogunje NNOM (UCI/UI Alumnus 1949);
374. **Professor Omoniyi Adewoye, (UCI/UI Alumnus 1956; former UI Vice-Chancellor).**

2019

375. Aare Afe Babalola, OFR, SAN (friend and benefactor to UI)
376. **Professor Emeritus Ayodele Falase, NNOM (Alumnus 1962, Former UI Vice-Chancellor)**
377. Professor B E Edozien (Alumnus, Retired UI Professor and Benefactor)
378. Prof Alex Ezeh (Alumnus and benefactor)
379. Prof Folagbade Aboaba (Alumnus, Retired UI Professor and Benefactor)

2020

380. Lt. General Theophilus Yakubu Danjuma, GCON (Elder statesman, soldier-gentleman, entrepreneur and benefactor to UI)
381. Dr Olayiwola Francis Fatona, FNAPE (Alumnus 1970, entrepreneur and benefactor to UI)
382. Chief (Mrs) Comfort Ayodele Idowu (Matriach of the Nathaniel Idowu Foundation, a great benefactor to UI)
383. Mr John G. Counmantaros (Eminent industrialist and benefactor to UI)

LIFETIME ACHIEVEMENT AWARDS

384. As part of the 70th Anniversary celebrations of the University, no less than 120 alumni/alumnae, retired staff and friends of the University of Ibadan were honoured with a Lifetime Achievement Award at the Night of Honour and Life Time Achievements Awards Held on 16th November 2018, it aimed at celebrating notable and distinguished alumni who have and are making positive impacts in their chosen fields of endeavour. The selection of the awardees was based on: affinity with the University; achievements; consistent contributions to the making of the UI brand; giving history and or potential to give; and the need to bring back home those whom the University may have lost contacts with.

Categories of Awards

385. **Life Time Awards:** Alumni/alumnae given this category of Award were selected based on their achievements. Most of those who got this category of Award might have reached the peak of their career but not necessarily retired.

386. **Worthy Ambassadors Award:** They are also achievers but still have age on their side, i.e., they still have the prospect of attaining greater heights.

387. **Honorary Ambassadors:** These are friends of the University who have great affinity to the University but are not graduates of the University.

Not less than 80 of the Awardees turned up for the Nights of Honour and the number of well-wishers and families that came with them was indicative of how much the Awardees cherished the recognition.

NAMING OF BUILDINGS AND STREETS

The Joint Council/Senate Committee on Naming of Buildings and Streets which is chaired by the Vice-Chancellor, has been very active by considering notable and deserving icons and role models in our core business of teaching, research and community service. This was a conscious decision taken in order to immortalize these legends who have contributed in no small measures to the current standing of the institution while at the same time inspire the current and future generation of staff and students to give of their best to the University of Ibadan.

388. The Central Administration Building was named after our highly revered Professor Emeritus Tekena N. Tamuno (Alumnus 1953), the first Ibadan Alumnus to be the Vice-Chancellor of the institution (VC from 1975-1979).
389. The Arts Theatre was named after our 1986 Nobel Laureate in Literature, Professor Emeritus Wole Soyinka (Alumnus 1953).
390. Naming of a Practical Theatre in the Department of Theatre Arts named after Geoffrey Axworthy.
391. The Vice-Chancellor's Official Residence was re-christened as **AYO BANJO MANOR** after the longest serving Vice-Chancellor, Professor Emeritus Ayo Banjo, who served in that capacity from 1983-1991
392. The Conference Centre was named after the Pioneer Chairman of the University of Ibadan Ventures Ltd, a notable Philanthropist and business tycoon, Otunba Subomi Balogun.
393. The Headquarters of UI Research Foundation was named after **Rt Hon Dr Imo Justus Itsueli**, Alumnus 1966, and Pioneer Chairman University of Ibadan Research Foundation.
394. A new female Postgraduate Hall of Residence, behind Queen Idia Hall, was named after a foundation student **Felicia Adetowun Omolara Ogunsheye** (Alumnus 1948), the first female professor in Nigeria, and former Dean of Education.
395. The Third Floor Extension of Physiology and Pharmacology Building as well as the Central Animal House named after **Chief Nathaniel Olaniyi Idowu**.
396. The Ajibode Extension was named after one of the former Vice Chancellor, Professor Samuel Olajuwon Olayide during whose tenure the Ajibode Extension was acquired as '**Olajuwon Olayide Extension**'.

397. The New Admissions Office (Undergraduate) Building was named after the first Indigeneous Registrar, later Vice-Chancellor, University of Lagos and Director, Institute of African Studies, University of Ibadan, Professor Saburi Oladeni Biobaku as '**Saburi Biobaku Building**'.
398. The Senate Chamber was named after a former Vice Chancellor and the first Nigerian Professor of Psychiatry, and former Deputy General Secretary, World Health Organisation, Professor Thomas Adeoye Lambo as '**Adeoye Lambo Senate Chamber**'. (The initiative for this was first mooted by the late Emeritus Professor Oladipo Olujimi Akinkugbe and strongly supported by the Department of Psychiatry).
399. The new Postgraduate Hall, at the College of Medicine was named after Emeritus Professor Ayodele Olajide Falase, Former Dean, Faculty of Clinical Sciences and Dentistry, Former Provost, College of Medicine & the 9th Vice-Chancellor of the University of Ibadan, as **Ayodele Falase Postgraduate Hall**.
400. The Museum of the Institute of African Studies named after the late Professor **Cornelius Adepegba**.
401. The road leading to the University of Ibadan Alumni Association (UIAA) Worldwide complex named as **Michael Omolayole Close**, after Dr Michael Olawole Omolayole, Alumnus 1948, the First National President of UIAA; outstanding industrial executive widely respected as an astute negotiator in industry and labour relations.
402. The Board Room of the Oluwole Akande Building in the College of Medicine after the second Provost of the College, Prof **A.O.K. Johnson Board Room**.
403. The Administrative Building of the Postgraduate College after Professor **Sanya Dojo Onabamiro**, who in 1951 was the first person ever to earn a Ph.D degree in the British Colonial University.
404. Naming of the Anatomy Lecture Theatre in the Faculty of Basic Medical Sciences after **Prof A.B.O. Desalu** who was the Dean of that Faculty from 1984-1986.
405. Naming of the Street leading to the Alumni Building Complex after Dr Michael Omolayole (Alumnus 1948) as **Michael Oluwole Omolayole Close**.
406. Naming of the new Administrative Building of the Distance Learning Centre after **Nde Joshua Mutka WAKLEK**, mni, Pro-Chancellor and Chairman of Council.
407. Department of Geology New Extension

- Mosobalaje Oyawoye Building (the entire complex).
- AIUG PENTHOUSE (The Penthouse and Foyer at topmost floor)
- .Layi Fatona Lecture Theatre (on the ground floor)
- Insignia of ND Western (at the elevator points) as (major) donors of the building.
- There will be a plaque to indicate the major donors (this can be categorized as Platinum, Gold, Silver, Bronze).

408. Naming of the (old) Central Bank of Nigeria (CBN) Lecture Theatre in the Faculty of Science after Mr **Joseph Oladele SANUSI**, former Governor of the CBN, under whose tenure the CBN Lecture Theatre was donated to the University of Ibadan in year 2003. This will avoid confusion in nomenclature with the new CBN Complex for the Department of Economics/Faculty of Economics and Management Sciences

CONFLICT RESOLUTION

Through regular dialogue, ensuring transparency and an open door policy with students, staff and other stakeholders, we were able to maintain stability in the system.

409. Managing Strikes by Staff Unions
 - Persistent demonstrations by the Joint Action Congress at the end of January, February, March and July 2016 on Salary Shortfalls and non-payment of earned allowance nicknamed named 15/10;
 - Strike by all the four staff Unions in March 2017 on salary shortfalls, pension deductions, promotion arrears, etc.;
410. Strike by the Joint Action Council comprising the three Non-Academic Staff Unions (SSANU, NAAT and NASU) National protest on small allocation of Earned (Academic) Allowances which commenced from late November 2017 and lasted till March 2018.
411. Resolution of the ‘*Free Mote Campaign*’ by students- April 2016
412. Resolution of disagreement between the University of Ibadan Moslem Community and the Chapel of the Resurrection on the Construction of a car park by the Chapel - 2016
413. Resolution of the students crisis on the delay in the production of identity cards (No identity card, no examination)- May 2017
414. The ‘Fee must fall campaign’ by students following increase in the Accommodation Fees in all the 12 Halls of Residence in the University and the introduction of Health Professional Training Fees in the College of Medicine– March/April 2018
415. The *hijab* controversy at the International School, University of Ibadan (ISI), broke out during the celebration of the 70th Anniversary of the University in November 2018 following the demand by the ISI Moslem Parents’ Forum that female students of the ISI be allowed to wear *hijab*. The matter was debated dispassionately by the ISI Alumni, the Parents Teachers Association, the Board of Governors, well-meaning members of the UI Community and the Expanded Management of the University. Nonetheless, the aggrieved party took the matter to the High Court of Oyo State ‘for the enforcement of their fundamental rights to freedom of thought, conscience and religion,

and freedom from discrimination, right to the dignity of human person and right to education’.

UNIVERSITY OF IBADAN WOMEN'S SOCIETY (UIWS)

Established in 1995, the University of Ibadan Women's Society (UIWS) is a voluntary organization with the membership comprising all female members of senior staff and wives of male members of senior staff of the University.

416. The AgroImpact Projects Empowerment Initiative (AIPEI) was established by the UIWS, as a Non-Governmental Organisation in 2016 under the leadership of the Vice-Chancellor's wife, Dr Eyiwumi Bolutito Olayinka. A Board of Trustees for the AIPEI was put in place, comprising very senior academics, under the Chairmanship of Professor Janice Olawoye, Quondam Dean, Faculty of Agriculture and Forestry.
417. Some of the programmes under AIPEI included organization of training workshops on tomato production and cassava processing, conservation, preservation and value addition; economic tree planting/value addition. Over two hundred and fifty participants from the University of Ibadan and the neighbouring communities have been trained.
418. The UIWS established the Comfortable Career Cloud (CCC), a Mentoring program for both the teaching and non-teaching female members of staff of the University. A maiden Workshop was organized in 2018 with about 120 participants.
GET THEME OF CONFERENCE
419. Approval was obtained from the Oyo State Ministry of Education for the Bode Amao Creche and Nursery School to operate a Primary School. The first set of primary school pupils were admitted during the 2018/2019 session.
420. A computer laboratory was established at the Creche with facilities for 20 computer units.
421. A sum of Thirty Million Naira was invested in treasury bills in 2016. As at February 2019, about Eight Million Naira had been derived as dividend and this has been deployed to upgrade physical facilities at the Creche, including fencing of the school.
422. The UIWS was involved with health awareness campaign including breast cancer, pap smear, health walk and financial support to indigent students through the University Health Service.

423. Award of the Professor Chinedum Peace Babalola/UIWS Prize to two best female graduating students of the University of Ibadan. This is funded from the accrued interests from an initial endowment of One Million Naira (N1,000,000.00).
424. The staff strength of the School was increased from **50 to 79** over the past five years.
425. The salary of all staff of the School was increased by 40% in 2016.
426. A Capacity Development programme for all staff of the Creche was carried out. This incorporated training in computer skills and curriculum development.
427. A Contributory Pension Scheme was established in 2017 for all members of staff.
428. The Board of the Creche was strengthened with the creation of additional positions of Auditor and Financial Secretary, with both positions filled with qualified professionals.
429. An audit of the financial management of the Creche was carried out.
430. Construction has reached an advance stage on a female hostel, with generous financial support from Pastor (Mrs.) Folu Adeboye of the Redeemed Christian Church of God.

EFFECTIVE COMMUNICATION

431. In addition to the regular official channels of communication, we deployed the social media as a cost-effective and efficient means of reaching our various publics in real time. In particular, I have maintained an active Facebook page which I deploy to reach students, staff, alumni/alumnae, friends of the University and the general public. Different social media platforms are deployed to publicise and celebrate major appointments and notable achievements by our staff, students and alumni/alumnae.
432. In January 2016, we established the UI Social Media Use Team (UISMUT) with Professor Ayobami Ojebode, Head, Department of Communication and Language Arts as the pioneer Coordinator. The remit of the UISMUT is to monitor the social mention of the University of Ibadan on social media especially on Twitter, Facebook and in social blogs and online newspapers on weekly and monthly basis.
433. The UISMUT is able to identify the *Top Issues, Events/Announcements, Enquiries, Facilities, and Sentiments* in terms of percentage Positive posts, Negative posts; and Neutral posts.

OPEN AND DISTANCE EDUCATION

434. There is a Distance Learning Centre (DLC), which commenced operations in 1988 as Centre for External Studies, to complement the conventional mode of learning.
435. It is gratifying to note that a Quality Assurance Visit to the UI Distance Learning Centre from 30th June to 8th July 2019 by the National Universities Commission (NUC) considered our DLC to be **VERY VIABLE** with an overall score of 93%.
436. **Successful Revalidation and Validation of Nine Programmes at the Distance Learning Centre:** The Distance Learning Centre played host to a 20-member National Universities Commission's (NUC) accreditation team between May 1 and 3, 2018 on a twofold mission: (i) Revalidation of six old programmes including Adult Education, Educational Management, Guidance and Counselling, Library, Archival and Information Studies, Communication and Language Arts, and Statistics; and (ii) Validation of three new programmes namely Computer Science, Sociology and History and Diplomatic Studies. All the nine programmes were given full accreditation by the NUC.
437. **Open Educational Resources:** The Centre has developed and uploaded 202 course materials on Open Educational Resources across different programmes, including French for Beginners. This is in line with the National Universities Commission's policy on open educational resources.
438. **Stakeholders' International Conference:** The Centre organized a three-day International Stakeholders Conference from 28-30 October, 2018. Professor Ashar Kanwa, President of Commonwealth of Learning conducted two training sessions on ODL for stakeholders in UI and other universities in January, 2017.
439. **UIDLC Thirtieth Anniversary:** UIDLC commemorated the Centre's Thirtieth Anniversary with an anniversary lecture delivered by Emeritus Professor Michael Omolewa on Thursday, 1 November, 2018.

440. **NUC/University of London's ODL Advocacy:** The Centre collaborated with the NUC and University of London in various capacity development trainings and workshops as follows:

- a. One-day Symposium on Policy and Practice in Open and Distance Learning (November 7, 2017) at the NUC;
- b. University of London/NUC Workshop on Distance Education/RIDE, 2018 Conference on Learning Design: Integrating Learning, Teaching and Support at the University of London, March, 2018;
- c. A Three-day Workshop on ODL Capacity at Baze University, Abuja, July 3 – 5, 2018 (Profs. D.E. Okurame, A.O. Fadoju and Dr. S.O. Odedokun attended the workshop);
- d. A Two-day Conference on Policy and Practice in Open and Distance Learning (November 28 to 29, 2018) at the NUC.

441. **British Council sponsored advocacy on Transnational Education Landscape:** The Centre was invited to a one-day symposium on Transnational Education Landscape in London on November 09, 2018.

442. **Design, Construction and Installation of an All Steel UI DLC 30 Years' Outdoor Double Face Media Board:** This project was also approved and executed in 2018. The construction of an all-steel outdoor double face media board is to showcase the existence of UI-DLC in the last thirty years. The media board would also create awareness and promote the image of the Centre.

443. **Computer-Based Testing Centre:** The Centre's Computer-Based (CBT) Testing Centre is the foremost in any Nigerian university with three halls of 500 computer systems capacity each. In the last three years, more than forty thousand candidates wrote one form of test or the other.

The CBT Centre is patronized mainly by the Joint Admissions and Matriculations Board (JAMB) which earned the Centre and Recognition as a Centre of Excellence by JAMB. The CBT Centre also enjoys patronage from the Postgraduate College, The International School, University of Ibadan, Dragnet, and Teachers' Registration Council of Nigeria. Also, all UIDLC examinations now hold at the CBT Centre

444. **Software Development:** The Centre's IT team developed a homegrown CBT software which is being used for examinations.

445. **Educational Visits:** The Centre has hosted Scheduled Educational Visits from existing and budding Open and Distance Learning Institutions.
446. **Staff Capacity Development and Training:** The Centre's staff enjoyed training and conference attendance (locally and internationally).
447. **Stakeholders' Retreat:** Three Stakeholders' Retreat held as follows:
- a. Western Sun Hotel, Ede (16 – 17 June, 2017)
 - b. Princess Court and Resort, Oyo (23 – 24 March, 2018)
 - c. Aeon Suite, Oshogbo (6 - 8 December, 2018)
448. **Tertiary Institutions Social Health Insurance Programme (TISHIP):** The Centre started the Tertiary Institutions Social Health Insurance Programme with constant consultation with the University Health Services.
449. **Post Graduate Scholarship:** The Centre has commenced a scholarship scheme of 50% Postgraduate Tuition to first class students on the UIDLC platform.
450. **First class graduates:** UIDLC produced nine first class graduates at the 2017 convocation ceremonies and 34 at the 2018 convocation ceremonies.
451. **Publications:** The Distance Learning Centre has the following publications:
- a. Festschrift Book,
 - b. International Journal of Open Distance Education (IJODE)
 - c. Newsmagazine (Unibadan ODL Frontiers)
452. With about 10,000 students registered under the Distance Learning Centre, the University of Ibadan is easily recognized as the biggest dual mode university in the country.

CHANGING THE MINDSET OF STAFF AND STUDENTS

A conscious effort was made to change the mindset of members of the University community.

453. As stated by Erinoshio (2018), '*Punctuality is not the soul of business in Nigeria*'. I was determined that we had to change this narrative by insisting that **punctuality is the sole of business**. Starting from the first meeting of Senate that held at 2:00 pm on the day of my inauguration, I set the tone that our meetings must start on time. I showed example by always arriving at venues of meetings at least some five minutes before the advertised commencement of such meetings.

454. Coming from a background of a high rate of cultism in higher institutions of learning in the country since the early 1980s, the University embarked on a vigorous anti-cultism campaign on its campuses. We erected many large billboards on our campuses with bold inscriptions proclaiming '**SAY NO TO CULTISM**'. Happily, on account of the successes recorded by the Anti-Cultism campaign of the Centre for Social Orientation, cases of cultism and other anti-social behaviours have subsided considerably. However, we continue to be on our guards.

As we continue to implore students to say NO TO CULTISM, we need to also tell them what they should say yes to as nature abhors a vacuum. We thought that one of the ways we could inspire our students was to celebrate some of our iconic alumni/alumnae, teachers and administrators. Consequently, we decided to replace all the cultism billboards with those ones that now advise the students on what they should yes to.

COMMUNITY SERVICE

455. **University of Ibadan-Private Secondary School's Summit:** With the intention of proffering some assistance towards improving the quality of output from secondary schools based on the observed disparity in the performance of students on paper in terms of WAEC and UTME relative to post-UTME (Figure 3). This summit was moderated by the Institute of Education in collaboration with Faculty of Education, Centre for Educational and Media Resources and Centre for Excellence in Teaching and Learning and the Centre for Entrepreneurship and Innovation.
456. **Capacity building on research methodology and reporting for staff of Development Agenda for Western Region (DAWN) Commission:** The Institute of Education was identified as an arm of the University of Ibadan with the required personnel to train twenty (20) members of staff of DAWN to build their capacity in research methods using participatory methods; and strengthen their capacity in the art of report writing.
457. **Design and implementation of health related services geared towards the promotion of the quality of life of people in the local community.** Special attention has been paid on the Agbowo, Ashi III, Sabo/Hausa and Eniosa communities. This Town and Gown initiative is was spearheaded by the Department of Health Promotion and Education, Faculty of Public Health.
458. Organization of holiday vocational training for the JSS 3 students by the ecology unit of the Department of Agricultural Extension and Rural Development of the Faculty of Agriculture.
459. The Department of Agricultural Extension and Rural Development in conjunction with the Centre for Petroleum, Energy, Economics and Law (CPEEL) conducted a baseline assessment of Imimi energy project. The project is designed to resolve energy problem in Imimi and its environs in tAfijio Local Government Area of Oyo State.
460. Collaboration and signing of a new MoU with the Federal and Oyo State Governments on the Ibarapa programme.

ELECTRONIC VOTING

461. Electronic Voting was successfully introduced in the University of Ibadan for the Election of Congregation Representatives in Council on 19th July 2019 and for the Review of Membership of Senate/Council Boards/Committees on 29th July 2019. In spite of the initial sceptism by a large segment of the University community, the process was acclaimed to be transparent, seamless and very convenient with the election results displayed in real time at the end of voting in each case.
462. Electronic voting was also adopted for the 2018/2019 election into the Students' Union (SU) Executive and the Students' Representative Council (SRC) elections held on 7th and 14th December, 2019, respectively. It may be pointed out that while over Five Million Naira was spent in conducting the SU and SRC elections two years earlier the elections of 2019 cost less than Two Million Naira. Moreover, there was improved participation of the eligible members of the electorate in exercising their franchise.
463. The Establishment of a Joint Senate/Congregation Committee on Electronic Voting in the University of Ibadan was approved by both the Senate and Congregation in July 2019. Colleges/Faculties and other units within the University are now encouraged to adopt electronic voting, especially in cases where the number of eligible voters exceeds 50.
464. It is gratifying to note that the College of Medicine adopted electronic voting for the selection of a new Provost in July 2020, with an unprecedented turn out of 90% of the eligible voters.
465. The Faculty of Clinical Sciences and the Faculty of Public Health similarly adopted electronic voting for their election held on 14th and 15th July 2020, respectively, with equally impressive turn out of the members.
466. Electronic voting was also adopted for the Senate and Congregation elections held on 28th and 29th July 2020, respectively. Both elections were applauded as seamless and stress-free.
467. Electronic voting was adopted for the election of two members of Senate to represent that august body on the Joint Council/Senate Selection Board for the

appointment of a new Vice-Chancellor on 21st September 2020. The turnout was unprecedented with 95% of the eligible voters casting their votes.

STAFF DISCIPLINARY MATTERS

As pointed out by Banjo (in Olayinka, 2014), by presiding at the meetings of the Staff Disciplinary Committee, which is a committee of Council, the Vice-chancellor ensures that the ranks of academics at the university are scrupulously kept from any kind of pollution. In order to ensure a high level of discipline among staff of all ranks we have tried to insist on heavy sanctions on those found culpable of infringing laid down regulations. Invariably, quite a number of the affected member of staff were not first offenders. In reality many staff members commit all manner of offences. While it may be difficult to apprehend all of them we need to punish those who are caught in order to serve as a deterrent to all others. I may have lost not a few friends on account of our draconian actions but we need to set the records straight. In spite of all else, we firmly believe that leadership is not a popularity test.

S. No	Nature of infraction	Implications	Penalty
468.	By-pass of pre-paid meters in residential quarters	Some involved partial by-pass while some others entailed complete by-pass. Lawyers on the Staff Disciplinary Committee advised that tampering with an electrical installation is considered economic sabotage with a loss of revenue to the University.	Ejection from University quarters and payment of fine.
469.	Renting out university quarters and modifying existing structures	This is against the tenancy agreement entered into between the university and such staff. The act was found to be immoral, despicable and exploitative of the hapless students. Some of those who rented the boys quarters are non-students and they engage in burglary, internet scams, substance abuse and other nefarious activities with multiple security implications	Ejection from University staff quarters and payment of fine
470.	Driving of university official vehicles by senior members of staff who have not been employed as drivers	This is against extant government policy and in the event of such vehicles being involved in accidents, there would be no insurance cover.	The accused was relieved of his appointment as Head of Department.
471.	Unruly behaviour against a colleague member of staff	Indecent/Unruly behavior. University of Ibadan degrees are awarded	Suspension without pay for a

		<p>in character and learning.</p> <p>Members of staff are expected to be in loco parents to students. Moreover, they are expected to serve as mentors and role models to students. The colleague-Professor involved in this case has acted dishonourably in this matter by not following the due process, taking the law unto his own hands and bringing the name of the University into disrepute.</p> <p>In the instant case, the senior academic affected was not a first offender. He had been sanctioned by Council which relieved him of his appointment as Head of Department and barred him from holding any position of responsibility for two years. This was barely four years before this current case. In the case of students found guilty of unruly behavior, the recommended sanction ranges from rustication for a specified period of time to outright expulsion. It was as if he lack the capacity to stay out of trouble. This guided the SSDC in making a recommendation to Council.</p>	specified period of time.
472.	Habitual absence from teaching without any permission or excuse from duty and asking individuals not approved by the Senate of the University (such as postgraduate students) to teach on behalf of the lecturer	Unethical behaviour	Termination of appointment.
473.	Insurbodination to the constituted authority of the University such as not obeying lawful instructions of the Head		Termination of appointment

	of Department, not attending a single Departmental meeting in 10 years and publicly disparaging the University on the mass media.		
474.	Sexual harassment of a female student by a postgraduate student	Bringing the university to public ridicule.	Expulsion
475.	Sexual harassment of a 17-year old 100 level undergraduate female student by a member of staff (Porter).	Gross misconduct.	Dismissal

People who refuse to change after change will wither.

People who change after change will survive.

People who change with change will succeed.

People who cause the change will lead.

.... Anonymous

OTHER EMERGING ISSUES

476. Prohibition of Commercial Motorcycle Transport (Okada) with effect from 1 July 2019

To re-engineer the commercial transport system of the University in accordance with the best practices in service delivery, the ban on commercial operation of motorbikes, popularly known as “okada”, was discussed with various stakeholders. Reasons for the ban include:

- Serious security concerns about life and property
- Frequent accidents and fatality (occasional loss of life) due to non-usage of helmet or other safety kits by passengers.
- Illegal operation by unregistered bike riders leading to loss of revenue by the University
- Over speeding
- Flagrant disobedience to rules and regulations guiding operations

To ensure effective and efficient transportation services on campus, an alternative has been provided through the UNIBADAN Microfinance Bank loan Scheme for current motorcycle operators to purchase tricycles. The request by student representatives for the reversal of the ban of commercial motorcycle transport on campus was discussed extensively and the following observations were made:

- There was a direct correlation between the presence of commercial motorcycle transport and prevalence of crime such as burglaries, robberies and rapes on campus.
- Commercial motorcycle transport was responsible for most road accidents on campus.
- Commercial motorcycle transport system is already banned in many areas, cities, universities and institutions in Nigeria due to its apparent negative tendencies.
- Every point or place on campus is accessible by road and could be reached by tricycle.

It was resolved that commercial motorcycle transport remained prohibited on campus with effect from 1 July, 2019. Management will ensure that students and staff are able to commute easily and cheaply on campus. As at 6 July 2019, barely six days after the introduction of the new scheme, there were 22 space wagons, 28 buses and 210 cars rendering transport services on campus. Fifty tricycles have also been deployed to

operate on campus and the situation is being monitored to ensure convenient transportation services within the campus.

477. Commissioning of Workshop for the Department of Agricultural and Environmental Engineering, and the Department of Wood Products Engineering on Friday, 12th July 2019. The Workshop cost about 10 Million Naira and it was funded through Internally Generated Revenue and supervised by Direct Labour which helped greatly in saving costs.

478. **University of Ibadan Citation Style for MENDELEY Reference Management Software**

A University of Ibadan Citation Style (UICS) was developed for use in MENDELEY. This is a free reference management program produced by Elsevier for researchers to organise their research and collaborate with others online (www.mendeley.com). To localise MENDELEY in the University of Ibadan, the project team which comprised Dr. Olayinka C. Fatoki – Principal Librarian, Faculty of Agriculture Library and Mr. Eriifeoluwa Mofoluwawo – PhD Student, Department of Chemistry, developed a University of Ibadan Citation Style in MENDELEY based on the University of Ibadan Manual of Style (UIMS) published by the Postgraduate School in 2006.

The University of Ibadan Citation Style URL in MENDELEY is:

<http://csl.mendeley.com/styles/96716661/unibadanManualofStyle-1>

[By using this citation style, researchers in the University of Ibadan will be able to generate their reference list accurately according to the University approved format for projects, dissertations and theses.](#)

479. **Establishment of a Labour Relations Committee**

There were lots of unrest by the various unions during the first two years of our tenure. These included those by ASUU, SSANU, NASU, Students' Union and the Joint Action Congress (JAC). The unrest bordered on pecuniary issues that were particularly not local in nature but which still caused unrest for the University. These included but not limited to shortfall in

salaries, deduction of pensions and non-remittance of such to the Pension Fund Administrators and the removal of Staff School teachers from the University pay roll. Management resolved to always find quick solutions to these problems by calling meetings of stakeholders as often as necessary. Internal members of Council also made efforts to wade into the crises, especially that of JAC which paralyzed activities on campus and caused a lot of animosity between the academic and non-academic staff.

Council in its wisdom, saw the need to have an avenue of dialogue between the Unions and itself through which Unions can communicate directly with Council, thus giving them opportunity to air their grievances before escalation into an unrest. As a result of this, a Committee of Council referred to as Committee on Labour Relations was set up. It is chaired by the Pro-Chancellor himself and the Committee allows for constant dialogue between the Unions and Council.

480. Removal of the names of Staff School Teachers from the University payroll

One of the issues we inherited was the Federal Government directive that the names of all teachers of Staff Schools in the Federal universities be removed from the University's payroll because the Federal Government was no longer in a position to run such schools.

The unions were unanimous in their decision to reject the directives of the Federal Government on this issue. This therefore led to national strikes of all the Unions. Management set up an Ad-hoc Committee to bring up recommendations on how to sustain the Staff School in view of Federal government's directive.

Council then set up a sub-committee to look into the recommendations of the Ad-hoc Committee initially set up by Management on the issue of Staff School. This was a major issue between Staff Unions and the University. I was part of this Sub-Committee. The Sub-Committee was to bring up a proposal on how to ensure that Staff School continued to operate in spite of government unstable declarations and obnoxious policy on full privatization of university staff primary schools and the removal of the names of the teachers from the payroll of the University. With the cooperation of the University administration, payment of 75% of their salaries was negotiated while the struggle to absorb them back on the payroll continued.

With this constant dialogue and transparency and willingness on the part of Unions to embrace peace, Council was able to ensure peaceful environment on our campus. Happily, the teachers were brought back to the payroll with effect from February 2020 following their enrolment on the Integrated Payroll and Personnel Information System (IPPIS) platform.

It may be mentioned in passing that as of yesterday, 15th July 2020 when I attended a (virtual) meeting of the Committee of Vice-Chancellors of Universities it came to light that up till now teachers of Staff Schools in some Federal Universities are yet to be restored to the pay roll. We thank God that we are among the excellent performers on this count.

481. Review of Staff Information Handbooks

Council noted the information that the staff information handbook, junior staff handbook and the code of conduct for Security Officers had not been reviewed in a long while. Thus the contents of the books were outdated and not in line with current realities. To this end, Council set up a Committee to review these books. I was part of this Committee. We called for submission from stakeholders and based on the submissions, current realities and in line with global best practices, we reviewed the 3 books and accommodated all the newly created centres in the university. The 3 books were compiled into 1 book for the convenience of staff. This was sent out to the community for further comments and amendments before the final copy was presented for the approval of Council. This final copy was approved by council in 2017, with an effective date of 1 March, 2017. It was thereafter sent to the official email addresses of all staff because of paucity of funds to print copies.

482. Computerization of Bursary and Audit Units

The phase one of the computerization of bursary and audit units which started before our tenure had been successfully completed. However, although the proposal for phase two had been approved by council, the commencement of the project is being delayed because of paucity of funds. If completed, the financial transactions in the University will be prompt, transparent and seamless as all stakeholders will be able to monitor their financial transactions online.

483. **Report from Senior Staff Housing Committee (SSHC)**

I served in the Senior Staff Housing Committee, under the able leadership of Prof. M. A. Onilude, a dynamic, passionate, energetic and hardworking Chair.

Once he came on board, he computerized all the processes of the SSHC. Members of staff were asked to come to the secretariat to update their records. The computerization enabled staff to be able to follow the allocation process and this greatly reduced grumblings amongst staff. Many initiatives were put in place to allow repossession of houses from retired staff and encourage members of staff who already had properties outside the university to either take a smaller apartment or give up the apartment. Allocation of houses were done transparently at meetings based on merit.

The Committee was able to construct a block of six, 2-bedroom flats by direct labour and more recently, a proposal was approved to convert abandoned (block of) garages into 1-bedroom apartments, after obtaining the consent of the owners in the main block. In compensation for the garages, the main block was connected directly to the bore hole sunk for the 1-bedroom apartments. The initiative was greatly commended by both Management and occupiers of the main house. This is to further cushion the effects of shortage of housing for staff.

484. **Report from Estate and Property Development Board.**

This Board helps to keep a tab on all property of the University to ensure their safety. I must confess that many of these property had been left unattended to for a while. Efforts were made under the two Chairmen I served (Barrister S.I. Nwatu and Sir Ben Okoronkwo) and other Committee members to recover some of these property back to the university. It was also suggested that a company be registered, for the purpose of ensuring the safety of all the property and the documents. This company would be run by a private manager, under the general control of management. Apart from property outside the University, the Committee also observed that the University did not have an Asset Register. Consequently, many of the equipment bought in various units cannot be accounted for. An office has now been created to cater for this anomaly.

Many of the other recommendations made and approved by Council could not be carried out because of paucity of funds.

485. Distinguished Leadership Lectureship Programme (DLLP) Series

We instituted a Distinguished Leadership Lectureship Programme (DLLP) Series as part of efforts to ensure greater synergy between the academia and leaders from government, industry and the general public.

In addition to the Inaugural, University Lecture (both of which are strictly for members of the academic staff who are full Professors) and Convocation Lecture Series, the University needed to introduce a new Distinguished Leadership Lectureship Programme (DLLP) Series to offer a platform for notable members of the public, both national and international, to share their thoughts on topical issues with members of the University community and thus influence public policy.

The DLLP Series provides a platform for a vibrant and sustainable interface between the town and the gown in ways that will attract enduring benefits to the University of Ibadan. It also provides an avenue for distinguished personalities from different sectors to contribute positively to the intellectual development of our University. Distinguished lecturers will be examining issues from different professional and practical perspectives that will certainly complement the academic perspective from which members of the University community often examine issues.

486. The first in the DLLP Series was presented by the Governor of the Central Bank of Nigeria, Mr Godwin I. Emefiele, CON, on the topic “*Up against the tide: Nigeria’s Heterodox Monetary Policy and the Bretton Woods Consensus*”.

487. The University of Ibadan hosted the 34th Conference of the Association of Vice-Chancellors of Nigerian Universities (AVCNU) from 25th to 27th August 2019. The theme of the Conference was “Prioritizing Quality Assurance: Teaching, Research and Professional Conduct”. Attendance at the Conference was unprecedented in the history of the Association.

488. In conformity with the well thought-out recommendation of the National Universities Commission (NUC), we appointed for the first time a member of the academic staff as the Director of Academic Planning.

489. Appointment of a new Director for the University Health Service in October 2019.
490. Appointment of an Assistant Director of the Internal Audit Unit in January 2020.
491. Appointment of a second Assistant Director of the Internal Audit Unit in July 2020.
492. A Small and Medium Enterprises (SME) Summit was held in November 2019.
493. A maiden Retreat on *Reengineering Senate Procedures* with the theme “**The University of Ibadan Senate: Challenges and Choices**” was held on 6th December 2019, with Professor Emeritus Nimi Briggs, former Vice-Chancellor, University of Port Harcourt and currently the Pro-Chancellor and Chairman of Council, Federal University Lokoja, as the keynote speaker.

COVID-19, THE NEW NORMAL AND POST-COVID-19

494. **COVID-19 Pandemic and our integrated response**

The outbreak of the Corona Virus disease (COVID- 19), which broke out in Wuhan, China in November 2019, was declared a Public Health Emergency of International Concern on 30 January 2020. However, it was only on March 2020 that the Pandemic was officially recognised in Nigeria with the declaration of a lockdown in Abuja, and Lagos and Ogun States. Prior to this, upon the advice of its Board of Health, the University of Ibadan was officially closed to prevent the spread of the infection on campus with effect from 20 March 2020.

(a). Following the closure of the University, the industrial training programme for undergraduate students was cancelled in order to protect the students.

(b). The Department of Virology, and the Biorepository and Clinical Virology Laboratories are accredited by the National Centre for Disease Control for testing COVID-19.

(c). Local manufacture of alcohol-based hand sanitisers by a team led by the Deputy Vice-Chancellor (Administration), Professor Kayode Adebawale.

(d). Professor Temitope Alonge, former Chief Medical Director, University College Hospital was appointed the Deputy Chairman, Oyo State COVID-19 Task Force.

(e). The Deputy Vice-Chancellor (Research, Innovation and Strategic Partnerships) Professor Olanike K. Adeyemo, is the Team Lead for the Oyo State COVID-19 Decontamination and Containment. Her Team has published the Post Lockdown Guidelines on the Containment of COVID-19 in Oyo State.

(f). Regular electronic bulletin to sensitise members of the community through various social media platforms. There was a false alarm about a 100 level student on 23rd March 2020 who was said to have purportedly contracted Coronavirus on the Campus. This was later proved to be false as it was shown that he was an ulcer patient, which also resulted in heart burns.

(g). Production of radio jingles by Diamond Community Radio FM 101.1

(h). Multidisciplinary Research Team coordinated by the DVC (RISP).

- (i). COVID-19 Mapping Laboratory by the Department of Geography.
- (j). Collaboration with the Oyo State Emergency Operation Response Team by senior academics from the Department of Guidance and Counselling in a bid to strengthen the psycho-social well being of individuals infected and affected by COVID-19. The COVID-19 Task Force is chaired by the Governor of Oyo State, His Excellency Engineer Seyi Makinde.

495. **University of Ibadan Post COVID-19 Committee**

The COVID-19 pandemic is envisaged to be with us for some time to come. Indeed, it is radically changing our social reality and modes of social interaction, including how institutions of higher learning carry out its core activities of teaching, research, and community service. Hence, it is imperative that as an academic institution, we begin to interrogate the expected impact of the COVID-19 pandemic on our core activities, and evolve protocols that will prevent the spread of the Corona Virus infection on campus and promote the health safety of staff, students and other relevant stakeholders of the University of Ibadan.

In view of the above, the University Management is constituting a Post COVID-19 Committee to propose modalities and requirements for the resumption of academic activities in anticipation of the government directive that higher institutions of education be reopened. The terms of reference of the Committee includes the following:

- (i). Analysis of the projected impact of the COVID-19 pandemic on the activities of the University of Ibadan.
- (ii). Recommendation of the safety protocols and policies to be adopted by the University.
- (iii). Identification and costing of the facilities and equipment to be put in place to promote health safety prior to resumption.
- (iv). Review of the staff and students' relationships on campus in the face of the risk of the Corona Virus infection.
- (v). Deployment of the University of Ibadan Learning Management System and preparation of its e-learning policy for Senate approval
- (vi). Consideration of any other issue that is relevant to the Post COVID-19 realities on campus.

The Committee is led by the Deputy Vice-Chancellor (Academic) as Chairman/Convener.

NATIONAL ACADEMIC/PROFESSIONAL ACCREDITATION AND GLOBAL RANKING

496. As at June 2020, seventy one (71) of our undergraduate programmes, this representing 92% of the total number of programmes, have Full Accreditation from the National Universities Commission; the remaining six have Interim Accreditation (Figure 9). This is our best performance so far since the NUC started Programme Accreditation in 1990 (National Universities Commission, 2020).

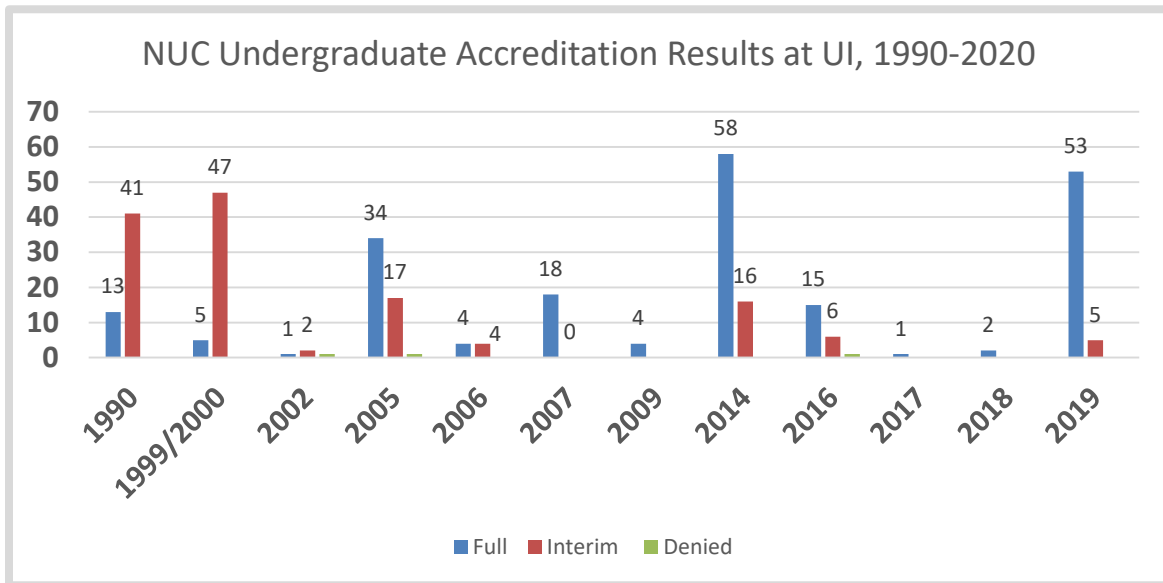


Figure 9: NUC Undergraduate Accreditation Results, 1990-2020, as at June 2020 (Source: NUC)

497. The University of Ibadan Library System comprising the Kenneth Dike Library, the E. Latunde Odeku Library in the College of Medicine and the various Faculties and Departmental libraries were singled out for commendation by the various NUC teams that visited the University of Ibadan during the last accreditation exercise in November/December 2019. We greatly appreciate the hardwork, dedication and professionalism of the University Librarian, Dr Helen Kofoworola Komolafe-Opadeji and all her staff.

498. It is gratifying to report that all our professional programmes currently have Full Accreditation from the relevant bodies. These include the Council of Legal Education

(Law programme), Veterinary Medical Council of Nigeria (Veterinary Medicine), Council for the Regulation of Engineering Profession in Nigeria (Engineering programmes in Agricultural Engineering, Civil Engineering, Electrical & Electronic Engineering, Industrial and Production Engineering, Petroleum Engineering and Wood Products Engineering Faculty of Technology), the Medical and Dental Council of Nigeria (MB, BS and BDS), the Physiotherapy Council of Nigeria (Physiotherapy), and the Nursing and Midwifery Council of Nigeria (Nursing), and Pharmacists Council of Nigeria (Pharmacy).

Global Ranking of the University of Ibadan

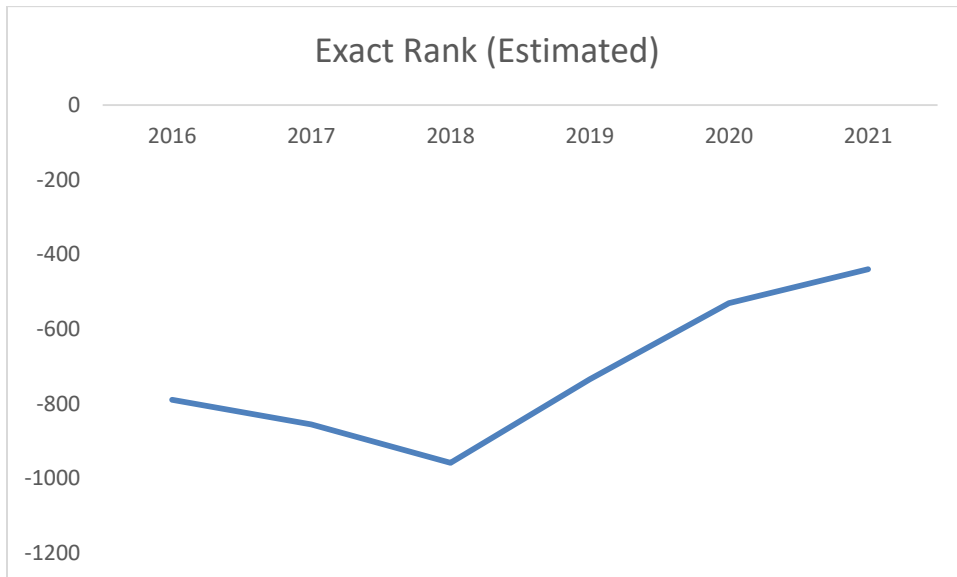
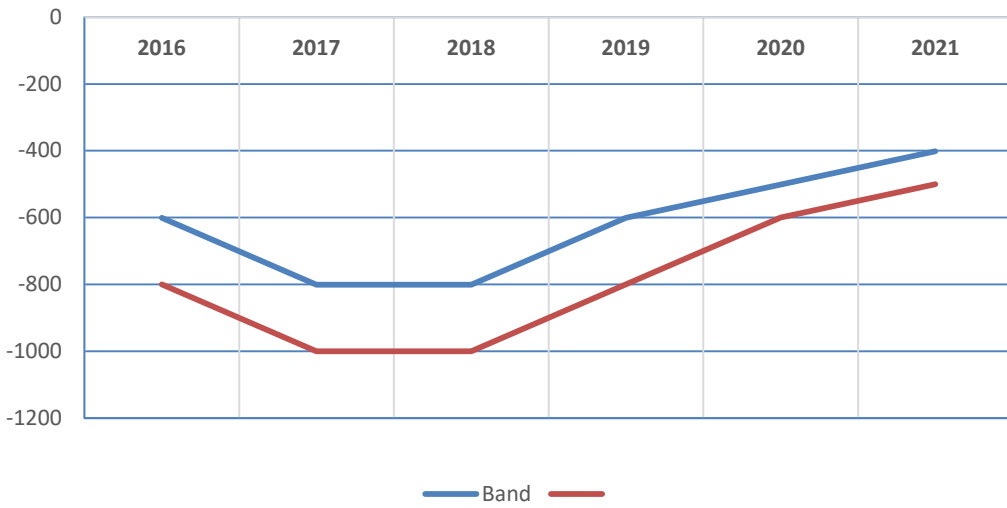
499. In the latest ranking by the Centre of World Universities Ranking (CWUR) released on 8 June 2020, UI was the only Nigerian University that made the list of the first 30 universities in Africa. UI was ranked in the 13th position on the list and the best University in West Africa.

500. The ranking of the University on one of the most prestigious university ranking bodies, the Times Higher Education, has continued to improve over the last five years (Table 4). All hands are on deck to ensure that we do much better in the coming years.

Table 4: Times Higher Education World University Ranking - University of Ibadan

Year	Rank (Band)	Exact Rank (estimated)	Score (Estimated)
WUR 2021	401-500	440	
WUR 2020	501-600	531	37.7
WUR 2019	601-800	735	28.2
WUR 2018	801-1000	959	16.8
WUR 2017	801+	856	16.5
WUR 2016	601-800	790	14.2

UI POSITION IN THE TIMES HIGHER EDUCATION WORLD UNIVERSITY RANKINGS, 2016-2021



Below is the comment on Facebook by Olufunmilayo Olopade (Alumnus 1974), a distinguished Professor of Medicine at the University of Chicago, a university ranked number 10 in the world by THE 2021 on UI's ranking.

[Olufunmilayo Olopade](#)

Congratulations to our amazing leader and Vice Chancellor Extraordinaire . You raised the bar of Excellence that makes us proud to be Alums of the #1 University in Nigeria. Thank you for continuing to challenge us to live up to the expectations of our great Alma Mater. We can never thank you enough for your service. God bless you.

Commendation and Recommendation

The major achievements outlined above have been made possible by the immense contribution and support of our proprietors, the Federal Government of Nigeria, under President Muhammadu Buhari, GCFR, the Council under the able leadership of Nde Joshua Wakle, mni, all members of Council, the Principal Officers, Provosts, Deans, Directors, Heads of Departments, members of Senate, Staff, Students, the UI Alumni community and all Friends of UI. We commend all for the huge support.

I am humbly requesting for your continued support during the remaining four and a half months of the tenure of this administration, and even beyond. You all are part of the UI Project.

With esteemed personal regards, always, Sirs/Mas.



Idowu Olayinka

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Appendix 1 – Projects on Municipal Services

S/ N	NAME OF PROJECT	LOCATION OF THE PROJECT	NAME OF THE CONTRACTOR	DATE THE PROJECT COMMENCED	COST OF PROJECT	STATUS OF PROJECT
1	Re Construction of Appleton road	Appleton road	MM & IF Integrated Nig. Ltd	12/11/2015	72,743,108.13	Completed
2	Laying of New Rising Main Pipes - 355 Outside Diameter HDPE, Fittings Valves and Accessories	Water Treatment Plant to Amina Reservoir	Folak Nig Ltd	04/05/2018	107,003,989.00	Completed
3	Rehabilitation of Liard Road	Liard Road	Tadam Engineering Services Ltd.	19/12/2018	23,168,027.61	Completed
4	Rehabilitation of Crowther Lane	Crowther Lane	Amec Consult Ltd., Ibadan	19/12/2018	26,236,014.42	Completed
5	Supply of Electrical Materials to Restore Electricity supply to Yoruba Centre & Other Residential Building along Oduduwa Road.	Oduduwa Road.	Fessy O General	17/05/2016	822,830.42	Completed
6	supply of Electrical Materials to for Electricity Supply to Zoology Office Block B,C Part of Physics & botany Department.	Physics & botany Department.	Libral International Venture	10/10/2016	14,066,624.17	Completed

7	Extension of LVAC 415V supply to equipment maintenance and youth friendly buildings from the 11/415V substation at new science lecture theatre	Faculty of Science	Debson Engineering Co. Ltd		4,585,035.00	Completed
8	Extension of 11KV line to the Central Administrative Building from Kuti Substation, Construction of 11KV substation at centre Administrative premises & provision of Electrical automotive change over Distribution Facilities at the existing Generator house at Central Administrative Building.	Central Administrative Building.	Debson Engineering co. Ltd	17/05/2016	32,175,895.50	Completed
9	Provision of Electrical Power Supply to the Admission Office, Food Technology Building, Electrical Engineering Laboratory Building and Relocation of Techn. LYAC 415V Line to Feed New Agric Engineering Building.	Academic Area	Debson Engineering co. Ltd	26/07/2016	29,943,024.00	Completed

10	Extension of 11KV Underground line from the existing 11 KV Substation at Faculty of Dentistry to the proposed 11KV Substation at Infections diseases Complex, UCH	College of Medicine	Debson Engineering co. Ltd	26/09/2016	22,298,377.50	Completed
11	Extension of power supply to Immunology building, at the College of Medicine	College of Medicine	Debson Engineering co.ltd	11/11/2016	16,423,680.00	Completed
12	The servicing/rehabilitation of 1no borehole at Alexander Brown Hall and drilling of 1no semi-industrial borehole, provision of 3,500 litres surface tank and connection to existing elevated storage tank at Department of Nursing	Department of Nursing	Geo-Projects Nigeria Ltd,	31/10/2016	1,304,100.00	Completed
13	The Servicing/Rehabilitation of Boreholes at University Students'Hall of Residence	Student Hostels	Geo-Projects Nigeria Ltd	20/07/2016	3,492,000.00	Completed
14	Construction of ring culvert across oduduwa road, university of ibadan	Oduduwa Road.	360 ⁰ Habitat Ltd	25/10/2016	2,740,762.50	Completed
15	The extension of power supply to the newly Maternity and Child health bulding, at the College of Medicine	College of Medicine	OIE Global Concept Ltd	09/12/2016	31,045,360.00	Completed

16	Spot Patching of Oduduwa road, University of Ibadan (A)	Oduduwa Road.	Velocity Nig. ltd	25/10/2016	2,264,077.50	Completed
17	Spot Patching of Oduduwa road, University of Ibadan (B)	Oduduwa Road.	Velocity Nig. ltd.	06/12/2016	1,957,320.75	Completed
18	The supply of electrical materials for electricity supply from Zoology to Technology junction S/S 11kv Feeder	Academic Area	J. Folayegbe Nig. Limited	15/06/2016	3,854,434.50	Completed
19	Culvert construction across Barth Road	Barth Road	MM & IF	21/09/2016	2,087,400.00	Completed
20	Spot patching and overlay of Atiba road	Atiba Road	Christade Investment Nig. Ltd	28/12/2016	1,957,320.75	Completed
21	Spot Patching of Oduduwa Road, University of Ibadan	Oduduwa Road	Christade Investment Nig Ld	30/01/2017	2,395,327.50	Completed
22	Drilling of Borehole for Senate Chambers and Council Chairman's Lodge University of Ibadan	Council Chairman's Lodge	Geo-Projects Nigeria Ltd 4	25/04/2017	1,748,250.00	Completed
23	Drilling of Borehole Installations of Submersible pump and storage tank at the sports council	Sport Council	Geo-Projects Nigria Ltd	07/07/2017	1,384,110.00	Completed
24	Electrical Connection of Department of Virology Building	Department of Virology, College of Medicine	Debson Engineering Company Ltd	24/1/2017	28,466,432.50	Completed

25	Electrical Connection of newly completed Faculty of Science Lecture Theatre, PAN African University Building and Adjoining Faculty of Science Department Building	Faculty of Science	Debson Engineering Company Ltd	30/1/2017	43,926,855.00	Completed
26	The Drilling Of 1no. Borehole, Construction Of Concerete Base For Existing Surface Tank And Construction Of Water Tanker Loading Bay For The Admission Office University Of Ibadan	Admission office	Geo-Projects Nigeria Ltd	09/11/2017	1,279,550.00	Completed
27	Extension of power supply to UI hotel, UI club, Chapel of resurrection and others	UI	OIE Global Concept Ltd	06/04/2018	11,968,215.00	Completed
28	Routine maintenance and operation of boreholes in all of students' halls of residence	Students' halls of residence	Geo-Projects Nigeria Ltd	30/04/2018	1,549,800.00	Completed
29	Supply of chlorine (HTH) in bulk for the university of Ibadan Water Treatment plant	Water Treatment plant	Benfem Ltd., Lagos	16/05/2018	5,896,800.00	Supplied
30	Drilling of 2 nos. Boreholes at Imo and lower Ijeoma street	Imo and lower Ijeoma street	Aradem Integrated Service Ltd, Ibadan	16/05/2018	4,959,799.00	Completed

31	Drilling of 2 nos. Boreholes at Amina way axis and Ebrohime street/Barth road axis	Amina way axis and Ebrohime street/Barth road axis	Geo-Projects Nigeria Ltd	16/05/2018	4,988,656.00	Completed
32	Extension Of 11kv Power Supply To Queen Idia post graduate hall	Post graduate school	Debson Engineering Company Ltd	11/06/2018	27,261,465.00	Completed
33	Supply of power to Alexander Brown post graduate hostel at College of Medicine	College of Medicine	B M A Ventures Ltd., Ibadan,	11/06/2018	28,778,822.28	Completed
34	Procurement of new batteries and inverter for information technology services backup for College of Medicine	College of Medicine	Alternative Power Technology	11/06/2018	8,890,000.00	
35	Routine maintenance of Awba Dam	Awba Dam	Ope-Olu Nigeria Enterprises	02/07/2018	720,000.00	Completed
36	Procurement Of 3.5KVA Online Inverter for Procurement Unit	Procurement Unit office	Alternative Power Technology	17/07/2018	851,000.00	Completed
37	Procurement of a brand new 200kva Perkins Engine Power generating set for the Vice Chancellor's lodge & other location	Vice Chancellor's lodge	G.B.O. Engineering Nigeria Limited	17/07/2018	15,235,500.00	
38	Supply and installation of Asbestos roof coverings to protect sensitive 11kv In sixteen substation	UI	Debson Engineering Company Limited	17/07/2018	4,410,325.00	Completed

	equipment within the campus					
39	Reconstruction of median divide at the front of main entrance	UI	3600 Habitat Ltd	13/09/2018	612,769.50	Completed
40	Supply of electrical materials	Group of Contractor			160,195,911.03	Completed

Appendix 2 –Teaching and Research Equipment Acquired

S/N	NAME OF PROJECT	LOCATION OF THE PROJECT	NAME OF THE CONTRACTOR	YEAR THE PROJECT COMMENCE	ESTIMATED COST OF THE PROJECT	STATUS
1	Procurement of 100 units desktop computer for accreditation purpose in Kenneth Dike library	Kenneth Dike library	Citadel Oracle Concept Ltd	25/11/2016	29,150,000.00	Completed
2	Supply & Installation of Server for DLC, Lagos	Distance Learning Centre	Citadel Oracle Concept	06/01/2016	26,062,270.00	Ongoing
3.	Supply and Installation and Training on Teaching and Research Equipment for the Department of Chemistry	Department of Chemistry	Katchey Company Ltd	24/01/2017	25,151,536.29	Completed
4.	Supply, Installation and Testing of Equipment/Furniture for Faculty of Pharmacy	Faculty of Pharmacy	DAA-Jofad Multi Resource Ltd	05/06/2017	7,110,337.50	Completed
6	Supply Of 1 No Of New-Hilux 4wd Dc P Shell Spec Mt high-grade manual transmission, Vinyl Seat To Post graduate school, University Of Ibadan	Post graduate school	Elizade Nigeria Limited	01/08/2018	21,093,450.00	Supplied

7	Supply & installation of adjustable drawing boards, stools and tool boxes to department of Architecture	Department of Architecture	A.M.G. Nigeria Limited	15/02/2018	4,989,450.00	Completed
8	Supply and installation of HP all-in-one desktop computers to the department of library archival and information studies	Department of Library Archival	Fobanks Consults Ltd	01/08/2018	5,627,475.00	Completed
9	Redevelopment of Pig Farrowing Pen and Weaner/Grower Units for Teaching & Research Farm Phase 1	Teaching and Research Farm	Design Trend Ltd	01//09/2015	57,733,805.00	Ongoing
10	Redevelopment of Pig Farrowing Pen and Weaner/Grower Units for Teaching & Research Farm Phase 11	Teaching and Research Farm	Abiolafeso Holdings Ltd	01/09/2015	19,249,602.62	Ongoing
11	Construction of Hatchery Building for Teaching & Research Farm	Teaching and Research Farm	Peacefox Products	14/01/2015	60,906,572.48	Completed

Appendix 3: Projects for Rehabilitation, Building and Furnishing of Laboratories

S/N	NAME OF PROJECT	LOCATION OF THE PROJECT	NAME OF THE CONTRACTOR	YEAR THE PROJECT COMMENCE	ESTIMATED COST OF THE PROJECT	STATUS
1	Completion of Virology & Parasitology Laboratory (Additional Work - Stair case)	Virology & Parasitology Department	Labish Omis	22/04/2016	3,776,178.00	Completed
2	Completion of Virology and Parasitology Laboratory (Additional work - on building)	Virology & Parasitology Department	Labish Omis Nig. Ltd	15/04/2016	4,007,625.00	Ongoing
3	The Rehabilitation Of Postgraduate Laboratory At Micro-Biology UI	Department of Micro-Biology	360 ⁰ Habitat Ltd	11/09/2017	2,530,190.00	
4	Rehabilitation of postgraduate Laboratory at Micro-Biology department	Micro-Biology department	3600 Habitat Ltd	28/02/2018	3,471,690.00	Completed
5	Construction of Mathematics Laboratory	Mathematics Department	Trustbase MX	08/06/2015	75,247,128.80	Ongoing
6	Construction of Laboratories and Offices for Faculty of Pharmacy	Faculty of Pharmacy	Omolara Aries Ltd	04/11/2015	170,000,000.00	Practically Completed

Appendix 4: Projects for Construction, Rehabilitation, Refurbishment and Equipping of Academic Buildings

S/N	NAME OF PROJECT	LOCATION OF THE PROJECT	NAME OF THE CONTRACTOR	YEAR THE PROJECT COMMENCE	COST	STATUS OF THE PROJECT
1	Supply of a brand new 100kva Perkins engine power generating set for the Faculty of Technology	Faculty of Technology	Jubaili Bros Engineering Nigeria Limited	02/08/2018	5,555,000.00	Ongoing
2	Completion of Lecture Theatre, Offices, Seminar and Conference Rooms for the University of Ibadan School of Business Lot 1, 2 & 3.	UI School of Business, Ajibode	Snow Trust ventures Ltd	05/10/2015	211,447,147.60	Ongoing
4	Reconstruction of academic block for the Department of Human Nutrition (Additional works ii)	Department of Human Nutrition	Eskaydee Services Nig. Ltd	14/11/2016	1,545,705.00	Completed
5	Creation of windows in the Dean's office and the rooms at the Faculty of Law	Faculty of Law	L. Omotosho Ventures Ltd	19/09/2016	381,766.00	Completed
6	Repair of Burnt offices and Rehabilitation of Toilets at Computer Science Department University of Ibadan	Department of Computer Science	Bakri Nig Ltd	24/01/2017	1,388,349.00	Completed

7	Refurbishment room 203 Post Graduate Computer Library/Laboratory, upgrading of Faculty of Sciences library to E- library and Refurbishment of Seminar room at College of Medicine with Additional Equipment and Fittings to Carta Seminar room and Offices	College of Medicine	Snow Trust Ventures Ltd.	26/02/2017	18,995,305.00	Completed
8	The Manufacture, Supply And Installation Of Upholstered Classmate Millennium Range With Black Leather Furniture To Chemistry Department,	Dept. of Chemistry	Bisrod Furniture Company Ltd	24/05/2017	4,660,490.00	
9	The Construction Of Temporary Office For Dean, Faculty Of Renewable Natural Resources, University Of Ibadan	Faculty Of Renewable Natural Resources	AbiolaFeso Holdings Ltd.,	23/06/2017	4,599,735.00	Completed
10	The Supply Of Furniture And Fittings For The Faculty Of Renewable Natural Resources, UI	Faculty Of Renewable Natural Resources	A.Adesco Furniture Works,	31/08/2017	2,704,800.00	Completed
11	The Supply Of Lg 1.5 Hp Split Air Conditioner For The Department Of Biochemistry	Department Of Biochemistry	Dahlia Global Enterprises	14/07/2017	354,900.00	Supplied

12	The Rehabilitation Of Burnt Offices In Computer Sciences Department	Computer Sciences Department	Fhonic Associate Ltd	25/10/2017	3,106,206.05	Completed
13	The Rehabilitation Of Dilapidation Of Physiotherapy Building At College Of Medicine University Of Ibadan	College of Medicine	J Folayegbe Nig. Ltd.,	22/08/2017	2,635,075.50	Completed
14	The Partitioning Of Office Space For Directorate Of Affiliated Institutions University Of Ibadan	Directorate Of Affiliated Institutions office	Snow Trust Ventures Ltd	06/11/2017	3,144,750.00	Completed
15	The Supply And Installations Of 1 No. Of Desktop Computer, 1 No. Hp Laptop Computer And 2 Nos. HpLaserjet Printer To Directorate Of Affiliated Insitutions, University Of Ibadan	Directorate Of Affiliated Institutions office	Sanlad International Enterprises	06/11/2017	738,412.50	Supplied
16	The Supply And Installations Of Sharp Photocopy Machine To Directorate Of Affiliated Insitutions, University Of Ibadan	Directorate Of Affiliated Institutions office	Copy Bright Enterprises,	06/11/2017	509,250.00	Supplied
17	The Supply Of Tables And Chairs To Directorate Of Affiliated Insitutions, University Of Ibadan	Directorate Of Affiliated Institutions office	Bolday Multipurpose Global Services	06/11/2017	1,128,435.00	Supplied

18	The Supply Of Office Furniture In The Department Of Architecture, University Of Ibadan	Department Of Architecture	A.Adesco Furniture Works	06/11/2017	3,544,800.00	Completed
19	Construction of an Auditorium for the Postgraduate School	Postgraduate School, Ajibode	O.A. Alabi Nig. Ltd	08/06/2015	50,066,035.01	Ongoing
20	Construction of Administrative Building for Post Graduate School	Postgraduate School, Ajibode	Tadam Engineering Services Ltd	08/06/2015	115,684,235.70	Ongoing
21	Construction of Library and External works for the Post Graduate School	Postgraduate School, Ajibode	Samsoj Engineering Limited	08/06/2015	84,329,445.29	Ongoing
22	Construction of an E- Library for the Postgraduate School	Postgraduate School, Ajibode	Albencon Nig Ltd	01/09/2015	53,210,248.68	Ongoing
23	Construction of Office Block for College of Medicine	Postgraduate School, Ajibode	Albencon Nig Ltd	08/06/2015	41,774,307.94	Ongoing
24	The Rehabilitation Works On Ibarapa Primary Health Centre Igbo-Ora (Additional Works)	Ibarapa Primary Health Centre Igbo-Ora	IjuntConstruction Ltd,	31/05/2017	885,981.25	Completed
25	Supply & installation of desktop computers, projectors, laptop, professional camera and laser jet printer to department of Architecture	Department of Architecture	Fobanks Consults Ltd	15/02/2018	7,728,000.00	Supplied
26	Studio partitioning in the department of Architecture	Department of Architecture	A.A.Desco Furniture Works	20/03/2018	1,502,200.00	Completed

27	Supply of office furniture to the Faculty of Environment and Design Managements	Faculty of Environment and Design	Frankleen Konsults Ltd	22/03/2018	4,989,600.00	Supplied
28	Supply and installation of furniture for department of Urban and Regional Planning	Department of Urban and Regional Planning	Tusady Global Heritage Enterprises	05/06/2018	16,508,415.00	Supplied
29	Renovation of distance learning centre building at Opebi Lagos	DLC, Opebi Lagos	3600 Habitat Ltd	04/06/2018	4,043,497.50	Completed
30	Rehabilitation of building of the Department of Nursing	Department of Nursing	Cadtech Engineering Services Ltd.	04/07/2018	29,753,858.80	Ongoing
31	Construction of block fence at centre for Education Media Resources, Abadina	Education Media Resources	Multicad Nigeria Ltd	12/07/2018	4,995,000.00	Completed
32	Renovation of boy's quarter and conference room at Abadina media resources centre for Pan African University Institute of life and earth science	Pan African University, UI	Snow Trust Ventures Nig. Ltd	13/09/2018	10,072,293.00	Completed
33	Contract for the reconstruction of damaged roof at the nigeria liquefied natural gas building at the faculty of technology	Faculty of Technology	Snow Trust Ventures Nig. Ltd	02/08/2018	222,600.00	Completed
34	Rehabilitation of Vet. Physiology Building and Furnishing	Vet. Physiology Building	C.E Egwuatu Venture	18/07/2014	35,148,526.35	Completed
35	Construction of Vet. Medicine Auditorium and Furnishing	Faculty of Vet. Medicine	Faithway Ltd	18/07/2014	128,830,147.32	Completed

36	Rehabilitation of Agricultural Economics Building and Furnishing	Faculty of Agriculture	Lanre- Niran Ltd.	18/07/2014	69,487,942.17	Completed
37	Rehabilitation of Latunde Odeku Medical Library	College of Medicine	Lajub Nig. Ltd.	18/07/2014	49,071,636.80	Practically Completed
38	Building for Department of Human Nutrition	Department of Human Nutrition, UI	Esskaydee Ltd	04/08/2014	90,538,627.70	Completed
39	Construction of a Block of Lecture Hall and Seminar Rooms for Faculty of Technology and Furnishing.	Faculty of Technology	Snow Trust Ltd	02/09/2014	201,390,077.19	Completed
40	Construction of Bio-Medical Laboratory for College of Medicine	College of Medicine	Design Trend Ltd	27/10/2014	153,337,227.87	Completed
41	Renovation of Faculty of Science Building (Office Complex)	Faculty of Science	Trois Associates Limited	14/01/2015	24,297,804.56	Completed
42	Renovation of Keneth Dike Central Library	Central Library, UI	Trois Associates Limited	14/01/2015	88,905,178.69	Completed
43	Construction of Abadina Media Resource Centre	Abadina, ui	Snow Trust Ltd	14/01/2015	155,000,000.00	Completed
44	Construction of Farm Office	Teaching & Research Farm	Abiolafeso Holdings Ltd	14/01/2015	67,449,221.65	Completed
45	Construction of Institute of Education Building at Ajibode Extension	Ajibode Extension	Fair Face Contractor Ltd	14/01/2015	224,923,625.68	Completed
46	Remodelling of Lecture Theatre Facility and Furnishing, Faculty of the Social Sciences	Faculty of the Social Sciences	Platform Concept Ltd	20/01/2015	137,723,288.72	Completed

47	Construction of Urban & Regional Planning Building phase 2	Ajibode Extension	Omolara Aries Nig. Ltd	23/03/2015	92,000,000.00	Completed
48	Renovation of Burnt Language Laboratory and Room 32, (Faculty of Arts)	Faculty of Arts	Cadtech Engr. Services Ltd	14/04/2015	66,416,109.03	Completed
49	Construction Of Administrative Building, Extension/External Works, (Faculty of Law)	Ajibode Extension	Dutum Company Ltd	27/03/2015	152,929,722.02	Ongoing
50	Construction of Administrative Building for Faculty of Law	Ajibode Extension	Cox. A Interagrated Ltd	20/04/2015	218,000,000.00	Ongoing
51	Construction of Lecture Room Complex for Faculty of law	Ajibode Extension	FBS Engr. Nig Ltd	15/04/2015	211,000,000.00	Ongoing
52	Rehabilitation / Extension of Faculty of Technology Building		Lanre- Niran Ltd.	01/09/2015	115,449,159.86	Completed
53	Construction of Faculty of Arts Building Extension, Phase 1	Ajibode Extension	UYK Nigeria Ltd, No 1B, Ungogo Road, Kano. 08099993127G.2Associate.	07/09/2018	236,229,588.00	Ongoing
54	Construction of Faculty of Arts Building Extension, Phase 2	Faculty of Arts	MNM Construction & Engineering Ltd, No. D9, Civic Centre Road, Kaduna. 08023022798G.Two Associate.	07/09/2018	170,637,747.00	Ongoing

55	Procurement, installation, testing and commissioning of 1000kg, 13 passengers lift for Faculty of Arts Building Extension, Lot 3	Faculty of Arts	MGK Global Services Nig. Ltd, Plot 53, Karkasara Road, Tarauni, Kano. 0803613080 9G.Two Associate.	07/09/2018	54,600,000.00	Ongoing
56	Procurement and installation of Furniture and fittings for Faculty of Arts Building Extension, Lot 4	Faculty of Arts	Marainiya Ventures, No. 15b Kafar Kabuga, Gwazo Road, Kano State. 0809858447 7G.Two Associate.	07/09/2018	68,583,375.00	The contractor has been mobilized
57	Procurement, installation, testing and commissioning of Air Conditioning units for Faculty of Arts Building Extension, Lot 2	Faculty of Arts	Byteplus Ltd, House 6, Road 612 Gwaringa, Abuja. 0803562004 9G.Two Associate.	07/09/2018	24,155,407.00	The contractor has been mobilized
58	Supply and installation of 370 Bisrod Uphostery seats with fabric for Arts Theatre	Faculty of Arts	Bisrod Furniture Company Ltd	27/10/2015	7,055,250.00	Completed
59	Supply of a brand new 100kva Perkins engine power generating set for the Faculty of Technology	Faculty of Technology	Jubaili Bros Engineering Nigeria Limited	02/08/2018	5,555,000.00	Ongoing

Appendix 5: Projects for Construction, Rehabilitation, Refurbishment and Equipping of Academic Buildings

S/N	NAME OF PROJECT	LOCATION OF THE PROJECT	NAME OF THE CONTRACTOR	YEAR THE PROJECT COMMENCE	COST	STATUS
1	Rehabilitation of Vice Chancellor's Lodge	Vice Chancellor's Lodge	Snow Trust Vent.	04/01/2016	6,833,715.00	Completed
2	Rehabilitation of the Link Building at 1A Lisabi Crescent	Lisabi Crescent	Snow Trust Vent.	12/01/2016	1,440,212.00	Completed
3	Internal & External Rehabilitation of Bursar's Office	Bursar's Office	Famajo Contractors Nig. Ltd	21/01/2016	3,057,440.00	Completed
4	Supply & Installations of Samsung Air-Conditioners for Central Administration Building.	Central Administrative Building.	Snow Trust Ventures Ltd	12/08/2016	8,770,000.00	Completed
5	Supply of Furniture at Central Administration Building	Central Administrative Building.	Snow Trust Ventures Ltd	31/10/2016	4,914,630.00	Completed
6	Supply and Installation of Laptop Computers for Internal Audit Department.	Internal Audit Department.	Idea Konsult Ltd	12/08/2016	304,500.00	Completed
7	Supply and Installation of Laptop Computers for Internal Audit Department.	Internal Audit Department.	Citadel Oracle Concept Ltd	12/08/2016	304,500.00	Completed

8	Construction of Temporary building for the Publishing House	Publishing House	L. Omotosho Ventures Ltd	26/05/2016	2,632,318.50	Completed
9	Supply and Installation of Desktop and Laptop Computers for Internal Audit Department	Internal Audit Department.	Fobanks Consults Ltd	06/02/2016	5,469,450.00	Completed
10	Supply and Installation of desktop and Laptop computers for Internal Audit Department	Internal Audit	Fobanks Consult Ltd	06/02/2017	5,469,430.00	Supplied
11	The Supply, Installation And Testing Of 1 Unit Dell Inspiron 15, Norton Internet Security, Installation Of Applications And Hp Laser Jet Coloured Printer (Print, Scan And Copy) M176n For New Director Of Works And Maintenance	Works and Maintenance	Idea Konsult Limited,	01/06/2017	481,897.50	Completed
12	The Remodelling and Equipping Of Office Space For The Newly Appointed Deputy Vice Chancellor For Research, Innovation And Strategic Partnership	Deputy Vice Chancellor For Research office	Snow Trust Ventures Nig. Ltd	14/06/2017	6,743,457.00	Completed
13	The Supply, Installation And Testing Of Dell Laptop For Procurement Directorate	Directorate of Procurement office	Idea Konsult Ltd,	11/09/2017	550,200.00	Supplied

14	The Supply, Installation and Testing Of Hp Laptop, Hp Printer And Sharp Photocopier For Procurement Directorate	Directorate of Procurement office	BlueskyDigitec h Ltd	11/09/2017	1,969,800.00	Completed
15	The Supply and Installation Of Hp Desktop Computers For Procurement Directorate	Directorate of Procurement office	Citadel Oracle Concept Ltd	11/09/2017	418,950.00	Completed
16	The Supply And Installation Of Electronics For Admission Office Building, University Of Ibadan	Admission office	Fadaka Prime Services Ltd	11/09/2017	845,250.00	Supplied
17	The Supply And Installation Of Fabric And Window Blind For Admission Office Building, UI	Admission office	Fadaka Prime Services Ltd	11/09/2017	548,100.00	Supplied
18	The Supply Of Furniture And Fittings For The Admission Office Building UI	Admission office	FrankleenKons ults Ltd.,	11/09/2017	6,012,300.00	Supplied
19	The Procuremnt Of Nikon D750 Camera For The Directorate Of Public Communication Department	Public Communication Department	Citadel Oracle Concept Ltd	16/10/2017	5,202,750.00	Supplied
20	The Procuremnt Of Furniture And Home Equipments For Cook And Steward In The Vice Chancellor's Lodge	Vice Chancellor's Lodge	Tips World Ventures	16/10/2017	244,240.50	Supplied
21	The Supply And Installation Of Hp Laptop And Projectors At Trenchard Hall	Trenchard Hall	Fobanks Consults Ltd	14/11/2017	2,409,844.00	Completed

22	Construction of Service Centre for Computer Based Test Centre	Distance Learning Centre	MM & IF Integrated Nig. Ltd	19/02/2015	32,820,425.60	Completed
23	Supply and installation of desktop and laptop computers to UI Water Enterprise	UI Commercial Water Enterprises	Fobanks Consults Ltd	15/02/2018	684,600.00	Completed
24	Proposed complete re-roofing of leaking roof of bursary department building	Bursary Department	Snow Trust Ventures Nig. Ltd	25/04/2018	6,644,976.98	Completed
25	Proposed minor modification works in the Vice-Chancellor's lodge	Vice-Chancellor's lodge	Snow Trust Ventures Nig. Ltd	25/04/2018	3,036,022.00	Completed
26	Re-roofing of power house building and construction of the collapsed security wall fence at power house	Works & Maintenance	Ayo Aramide Nigeria Ltd	09/05/2018	3,919,865.00	Completed
27	Procurement of shelf for record offices in the Vice-Chancellor's office	Vice-Chancellor's office	A.Adesco Furniture Works	07/06/2018	358,312.50	Completed
28	Renovation/upgrading of the official residence of University Bursar	Bursar's Lodge	Snow Trust Ventures Nig. Ltd	13/06/2018	34,392,954.00	Ongoing
29	Supply of 1 No. of new Prado VX, V6 leather petrol 2017/2018 model for Pro-Chancellor, University of Ibadan	UI	Elizade Nigeria Limited	02/07/2018	55,938,750.00	Supplied

30	Supply of 1 No. of Toyota Avensis 2017/2018 model for Deputy Vice Chancellor (Administration)	UI	Mandilas Enterprises Ltd	02/07/2018	25,820,025.00	Supplied
31	Supply of 1 No. of Toyota coaster 30-s ac p new model (2017) to postgraduate school, University of Ibadan	UI	Elizade Nigeria Limited	04/07/2018	52,263,750.00	Supplied
32	Renovation of No. 1a Lisabi Crescent Link House University of Ibadan	No. 1a Lisabi Crescent Link House	Kolchrbod Nig. Ltd	27/06/2018	7,856,236.50	Completed
33	Supply and installation of computer systems and hardware resources for works and maintenance department	Works & Maintenance	Idea Konsult Ltd	25/06/2018	4,795,464.75	Completed
34	Renovation/upgrading of the official residence of University librarian	Liberian's Lodge	Snow Trust Ventures Nig. Ltd	13/06/2018	25,951,247.05	Ongoing
35	Procurement of office items to the Deputy Registrar (Vice-Chancellor's Office)	Central Administration	Abelyncon Nigeria Limited	17/07/2018	1,454,250.00	Completed
36	Renovation of Hospital and Administrative Buildings, Ibarapa Community Primary Health Centre (Lot 2e)	Ibarapa Community	Platform Concept Ltd	27/03/2015	38,930,472.64	Completed
37	Extension of Works and Maintenance Building.	UI	Vicni Eng. Services	08/06/2015	113,496,826.90	Completed

38	Renovation of Administrative Building. (College of Medicine)	College of Medicine	Cophalt Engineering Company Ltd	01/09/2015	26,097,399.7 2	Ongoing
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Appendix 6 – Projects for a Healthy, Safe and Beautiful Environment

S/N	NAME OF PROJECT	LOCATION OF THE PROJECT	NAME OF THE CONTRACTOR	YEAR THE PROJECT COMMENCE	ESTIMATED COST OF THE PROJECT	STATUS
1	External Works for the Faculty of Science Lecture Theatre	Faculty of Science	Snow Trust ventures Ltd	16/10/2015	44,480,534.36	Completed
2	Erosion control at Deputy Vice Chancellor (Admin) residential area, Saunder's Road	Saunder Road	POP Jeo Construction Company Ltd	06/03/2016	3,667,551.50	Completed
3	Reconstruction of collapsed drainage along Atiba Road	Atiba Road	Iwamab Multiventures Limited	06/12/2016	770,041.13	Completed
4	Reconstruction of collapsed section of perimeter blockwall fence at works and maintenance department	Works & Maintenance	BF & J Nig. Ltd	01/12/2016	902,197.80	Completed
5	Supply of fire extinguishers and fire sand bucket at Department of Teacher Education	Department of Teacher Education	Emman Ro-Ten (Nig.) Company	14/11/2016	647,000.00	Completed
6	Construction of Erosion Control Structure at Computer Based Test Centre Along Oduduwa Road.	Oduduwa Road.	360 ⁰ Habitat Ltd	17/05/2016	4,550,759.78	Completed

7	Collapsed Section of Perimeter Blockwall Fence at Works and Maintenance	Works and Maintenance	BF & J Nig Ltd	04/01/2017	902,197.80	Completed
8	Erosion control at Saunder's Road	Saunder Road	POP Joe Construction Company Ltd	06/03/2017	3,667,551.50	Completed
9	Driveway rehabilitation of Imoran Centre for Professional and Social Development	Imoran Centre	Christade Investment Nig Ltd	24/07/2017	3,109,428.00	Completed
10	Installation of Video Surveillance Camera (CCTV) on Central Administration Building	Central Administrative Building	Amazing Grace Computer Systems Ltd	18/04/2017	483,000.00	Completed
11	Re Installation Of Video Surveillance Camera (CCTV) On Central Admin Building	Central Administrative Building	Amazing Grace Computer Systems Ltd,	18/04/2017	483,000.00	Completed
12	The Supply And Installation Of New Security Surveillance Camera At Strategic Locations	UI	Immortal Construction	25/10/2017	18,018,000.00	Supplied
13	Design, construction, supply and installation of 6 Nos. double face 70th Anniversary outdoor media board for the University of Ibadan	UI	JB Associates Ltd	03/04/2018	7,680,000.00	Completed

14	Contract for the supply, installation of street lights for Appleton road	Appleton road	Amaff Technology Limited	27/06/2018	4,986,187.50	Completed
15	Construction Of Fence Wall, Ibarapa Community Primary Health Centre (Lot 2c)	Ibarapa Community	Snow Trust Ltd	27/03/2015	23,525,981.17	Completed
16	External Works for Sales Outlet at the Teaching & Research Farm	Teaching & Research Farm	L. Omotosho Ventures Ltd	01/09/2015	26,713,559.25	Completed
17	Construction of Fence Work for Teaching and Research Farm	Teaching & Research Farm	Cadtech Engineering Services	14/01/2015	12,980,782.50	Completed

Appendix 7 – Projects in the Halls of Residence

S/N	NAME OF PROJECT	LOCATION OF THE PROJECT	NAME OF THE CONTRACTOR	YEAR THE PROJECT COMMENCED
1	Purchase and Installation of prepaid meters with vending unit and associated works for Alexander Brown post graduate hostel at UCH	College of Medicine	BMA Ventures Nig. Ltd	08/12/2016
2	Construction of Burglar Proof, fabrication and Installation for Balewa Hall of Residence	Balewa Hall	J. Folayegbe Nig. Limited	07/09/2016
3	Fumigation of All halls of Residence	Halls of Residence	University Health Service, University of Ibadan	24/01/2017
4	Construction of Burglar Proof fabrication and Installation for Tafawa Balewa hall of Residence	Tafawa Balewa hall	J.Folajegbe Nig Ltd	30/01/2017
5	The Construction Of Concrete Plinth For Water Storage Tanks At Idia Hall Of Residence	Idia Hall	Messrs Jirabim (Nig.) Limited	28/01/2017
6	Replacement of 1 no. submersible pump at Obafemi Awolowo halls of residence	Awolowo Hall	Geo-Projects Nigeria Ltd	20/03/2018
7	Redevelopment of students' halls of residence boreholes	Students' halls of residence	Geo-Projects Nigeria Ltd	30/04/2018

8	Reconstruction of rusted hand railings and rehabilitation of toilets in Independence halls of residence	Independence hall	J. Fodayegbe Nigeria Ltd	10/05/2018
9	Construction of perimeter fence, new cafeteria at Awolowo hall	Awolowo hall	Julhm Integrated Service Ltd	27/06/2018
10	Rehabilitation of Tafawa Balewa and Obafemi Awolowo Hall	Tafawa Balewa and Obafemi Awolowo Hall	Bolark Nig. Ltd	26/05/2015
11	Rehabilitation of Tedder Hall and Queens Hall	Tedder Hall and Queens Hall	Ezekybode Nig. Ltd.	28/05/2015
12	Rehabilitation of Nnamdi Azikiwe Hall	Nnamdi Azikiwe Hal	Samsoj Ltd.	26/05/2015
13	Rehabilitation of Kuti Hall	Kuti Hall	Samsoj Ltd.	28/05/2015
14	Rehabilitation of Independence Hall		Ezekybode Nig. Ltd.	28/05/2015
15	Rehabilitation of Alexander Brown, Mellanby, Sultan Bello Hall	Alexander Brown, Mellanby, Sultan Bello Hal	Dashnamak Construction Nig. Ltd.	26/05/2015
16	Restructuring of Obafemi Awolowo Hall (Block 1)	Obafemi Awolowo Hall	In-Depth Associate	22/06/2015
17	Reconstruction of burnt section of Tedder and Kuti Halls of Residence	Tedder and Kuti Halls	Joelf Buider	25/02/201
18	Construction of Postgraduate School International House	Ajibode Extension	Dutum Company Ltd	10/10/2016

19	Construction of Post Graduate Hostel Block and Furnishing within Queen Idia Hall of Residence	Idia Hall	Amec Engineering Works Ltd	14/01/2015
20	Construction of Post Graduate Hostel Block and Furnishing within Alexander Brown Hall of Residence, College of Medicine)	College of Medicine	BMA Ventures	14/01/2015
21	Renovation of Hostel And Cafeteria, Ibarapa Community Primary Health Centre (Lot 2b)	Ibarapa Community	Ijunt Construzion Ltd	27/03/2015

Appendix 8 - Summary of Renovation Work in Each of The Halls of Residence

S/No	Hall of Residence	Renovation Work Already Done	Outstanding Work
1.	Kuti Hall	Roof repairs Carpentry work Plumbing Electricals Water supply Painting	
2.	Sultan Bello Hall	Carpentry work Plumbing Electricals Masonry	Painting Floor tiles in toilets Additional boreholes to enhance water supply
3.	Queen Idia Hall	Construction of a Gazebo for seat-out relaxation Additional 20 Kitchens Carpentry work Plumbing Electrical repairs and enhancement Beautification of Hall entrance Painting Re-construction of Porters' Lodge	

4.	Independence Hall	Repair of damaged railings at the corridors Replacement of damaged WC in toilets Carpentry repairs Replacement of faulty water pumps Painting Electrical Repairs	
5.	Obafemi Awolowo Hall	Clearing of surrounding bush Fumigation and pest control Slope protection to control erosion Painting Improvement of water supply Landscaping Mosquito nets on windows and other openings in bedrooms and reading rooms	Further landscaping and erosion control
6.	Mellanby Hall	Roof repairs Improvement of water distribution in the hall	
7.	Nnamdi Azikiwe Hall	Plumbing repairs Rejuvenation of toilets Electrical repairs Painting Furnishing of reading rooms	
8.	Tafawa Balewa Hall	Enhancement of water distribution system Furnishing of reading rooms with comfortable seats	
9.	Abdulsalami Abubakar Hall	Repair of roofs Repair of kitchen	Creation of football pitch

		cabinets Procurement of seats for the rooms Furniture for bedrooms Repair of toilets Air Conditioners installed in reading rooms	Repair of windows Completion of cafeteria building
10.	Queen Elizabeth II Hall	Roof repairs Reconstruction of fallen fence wall	Drainage work in Block I Main water supply to be re-activated
11.	Tedder Hall	Roof repairs Electrical repairs Repair of inverters	Plumbing work Painting
12.	Alexander Brown Hall	Roof repairs; Plumbing repairs; Electrical repairs.	

Appendix 9 – Projects for Re-development of Sports and Recreation Facilities

S/N	NAME OF PROJECT	LOCATION OF THE PROJECT	NAME OF THE CONTRACTOR	YEAR THE PROJECT COMMENCE	ESTIMATED COST OF THE PROJECT	STATUS
1	The Repair Of The Sitting Terrace At The Sports Council	Sport Council	Buff-I Global Consult Ltd	06/11/2017	885,240.00	Completed
2	Repair of both Aerobic & Evaluation rooms at Gamalile Onosode gymnasium thesdmill at the Sport Council	Sport Council	Prime Fitness Company Nig. Ltd	07/07/2017	1,126,700.00	Completed
3	Procurement, Installation and Testing of Motorized Adjustable Basket ball Post at the sports council	Sport Council	Webber Engineering Nig. Ltd	07/07/2017	2,929,500.00	Completed
4	Repair of the sitting terrace at the sports council	Sport Council	Buff- 1 Global Consult Ltd	07/07/2017	2,885,240.00	Completed
5	Construction of Basket Ball Court at New Stadium Complex	Sport Complex	Akistoria Nig. Ltd	11/05/2015	25,173,645.00	Completed
6	Construction of Lawn Tennis Court and Landscaping at Ibarapa Community Primary Health Centre, Igbo Ora	Ibarapa Community	Logkeg Engineering Ltd	01/09/2015	11,502,543.09	Completed

7	Renovation of Youth Friendly Centre Building	UI	Fadaka Prime Services Ltd	23/10/2015	2,913,802.50	Completed
8	Rehabilitation of Tennis Courts (Senior Staff Club)	Senior Staff Club	Green Court Tennis Academy		2,047,500.00	Completed
9	Rehabilitation of Senior Staff Club Building and other infrastructure.	Senior Staff Club	Northern Rock Engr. Ltd	14/01/2015	63,052,484.62	Completed

Appendix 10 – Teaching Environment Upgrade/ Equipment Approved by BMC

S/No	Faculty/Department	Teaching/ Equipment Project	Cost Estimate N
1.	Veterinary Medicine/Department of Veterinary Pharmacology and Toxicology	Seeding Laboratory Equipment Access Grant 2018. What is being requested for is counterpart funding which comprises payment to Seeding Laboratory in the USA and cost of shipment from US to Lagos, clearing at Lagos Port and transportation to University of Ibadan. The equipment, accessories and reagents are worth USD230,920.00 (about N70,199,680)	12,172,500.00
2.	Veterinary Medicine/Department of Veterinary Physiology and Biochemistry	(a) Automated Veterinary Entomology Analyzer (b) Automated Veterinary Chemistry Analyzer and Reagents	6,010,000.00
3.	College of Medicine/ department of Anatomy	Transmission Electron Microscope JEM 1400 Plus TEM with Ruby Camera \$308,230.42 (December 2014 invoice) plus training of technicians	190,000,000.00
4.	Science/Department of Geology	Furnishing of Lecture and Seminar Rooms	25,000,000.00
5.	Science	Rehabilitation of CBN Lecture Theatre	33,000,000.00
6.	Education/ Centre for Education Media Studies	Furniture for Laboratory, Lecture Theatre and Seminar Rooms	23,164,000.00
7.	Technology/ Department of Electrical and Electronics Engineering	Power System Laboratory Equipment comprising (i) Electrical Power Industry SCADA System Lab 1 (ii) Enoma HELE x ELVIS II + Add-on-Board, and (iii) Solar laboratory Manufacturer: National Instruments	22,181,920.00
8.	Pharmacy	Furniture for Laboratory, Lecture Theatre and Seminar Rooms	23,164,000.00
9.	Arts/ Department of Music	Partitioning and Furnishing of Studios	140,116,467.50
10.	Arts	Furnishing of Faculty Board Room	4,647,835.32

Appendix 11: Pictures of selected completed and on-going projects

**NEWLY CONSTRUCTED BIO-MEDICAL LABORATORY
AT COLLEGE OF MEDICINE**



**Newly Constructed Postgraduate International
House**



19/06/2020

NEWLY BUILT VET. MEDICINE AUDITORIUM



13/05/2016

Completed Road Network at Postgraduate International House



SUPPLY OF FURNITURE AT VET. MEDICINE AUDITORIUM



13/05/2016

NEWLY BUILT DEPARTMENT OF HUMAN NUTRITION & DIETETICS BUILDING



13/05/2016

**NEWLY BUILT DEPARTMENT OF HUMAN NUTRITION
& DIETETICS BUILDING**



13/05/2016

**REHABILITATION OF SENIOR STAFF CLUB MAIN
BUILDING**



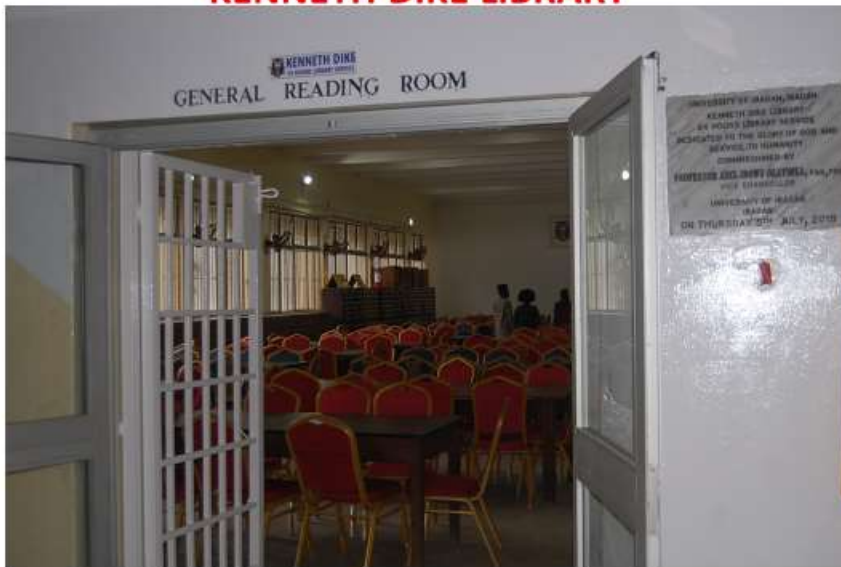
05/08/2016

RENOVATION OF KENNETH DIKE CENTRAL LIBRARY



05/08/2016

RENOVATION OF GENERAL READING ROOM: KENNETH DIKE LIBRARY



**RENOVATION OF KENNETH DIKE CENTRAL
LIBRARY**



**RENOVATION OF KENNETH DIKE CENTRAL
LIBRARY**



**RENOVATION OF LECTURE THEATRE FACILITY,
FACULTY OF THE SOCIAL SCIENCES**



05/08/2016

**RENOVATION OF LECTURE THEATRE FACILITY,
FACULTY OF THE SOCIAL SCIENCES**



05/08/2016

**REHABILITATED CARPENTRY SECTION OF WORKS
AND MAINTENANCE BUILDING**



**EXTENSION OF WORKS AND MAINTENANCE
BUILDING**



**NEWLY CONSTRUCTED BASKET BALL COURT
AT NEW STADIUM COMPLEX**



**RESTRUCTURING OF OBAFEMI AWOLOWO
HALL BLOCK I**



**RENOVATION OF ADMINISTRATIVE BUILDING,
COLLEGE OF MEDICINE**



10/02/2017

**RENOVATION OF BURNT LANGUAGE LABORATORY
AND ROOM 32 OF THE FACULTY OF ARTS**



**RENOVATION OF BURNT LANGUAGE LABORATORY AND ROOM
32 OF THE FACULTY OF ARTS**



**TILLING OF THE PART OF THE ROOF, FACULTY OF
ARTS**



**NEWLY CONSTRUCTED FARM OFFICE, TEACHING &
RESEARCH FARM**



12/05/2016

**NEWLY CONSTRUCTED FARM OFFICE, TEACHING &
RESEARCH FARM**



12/05/2016

**EXTENSION OF FACULTY OF TECHNOLOGY
BUILDING & CREATION OF EXIT STAIR CASE**



**REHABILITATED BUILDING : FACULTY OF
TECHNOLOGY**



Supply, Delivery, and Stacking of HDPE Pipes



NEWLY CONSTRUCTED LABORATORIES AND OFFICES FOR THE FACULTY OF PHARMACY.



20/05/2019

59

NEWLY CONSTRUCTED LABORATORIES AND OFFICES FOR THE FACULTY OF PHARMACY.



20/05/2019

61

NEWLY CONSTRUCTED LABORATORIES AND OFFICES FOR THE FACULTY OF PHARMACY.



20/05/2019

NEWLY CONSTRUCTED LABORATORIES AND OFFICES FOR THE FACULTY OF PHARMACY.



20/05/2019

NEWLY CONSTRUCTED LABORATORIES AND OFFICES FOR THE FACULTY OF PHARMACY.



20/05/2019

64

RENOVATION OF YOUTH FRIENDLY CENTRE BUILDING



17/03/2016

**REHABILITATED E. 'LATUNDE ODEKU LIBRARY,
COLLEGE OF MEDICINE**



66

**EXTERNAL WORKS FOR SALES OUTLET,
TEACHING & RESEARCH FARM**



**NEWLY BUILT HATCHERY BUILDING FOR TEACHING
& RESEARCH FARM**



**NEWLY BUILT HOSTEL BLOCK AYODELE FALASE
HALL, COLLEGE OF MEDICINE**



EXTERNAL VIEW

20/05/2019

79

**NEWLY BUILT POST GRADUATE HOSTEL BLOCK
ADETOWUN OGUNSHEYE HALL**



EXTERNAL VIEW

86

**NEWLY BUILT POST GRADUATE HOSTEL
ADETOWUN OGUNSHEYE HALL**



87

NEWLY BUILT MATHEMATICS LABORATORY



90

**CONSTRUCTION OF URBAN AND REGIONAL
PLANNING BUILDING PHASE 2**



NEWLY CONSTRUCTED FACULTY OF PUBLIC HEALTH BUILDING



06/05/2020

95

NEWLY CONSTRUCTED FACULTY OF PUBLIC HEALTH BUILDING



06/05/2020

97

**NEWLY CONSTRUCTED FACULTY OF PUBLIC HEALTH BUILDING
(Erection of Stanchion & Electrical Installation Completed)**



06/05/2020

98

**NEWLY CONSTRUCTED OF FACULTY OF SCIENCE
LECTURE THEATRE**



**Construction of Six Farm Building, Ile Ogbo
(Admin)**



21/02/2019

103

**Construction of Six Farm Building, Ile Ogbo
(Crop Processing)**



104

Construction of Six Farm Building, Ile Ogbo (Maintenance)



105

Construction of Student Hostel Building, Ile Ogbo



108

Supply of 30 Seater TATA Macro Polo LPT 913 Bus.



111

Newly Constructed Student Ecological Friendly Centre.



24/02/2020

112

Newly Constructed Student Ecological Friendly Centre.



113

Newly Constructed Student Ecological Friendly Centre.



24/02/2020

114

Construction of Student Ecological Friendly Centre.



24/02/2020

115

NEWLY BUILT COMMUNICATION LABORATORY FOR DEPT. OF ELECTRICAL & ELECTRONICS ENGINEERING



14/06/2020

117

**NEWLY BUILT COMMUNICATION LABORATORY FOR
DEPT. OF ELECTRICAL & ELECTRONICS ENGINEERING**



14/06/2020

119

**NEWLY BUILT DEPARTMENT OF STATISTICS
BUILDING**



14/06/2020

120

**NEWLY BUILT DEPARTMENT OF STATISTICS
BUILDING**



14/06/2020

121

**CONSTRUCTION AND COMPLETION OF AGRICULTURAL
EXTENSION DEPARTMENT BUILDING**



**CONSTRUCTION AND COMPLETION OF AGRICULTURAL
EXTENSION DEPARTMENT BUILDING**



09/10/2019

**NEWLY BUILT FOOD RESEARCH LABORATORY -
DEPT. OF FOOD TECHNOLOGY**



124

**NEWLY CONSTRUCTED BUILDING FOR THE DEPARTMENT OF
AGRICULTURAL & ENVIRONMENTAL ENGINEERING**



**NEWLY CONSTRUCTED BUILDING FOR THE DEPARTMENT OF
AGRICULTURAL & ENVIRONMENTAL ENGINEERING**



REHABILITATION OF ANIMAL SCIENCE BUILDING



REHABILITATION OF ANIMAL SCIENCE BUILDING





NEWLY CONSTRUCTED CENTRE FOR ENTREPRENEURSHIP & INNOVATION



**NEWLY CONSTRUCTED BUILDINGS - VIROLOGY
PHASE I**



131

**REHABILITATION OF RENEWABLE RESOURCES CENTRE BUILDING FOR BIOGAS AT
TEACHING AND RESEARCH FARM: WOOD CHARCOAL, HIGH TEMPERATURE MEDICAL
INCINERATOR, SOLAR TECHNOLOGIES, SMOKLESS CHARCOAL AND SKILL
ACQUISITION (TRAINING)**



132

**Rehabilitation of Renewable Resources Centre
building for Biogas at Teaching and Research Farm**



133

**Rehabilitation of Renewable Resources Centre
building for Biogas at Teaching and Research Farm**



134

**Rehabilitation of Renewable Resources Centre
building for Biogas at Teaching and Research Farm**



135

**Rehabilitation of Renewable Resources Centre
building for Biogas at Teaching and Research Farm**



136

**Rehabilitation of Renewable Resources Centre
building for Biogas at Teaching and Research Farm**



137

**PROCUREMENT, INSTALLATIONS & TRAINING OF LIQUID
CHROMATOGRAPY AND MASS SPECTROMETER DETECTOR FOR
MULTI DISCIPLINARY RESEARCH CENTRAL LABORATORY**



**PROCUREMENT OF WOOD MIZER FOR THE
DEPARTMENT OF FOREST RESOURCES
MANAGEMENT**



**PROCUREMENT OF WOOD MIZER FOR THE
DEPARTMENT OF FOREST RESOURCES
MANAGEMENT**



**PROCUREMENT OF EQUIPMENT FOR SPECIAL
EDUCATION AND DEPARTMENT OF GEOLOGY**



**PROCUREMENT OF EQUIPMENT FOR SPECIAL
EDUCATION AND DEPARTMENT OF GEOLOGY**



**RENOVATION OF FACULTY OF TECHNOLOGY
LECTURE THEATRE**



**RENOVATION OF FACULTY OF TECHNOLOGY
LECTURE THEATRE**



RENOVATED INSTITUTE FOR PEACE & STRATEGIC STUDIES BUILDING



09/11/2017

RENOVATED INSTITUTE FOR PEACE & STRATEGIC STUDIES BUILDING



09/11/2017

**RE-MODELLING OF WOMEN'S LAW CLINIC,
FACULTY OF LAW**



151

**RE-MODELLING OF WOMEN'S LAW CLINIC,
FACULTY OF LAW**



152

**NEWLY BUILT CAFETERIA AT
OBAFEMI AWOLOWO HALL**



02/07/2018

**NEWLY BUILT CAFETERIA AT
OBAFEMI AWOLOWO HALL**



02/07/2018

**NEWLY BUILT CAFETERIA AT ABDULSALAMI
ABUBAKAR HALL**



RENOVATION OF BURSARY DEPARTMENT



11/02/2019

REHABILITATION OF TRENCHARD HALL



15/01/2019

REHABILITATION OF TRENCHARD HALL



**NEWLY BUILT BLOCK OF SIX FLATS BY THE SENIOR
STAFF HOUSING COMMITTEE (FRONT VIEW)**



**NEWLY BUILT BLOCK OF SIX FLATS BY THE SENIOR
STAFF HOUSING COMMITTEE (INTERIOR VIEW)**



NEWLY BUILT BLOCK OF SIX FLATS BY THE SENIOR STAFF HOUSING COMMITTEE(BACK VIEW)



Conversion of Existing Garage at Phillipson Road into Three Units of One Bedroom Apartment



164

**Conversion of Existing Garage at Phillipson Road
into Three Units of One Bedroom Apartment-
Sitting & Bedroom**



165

**Conversion of Existing Garage at Phillipson Road
into Three Units of One Bed Room Apartment-
Kitchen & Toilet**



166

**Conversion of Existing Garage at Amina Way
into Three Units of One Bedroom Apartment**



167

**Conversion of Existing Garage at Amina Way
into Three Units of One Bedroom Apartment**



168

**Conversion of Existing Garage at Kunrumi
into Two Units of 2 Bedroom Flat Apartment**



169

**Conversion of Existing Garage at Kunrumi
into Two Units of 2 Bedroom Flat Apartment**



170

RE CONSTRUCTION OF APPLETON ROAD



RE CONSTRUCTION OF APPLETON ROAD



RE CONSTRUCTION OF APPLETON ROAD



REHABILITATION OF CROWTHER LANE.



REHABILITATION OF CROWTHER LANE.



REHABILITATION OF LIARD ROAD



Rehabilitation of Liard Road: Completed Project



11/02/2019

181

Rehabilitation of Liard Road: Completed Project



11/02/2019

182

CONSTRUCTION OF BOTANICAL GARDEN CAR PARK.



05/03/2019

Construction of Botanical Garden Car Park.



05/03/2019

**Rehabilitation and Asphalt Overlay/Construction of
Culvert/Line Drains of 1.80km Internal Roads at the
University of Ibadan, South West, Oyo State**

by

Federal Ministry of Power, Works and Housing

- 1. Rehabilitation of Amina Way Road**
- 2. Rehabilitation of Sokoto Crescent Road**
- 3. Rehabilitation of Gongola Road**

**Thanking the Minister,
H.E. Babatunde Raji Fashola**

185

**Rehabilitation of Amina Way by Federal
Ministry of Power, Works & Housing**



186

**Rehabilitation of Amina Way by Federal
Ministry of Power, Works & Housing**



187

**Rehabilitation of Amina Way by Federal
Ministry of Power, Works & Housing**



188

**Rehabilitation of Amina Way by Federal
Ministry of Power, Works & Housing**



191

**Rehabilitation of Amina Way by Federal
Ministry of Power, Works & Housing**



192

**Rehabilitation of Amina Way by Federal
Ministry of Power, Works & Housing**



193

**Rehabilitation of Sokoto Crescent by Federal
Ministry of Power, Works & Housing**



194

**Rehabilitation of Sokoto Crescent by Federal
Ministry of Power, Works & Housing**



195

**Rehabilitation of Sokoto Crescent by Federal
Ministry of Power, Works & Housing**



196

**Rehabilitation of Amina Way by Federal
Ministry of Power, Works & Housing**



189

Rehabilitation of Sokoto Crescent by Federal Ministry of Power, Works & Housing



197

Rehabilitation of Gongola Road by Federal Ministry of Power, Works & Housing



198

Rehabilitation of Sokoto Crescent by Federal Ministry of Power, Works & Housing



199

Rehabilitation of Gongola Road by Federal Ministry of Power, Works & Housing



200

**COMMISSIONING TEAM AT GONGOLA
ROAD, March 24, 2020**



201

COMMISSIONING TEAM AT GONGOLA ROAD



202

COMMISSIONING TEAM AT AMINA ROAD



205

**NEWLY CONSTRUCTED INSTITUTE OF EDUCATION
BUILDING AT AJIBODE EXTENSION (75%)**



13/06/2019

210

**CONSTRUCTION OF INSTITUTE OF EDUCATION BUILDING AT
AJIBODE EXTENSION**



211

**CONSTRUCTION OF ADMINISTRATIVE BUILDING
EXTENSION/EXTERNAL WORKS FOR THE FACULTY OF
LAW (50%)**



212

**CONSTRUCTION OF ADMINISTRATIVE BUILDING
EXTENSION/EXTERNAL WORKS FOR THE FACULTY OF
LAW**



213

**CONSTRUCTION OF ADMINISTRATIVE BUILDING
EXTENSION/EXTERNAL WORKS FOR THE FACULTY OF
LAW (35%)**



214

**Construction of Faculty of Education Building:
Roofing of the building is completed**



24/06/2020

218

**Construction of Faculty of Education Building:
Roofing of the building is completed**



24/06/2020

**COMPLETION OF VIROLOGY AND
PARASITOLOGY LABORATORY**



220

**COMPLETION OF VIROLOGY AND
PARASITOLOGY LABORATORY**



221

**CONSTRUCTION OF NATIONAL INSTITUTE OF
MATERNAL AND CHILD HEALTH COLLEGE OF MEDICINE
(85%)**



24/06/2020

222

**CONSTRUCTION OF NATIONAL INSTITUTE OF
MATERNAL AND CHILD HEALTH**



24/06/2020

223

CONSTRUCTION OF NATIONAL INSTITUTE OF MATERNAL AND CHILD HEALTH COLLEGE OF MEDICINE



24/06/2020

224

Rehabilitation of Chemistry Department Laboratory



226

Rehabilitation of Chemistry Department Laboratory



227

Rehabilitation of Chemistry Department Laboratory



228

Rehabilitation of Chemistry Department Laboratory



229

Rehabilitation of Chemistry Department Laboratory



230

Construction of Buildings for Virology phase II



24/06/2020

231

Construction of Buildings for Virology phase II



24/06/2020

232

**Construction of Immunology Laboratory and Offices
(External Painting & External Works is Ongoing)**



11/05/2020

233

**Construction of Immunology Laboratory and
Offices**



11/05/2020

234

**CONSTRUCTION OF FACULTY OF ARTS BUILDING EXTENSION:
ERECTION OF COLUMNS ON 5TH FLOOR IS COMPLETED(47%)**



23/06/2020

236

**CONSTRUCTION OF FACULTY OF ARTS BUILDING EXTENSION:
ERECTION OF COLUMNS ON 5TH FLOOR IS COMPLETED(47%)**



23/06/2020

237

**CONSTRUCTION OF FACULTY OF ARTS BUILDING EXTENSION:
ERECTION OF COLUMNS ON 5TH FLOOR IS COMPLETED(47%)**



23/06/2020

238

UNIVERSITY OF IBADAN



COMPLETED PRIVATE HOSTEL & ENDOWMENT PROJECTS

240

NEWLY BUILT CMF PRIVATE HOSTEL BUILDING



NEWLY BUILT CMF PRIVATE HOSTEL BUILDING



NEWLY BUILT AOO PRIVATE HOSTEL BUILDING



**NEWLY BUILT OLATUNDE RUNSEWE
PRIVATE HOSTEL BUILDING**



**NEWLY BUILT OLATUNDE RUNSEWE
PRIVATE HOSTEL BUILDING**



**NEWLY BUILT UNIVERSITY ALUMNI
POSTGRADUATE HALL**



28/04/2020

**NEWLY BUILT UNIVERSITY ALUMNI
POSTGRADUATE HALL**



RENOVATION OF ALEXANDER BROWN HALL OF RESIDENCE by GROUP OF ABH ALUMNI



RENOVATION OF ALEXANDER BROWN HALL OF RESIDENCE- VC & COMMISSIONING TEAM



**RENOVATION OF ALEXANDER BROWN HALL OF
RESIDENCE- VC & COMMISSIONING TEAM**



**RENOVATION OF ALEXANDER BROWN HALL
OF RESIDENCE by GROUP OF ABH ALUMNI**



**RENOVATION OF ALEXANDER BROWN HALL
OF RESIDENCE by GROUP OF ABH ALUMNI**



**RENOVATION OF ALEXANDER BROWN HALL
OF RESIDENCE by GROUP OF ABH ALUMNI**



**RENOVATION OF ALEXANDER BROWN HALL
OF RESIDENCE by GROUP OF ABH ALUMNI**



**RENOVATION OF ALEXANDER BROWN HALL
OF RESIDENCE by GROUP OF ABH ALUMNI**



**RENOVATION OF ALEXANDER BROWN HALL
OF RESIDENCE by GROUP OF ABH ALUMNI**



**RENOVATION OF ALEXANDER BROWN HALL
OF RESIDENCE by GROUP OF ABH ALUMNI**



**RENOVATION OF ALEXANDER BROWN HALL
OF RESIDENCE by GROUP OF ABH ALUMNI**



**RENOVATION OF ALEXANDER BROWN HALL
OF RESIDENCE by GROUP OF ABH ALUMNI**



**RENOVATION OF ALEXANDER BROWN HALL
CAFETERIA by GROUP OF ABH ALUMNI**



**RENOVATION OF ALEXANDER BROWN HALL
CAFETERIA by GROUP OF ABH ALUMNI**



**RE PAINTING OF FACULTY OF EDUCATION
BUILDING (Funded by MEMBERS OF STAFF OF THE
FACULTY)**



**RE PAINTING OF FACULTY OF EDUCATION
BUILDING (Funded by MEMBERS OF STAFF OF THE
FACULTY)**



**RE PAINTING OF FACULTY OF EDUCATION
BUILDING (Funded by MEMBERS OF STAFF OF THE
FACULTY)**



**RE PAINTING OF FACULTY OF EDUCATION
BUILDING (Funded by MEMBERS OF STAFF OF THE
FACULTY)**



**RE PAINTING OF FACULTY OF EDUCATION
BUILDING (Funded by MEMBERS OF STAFF OF THE
FACULTY)**



**VERTICAL EXTENSION OF PHYSIOLOGY
DEPARTMENT BUILDING**



**VERTICAL EXTENSION OF PHYSIOLOGY
DEPARTMENT BUILDING**



**NEWLY BUILT ALIKO DANGOTE
COMPLEX UI SCHOOL OF BUSINESS**



**NEWLY BUILT ALIKO DANGOTE
COMPLEX UI SCHOOL OF BUSINESS**



**DONATED BUILDINGS FOR IPSS BY GENERAL
AROGBOFA & DR. OLADIMEJI OLABANJI**



09/11/2017

**NEWLY BUILT BODE AMAO CRECHE/NURSERY &
PRIMARY SCHOOL BUILDING**



**NEWLY BUILT BODE AMAO CRECHE/NURSERY &
PRIMARY SCHOOL BUILDING**



**NEWLY BUILT BODE AMAO CRECHE/NURSERY &
PRIMARY SCHOOL BUILDING**



**NEWLY BUILT UI RESEARCH FOUNDATION
BUILDING**



**Construction of Hostel for Thomas Bassir
Biomedical Foundation**



24/06/2020

Construction of Hostel for Thomas Bassir Biomedical Foundation



24/06/2020

CONSTRUCTION OF 77 PALMS PRIVATE HOSTEL



24/06/2020

**CONSTRUCTION OF 77 PALMS PRIVATE
HOSTEL**



**CONSTRUCTION OF 77 PALMS PRIVATE
HOSTEL**



24/06/2020

**Construction of 500 Rooms/1500 Bed Space
Student Apartment Complex Phase 1 – Executive
Talent**



24/06/2020

284

**Construction of 500 Rooms/1500 Bed Space
Student Apartment Complex Phase 1 (Block work is
in progress) –Executive Talent**



24/06/2020

Construction of FOLU ADEBOYE 80 Rooms Female Student Hostel – University Women’s Society



24/06/2020

286

Construction of FOLU ADEBOYE 80 Rooms Female Student Hostel – University Women Society (Block B)



24/06/2020

287

Construction of Student Hostel
(Block work of the 1st floor is in progress) –PF Global Resources Limited



24/06/2020

Construction of Student Hostel
(Block work of the 1st floor is in progress) –PF Global Resources Limited



24/06/2020

**Construction of Department of Geology
Building Extension (ALUMNI PROJECT)**



24/06/2020

**Construction of Department of Geology
Building Extension (Alumni Project)**



24/06/2020

**Construction of Lecture Theater Hall for Dept. of
Human Nutrition & Dietetics
(Sir Adebukunola Adebutu Kessington)**



24/06/2020

**Construction of Lecture Theater Hall for Dept. of
Human Nutrition & Dietetics
(Sir Adebukunola Adebutu Kessington)**



24/06/2020

**Construction of Lecture Theater Hall for Dept. of
Human Nutrition & Dietetics
(Sir Adebukunola Adebutu Kessington)**



24/06/2020

**Construction of Mini ICT Squares for Research &
Development. (External work in progress)**



24/06/2020

Construction of Mini ICT Squares for Research & Development. (External work in progress)



24/06/2020

Construction of Pedestrian Walkway/Bridge to Nnamdi Azikiwe Hall (Casting of concrete slab is completed)



15/06/2020

Construction of Pedestrian Walkway/Bridge to Nnamdi Azikwe Hall (Casting of concrete slab is completed)



25/06/2020

CONSTRUCTION OF OFFICE BLOCK FOR COLLEGE OF MEDICINE



24/06/2020

305

**CONSTRUCTION OF ADMINISTRATIVE BUILDING
FOR DISTANCE LEARNING CENTRE (DLC) .**



24/06/2020

306

**CONSTRUCTION OF ADMINISTRATIVE BUILDING
FOR DISTANCE LEARNING CENTRE (DLC) .**



24/06/2020

**CONSTRUCTION OF ADMINISTRATIVE BUILDING
FOR THE POSTGRADUATE COLLEGE**



24/06/2020

309

**CONSTRUCTION OF ADMINISTRATIVE BUILDING
FOR THE POSTGRADUATE COLLEGE**



24/06/2020

310

**CONSTRUCTION OF ADMINISTRATIVE BUILDING
FOR THE POSTGRADUATE COLLEGE**



24/06/2020

311

**CONSTRUCTION OF ADMINISTRATIVE BUILDING
FOR POST POSTGRADUATE COLLEGE**



24/06/2020

312

ERECTION OF FENCE ROUND THE POSTGRADUATE COLLEGE –COMPLETED



24/06/2020

313

CONSTRUCTION OF SECURITY POST & ERECTION OF FENCE ROUND THE POSTGRADUATE COLLEGE – COMPLETED



24/06/2020

314

ERECTION OF FENCE ROUND THE POSTGRADUATE COLLEGE –COMPLETED



24/06/2020

315

ERECTION OF FENCE ROUND THE POSTGRADUATE COLLEGE –COMPLETED



24/06/2020

316

CONSTRUCTION OF POWER HOUSE AND GENERATOR HOUSE FOR THE POSTGRADUATE COLLEGE



24/06/2020

319

CONSTRUCTION OF SERVICE CENTRE BUILDING FOR THE POST GRADUATE COLLEGE



24/06/2020

320

**CONSTRUCTION OF SERVICE CENTRE BUILDING
FOR THE POST GRADUATE COLLEGE**



24/06/2020

**CONSTRUCTION OF POWER HOUSE AND GENERATOR
HOUSE FOR THE POSTGRADUATE COLLEGE**



24/06/2020

319

**CONSTRUCTION OF SERVICE CENTRE BUILDING
FOR THE POST GRADUATE COLLEGE**



24/06/2020

320

**CONSTRUCTION OF SERVICE CENTRE BUILDING
FOR THE POST GRADUATE COLLEGE**



24/06/2020

**CONSTRUCTION OF AN E- LIBRARY FOR THE
POSTGRADUATE COLLEGE**



24/06/2020

323

**CONSTRUCTION OF AN AUDITORIUM FOR THE
POSTGRADUATE COLLEGE**



24/06/2020

324

THE SUPPLY, DELIVERY, INSTALLATION, TESTING & COMMISSIONING OF A 200 M³/HR LAMELLA WATER TREATMENT PLANT AT EXISTING AWOLOWO WATER HEADWORKS



CONSTRUCTION OF LIBRARY AND EXTERNAL WORKS FOR THE POST GRADUATE COLLEGE



24/06/2020

322

THE SUPPLY, DELIVERY, INSTALLATION, TESTING & COMMISSIONING OF A 200 M³/HR LAMELLA WATER TREATMENT PLANT AT EXISTING AWOLOWO WATER HEADWORKS



THE SUPPLY, DELIVERY, INSTALLATION, TESTING & COMMISSIONING OF A 200 M³/HR LAMELLA WATER TREATMENT PLANT AT EXISTING AWOLOWO WATER HEADWORKS



327

THE SUPPLY, DELIVERY, INSTALLATION, TESTING & COMMISSIONING OF A 200 M³/HR LAMELLA WATER TREATMENT PLANT AT EXISTING AWOLOWO WATER HEADWORKS



328

**A 200 M³/HR LAMELLA WATER TREATMENT PLANT AT EXISTING AWOLOWO WATER HEADWORKS
(INSTALLATION OF PART OF THE LAMELLA)**



329

**A 200 M³/HR LAMELLA WATER TREATMENT PLANT
AT EXISTING AWOLOWO WATER HEADWORKS**



330

**Conversion of Unused Garage at Block 1 Amina
Way into Three Units of 1 Bedroom Flat After
Renovation**

Before Renovation

After Renovation



**Conversion of Unused Garage at Block 2 Amina
Way into Three Units of 1 Bedroom Flat After
Renovation**

Before Renovation



After Renovation



**THIS FABLAB
WAS DONATED TO THE
UNIVERSITY OF IBADAN
BY THE
EMBASSY OF FRANCE
IN OCTOBER 2020.**

UNIVERSITY OF IBADAN DIRECTORATE OF PUBLIC COMMUNICATION

UNIVERSITY OF IBADAN

Department of Linguistics and African Languages



Mobile: +2348067108834

E-mail: michealtemitope@yahoo.com
ajayi.temitope@dlc.ui.edu.ng

VICE CHANCELLOR'S OFFICE

06 AUG 2020

UNIVERSITY OF IBADAN

HUMAN RESOURCE & DEVT.
ACADEMIC STAFF
DATE: 10/08/2020
UNIVERSITY OF IBADAN

6 August, 2020

To: The Vice Chancellor,
University of Ibadan,
Ibadan, Nigeria.

Thro: Dean, Faculty of Arts

Thro: Head, Linguistics and African Languages

6-8-2020
06/08/2020

Dear Sir,

Request for Leave of Absence from the University to Take up Georg Forster Fellowship of the Alexander von Humboldt Foundation

I am a recipient of the Georg Forster Postdoctoral Fellowship of the Alexander von Humboldt Foundation. As such, I am entitled to a residency in a German Language school and Hamburg University, Germany where I hope to carry out a study titled 'Discourse of Scam E-mail in Nigeria: A Corpus-Based Approach' for a period of fourteen (14) months 05.04.2021 -

31.05.2022. The breakdown is as follows:

Micheal, PhD

This is easily one of the most prestigious fellowships in the world. It brings honour to both this University and Dr Ajayi. Consequently, it should be treated as STUDY LEAVE WITH PAY. Sincerely, 1.8.20

20



VETERINARY
UNIVERSITY OF IBADAN,

From: Core VTH Doctors	To: The Vice Chancellor
Ref: VTH/D/3 Date: 08 July, 2020	

LETTER OF APPRECIATION

1. The core VT H Doctors of Veterinary Teaching Hospital, University of Ibadan wish to convey their sincere gratitude to your good office under your able leadership, for painstakingly processing our request for the rightful conversion of our salary structure from CONT ISS to CONMESS in accordance with the extant guidelines by the National Salaries, Income and Wages Commission and other Federal Government circulars.
2. We therefore pass a vote of confidence to your office because of the thorough and transparent manner with which our request was handled. It is our prayer that

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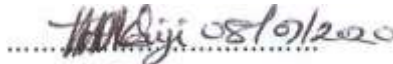
the Almighty would continue to grant you favour in all your future endeavours.

3. We unequivocally also want to express our heartfelt appreciation towards the entire management and to state our unflinching support and dedication to the growth and development of the University community at large.
4. While thanking you for your usual cooperation and support, we pray that God will continue to guide the entire Management in the administration of the University of Ibadan.

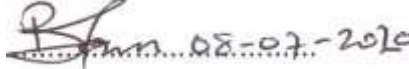
Please accept the assurances of our warmest regards.

Thank you.

Dr. T. K. Adebisi

 08/07/2020

Dr. Q. O. Ishola .

 08-07-2020

Dr. B. N. Ogunro

for: The Core VTH Doctors



The

(INTER-UNIVERSITY CENTRE FOR FRENCH STUDIES)

P.M.B. 1011, BADAGRY, LAGOS STATE, NIGERIA

OFFICE OF THE DIRECTOR | CHIEF EXECUTIVE OFFICER

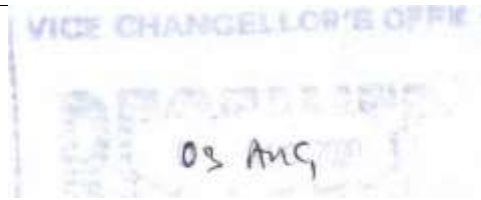
Director/ CEO: 'ProfessorLateefBabatunde Ayeleru
(Fellow of CEPACS, MNAL)

+234080334

Director / C

26 July, 2020.

The Vice-Chancellor,
University of Ibadan, Ibadan,
Oyo State of Nigeria.



Dear Sir,

EXPRESSION OF GRATITUDE

I write to sincerely express the deep appreciation of myself and my family to you for your unrelenting support and mentoring, over the years, which I can never take for granted. Your usual guidance at official and personal levels remains very significant to my professional growth.

I remember your recommendation and endorsement of my application for the first DAAD scholarship which I got in 2009. The fellowship was a positive turning point in my academic career.

My appointment as a substantive HOD of European Studies in 2014 was also a reference point regarding your mentoring. In 2018, you appointed me as the Hall Master of Ransome Kuti Hall, University of Ibadan. When I was appointed into this position, little did I know that it was a training ground, preparatory for my national appointment as the Director/CEO, Nigeria French Language Village, (Inter-University Centre for French Study), Ajara-Badagry, Lagos. Your experienced contributions and constant words of advice and encouragement remain a great stimulus for my performance.

May God Almighty continue to elevate and bless you and your family. May He always be with you in your future national and international assignments. Amen.

With kind regards.


Prof Babatunde Ayeleru
Director/CEO

As they used to say about French warfare- it's like days of sheer boredom punctuated by moments of sheer terror.

File: Account of Stewardship

About the author

Abel Idowu Olayinka obtained a BSc (Geology) from the University of Ibadan, Nigeria; MSc (Geophysics) from Imperial College of Science, Technology and Medicine, London and PhD (Geophysics) from the University of Birmingham, United Kingdom. He had postdoctoral experience in Germany first at Technical University Braunschweig as a German Academic Exchange Service (DAAD) Visiting Scholar and at Technical University Berlin as an Alexander von Humboldt Research Fellow. He is a Professor of Applied Geophysics at the University of Ibadan where he has had extensive academic and administrative experience, including Head of Department, Dean of the Postgraduate School, Deputy Vice-Chancellor (Academic) and Vice-Chancellor.

He has received significant accolades in his professional career. He is a Fellow of the Nigerian Academy of Science; Fellow, Nigerian Association of Petroleum Explorationists (NAPE); Fellow of the Nigerian Mining and Geosciences Society (NMGS), Fellow Nigerian Association of Hydrogeologists, fellow Nigerian association for Engineering Geology and the Environment, and Fellow and Chartered Geologist of the Geological Society of London. He was awarded the NMGS/Rt. Hon Dr Nnamdi Azikiwe Gold Medal and Plaque 'for consistently promoting and supporting the study of Earth Science subjects'. He won the Grover E. Murray Memorial Distinguished Educator Award from the American Association of Petroleum Geologists (AAPG).